

## NEWS SUMMARY

### GENERAL

## Turkey's bank governor dismissed

Turkey's military administration has dismissed the governor of the country's central bank, Mr. Ismail Hakki Aydinoglu.

The governor has repeatedly criticised Mr. Turgut Ozal, the powerful Deputy Prime Minister, over the monetarist economic policies adopted by him.

Mr. Aydinoglu's dismissal confirms Mr. Ozal as Turkey's supreme economic planner and shows that the ruling generals continue to have faith in his plan. Page 2

### Reagan's choice

President-elect Ronald Reagan is to appoint Chicago banker Mr. Beryl Sprinkel as U.S. Treasury Under-Secretary for monetary affairs. Page 2

### Early Budget

Budget day is expected to be after March 10 or 17, earlier than previously anticipated. Back Page

### Hostages move

Ten will give its reply to the latest U.S. proposals for ending the hostages crisis within the next two days, according to a leading Tehran newspaper. Page 2

### Troops fly out

France has reinforced its military presence in the Central African Republic in the aftermath of Libya's intervention in Chad. Page 2

### Blaze kills three

A mother and her two children died when fire swept through their home in Ilford, Essex. The father was last night critically ill with burns.

### Cleaner Maze

Hopes of an end to the "dirty protest" at Northern Ireland's Maze prison rose when about 50 Republican prisoners agreed to kill the clean cells they are being moved to.

### Rates row

Several Tory MPs are expected to criticise the Government over the rate support grant settlement for local councils in what is expected to be a heated parliamentary debate on Wednesday. Back Page news analysis. Page 20

### Schools plea

National Council for Educational Standards, a pressure group which backs grammar schools, today calls for the rejection of selection to save Britain's traditional sixth-form education from the threat of extinction.

### Poles' tactics

Leaders of Poland's independent trade union, Solidarity, intend to avoid using strikes to press their demand for a five-day working week. Back Page

### Count murdered

Count Gabriel de Crancey, 50, was murdered by a gunman outside his Brussels home.

### Police attacked

Hundreds of people made home-coming after the Italian earthquake disaster attacked police with stones when they were forced out of a tourist hotel in Naples.

### Briefly...

Bobby Jaye, 55, is to succeed David Hatch as head of BBC Radio 1 light entertainment.

Satellite is to auction a gold cigarette case presented to Wing Commander Guy Gibson after the 1943 "Dambuster" raids on Germany.

### BUSINESS

## OPEC's London buying aids yen

OPEC COUNTRIES using London for massive share purchases on the Tokyo stock market apparently contributed to the yen's sharp rise on foreign exchange markets last year. Net purchases of Japanese shares from London jumped from \$171m (\$72.8m) in the first 11 months of 1979 to \$3.7bn in the same time last year. Back Page

OLYMPIA WERKE typewriters, part of the troubled AEG-Telefunken group, is to seek West German Government financial support as a condition for keeping a big factory open. Back Page

ITALIAN LIRA remained the weakest currency in the European Monetary System last week, undermined by a sharp rise in the Wholesale Price Index. But the Italian unit was still within its maximum permitted divergence from central rates. Another weak currency, the Belgian franc, finished above only the lira, but seemed little affected by Friday's cut in Treasury bill rates, the first such move since November. The French franc continued as the most improved currency, although on Monday the Dutch guilder held that position briefly. The guilder traded quietly despite record post-war unemployment figures announced on Friday. The Danish krone attracted little attention and maintained its place above the yen and Belgian franc.

WAR-BATTERED Iran has successfully restored its oil exports to over 1m barrels a day, in spite of the occupation by Iraqi armed forces of about a third of Khuzestan Province, its main oil-producing region, according to petroleum experts here.

The recovery in exports to well above the low point reached before the outbreak of war on September 22 provides the beleaguered Khomeni regime with much-needed revenues of about \$1.1bn (\$450m) a month, enabling it to hold out longer than earlier anticipated.

This unexpected revival in Iran's fortunes could benefit the negotiations for the release of the American hostages because it lessens the urgency of Iran's demands for the immediate freeing of all its frozen assets. These are estimated by the U.S. Government at \$9.5bn and by Tehran at \$14bn.

According to yesterday's New York Times, the U.S. has told Iran in its latest proposals

communicated through the Algerian intermediaries that it could receive \$5.5bn, nearly 60 per cent of the total, on the day the hostages are released. An additional \$1.5bn could be available about a week later.

Many American officials are privately becoming hopeful that this time the 14-month-long crisis might finally be resolved.

U.S. hostages, Page 2  
Lombard, Page 12  
Irish oil feature, Page 14  
OPEC share buying spree, Back Page

before the end of the week. The sense of urgency and drama is heightened by the growing feeling that the incoming Reagan Administration will decide to treat the hostages as prisoners of war and accept only their unconditional release by Iran.

Meanwhile, U.S. analysts monitoring the Gulf war say

gambling that the rates they will have to pay now in the markets will still look attractive in several weeks' time—a gamble which indicates their gloomy expectations for interest rates and inflation in the U.S.

Conoco's issue has been priced to yield 13 1/2 per cent and Tenneco's to yield 12 1/2 per cent. Alcoa's \$150m debenture issue has not yet been priced.

Last week was stormy in the credit markets, in spite of sharp rallies produced by two separate sets of weekly money supply data from the Federal Reserve.

Both sets of figures showed sharp drops in money supply, taking growth of both the M1 and M2 aggregates for the year to within the growth ranges set by the Fed. M1 ended the year at \$406.8bn, having fallen \$7.1bn in the last four weeks reported.

The Fed has also signalled to the markets that it intends to control tightly the rate of descent of interest rates—a

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Mr. George Younger, the Scottish Secretary, and Mr. Alex Fletcher, Scottish Industry Minister, have already met Mr. George Turnbull, managing director of Talbot UK, and want to see senior French management before the decision on the small car is made.

It is understood that they are prepared to promise the maximum financial aid available

under government guidelines, as an inducement to the group to make the car in Scotland and to preserve the plant. This could amount to nearly a third of the cost, estimated at £40m for simple retooling or up to £100m if the plant is modernised at the same time.

In spite of the size of the incentive offer, the Scottish Office believes the chances of Peugeot keeping the plant open

## Seamen start action despite employers' last-minute offer

BY PAULINE CLARK AND WILLIAM HALL

INDUSTRIAL action by seamen intended to cause the biggest disruption to British shipping since their 1966 national strike started at midnight in spite of a last-minute offer by ship-owners.

The seamen's action, resulting from a national pay dispute, is designed to prevent all British deep-sea vessels from leaving home ports for an indefinite period. The National Union of Seamen also intends to disrupt selected British shipping in foreign ports.

Most British-owned ships are expected to be hit, including oil tankers and container vessels. Passenger liners have been excluded.

Cross-Channel ferries were prevented from sailing yesterday. A Townsend Thoresen ferry from Dover to Zeebrugge, Belgium, was cancelled ahead of plans by ports seamen to stage a 24-hour strike until midnight.

Mass meetings of seamen in Southampton and Liverpool are scheduled for today.

A few hours before the action affecting some 26,000 seamen was due to begin, employers formally raised their pay offer to 12 per cent from a previously rejected 10.5 per cent.

In a telegram to Clapham headquarters of the union in London, employers gave it until midnight on Tuesday to accept

the offer or recommend its acceptance to an executive council meeting.

The union said last night an executive meeting would be called this week. The chances of averting prolonged action by seamen remain bleak.

Terms of the new offer had been made known to the union in proposals before the breakdown on Saturday of talks at the Offices of the Admiralty.

Effects of the strike, Page 3

Conciliation and Arbitration Service.

Mr. Sam McCluskie, NUS deputy general secretary, said that the union officers' view was that the proposals offering overtime rates at time and a half on Sunday fell far short of the union's demand for improved rates for all overtime.

The General Council of British Shipping (GBS) estimated that UK shipping companies stand to lose several million pounds a day.

GBS members operate about 1,200 ships. Some 60 are likely to be affected immediately by the ban on sailings of deep-sea foreign-going vessels.

About 50 per cent of UK trade (by weight) is carried by sea. The proportion carried by UK ships has been falling. Foreign

vessels carry 73 per cent of imports and 67 per cent of exports.

The roll-on/roll-off ferries operating between Britain and the Continent and Ireland are likely to be the most affected in the short term. Most ferries are crewed by British seamen.

Any stoppages will hurt companies such as Townsend Thoresen, P & O Ferries and British Rail's Sealink.

Britain's deep-sea container ship operators, OCL, ACL and ACTA, are expected to be the target of industrial action which could block the specialised container terminals at places such as Southampton, Tilbury and Liverpool.

Mr. Adrian Swire, GBS, said: "The only people who will gain from this action will be our competitors." Some 350 ships and 8,000 jobs had gone over the last three years. He predicted more jobs would be lost as a result of this action.

The union said it had received 35 notices from crews aboard deep-sea vessels in foreign ports. Only one failed to support industrial action.

It refused to name the 14 companies it has singled out to take the brunt of the action but indicated they were all major shipping concerns.

The union contacted the

Continued on Back Page

## Iran oil exports recover to over 1m barrels a day

BY ANDREW WHITLEY IN WASHINGTON

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Continued on Back Page

## Big U.S. bond issues this week

BY IAN HARGREAVES IN NEW YORK

THREE LARGE U.S. industrial corporations plan to proceed this week with major bond issues, amid growing doubts about the potential for a rapid decline in U.S. interest rates from their present near-record levels.

The Aluminum Company of America, Conoco, an oil company, and Tenneco, an industrial conglomerate with oil interests, intend together to issue \$650m of 30-year securities.

According to First Boston, these will be the first pure industrial bonds to be floated in New York for four months.

That four-month gap represents the period when U.S. interest rates soared to unprecedented levels for the second time within a year, and scared industrial borrowers out of the market.

But the three companies which announced the issues, say that they need the new funds for their ambitious capital spending plans and that they cannot wait any longer.

They are also, evidently,

gambling that the rates they will have to pay now in the markets will still look attractive in several weeks' time—a gamble which indicates their gloomy expectations for interest rates and inflation in the U.S.

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policy which last Friday led one leading New York bank, Chemical Bank, to raise its prime rate from 19 1/2 to 20 per cent.

In spite of the volatility of the bond markets last year, a record was set in the volume of publicly-offered corporate bonds.

According to Salomon Brothers, Wall Street investment house, \$98.2bn of bonds were issued, against \$23.7bn in 1979. The figure was well above the previous record of \$32.2bn in 1973.

Because of the postponement of many bond issues by industrial companies in the last few months, there is a huge backlog of demand on the sidelines awaiting the best moment to enter the market.

First Boston puts the 30-day visible supply of bonds—which may not all be issued in practice—at \$3.6bn.

International Capital Markets, Page 17  
Optimism on interest rates cut, Page 20

## Japanese buyer sought for Talbot plant

BY RAY PERMON, SCOTTISH CORRESPONDENT

THE GOVERNMENT will try to find a Japanese motor manufacturer to take over the Talbot car plant at Linwood, near Glasgow, if Peugeot SA, the plant's French owner, decides to close it later this year.

The Scottish Office is extremely worried about the future of Linwood, which depends on the willingness of the French management to manufacture a new small front-wheel drive car there. Without

it, the plant could close by mid-year.

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## Begin may call early elections in Israel

By David Lennon in Tel Aviv

THE ISRAELI Government of Mr. Menachem Begin will meet this morning to decide whether to call for early elections following the resignation yesterday of Mr. Yizal Harkizi, the Finance Minister.

Most Cabinet Ministers appeared yesterday evening to expect the fall of the Government and spring elections, but they insisted that the final decision was up to the Prime Minister.

The resignation of the Finance Minister and the expected departure of his three-member party from the coalition will rob the Israeli Government of its parliamentary majority, already whittled down by earlier defections.

At this morning's extraordinary Cabinet meeting, the Premier will have to recommend whether he wants to try to serve out his term until November with a minority government, or table a Bill in the Knesset (Parliament) calling for a dissolution.

The Opposition Labour Party intends to table such a Bill on Wednesday, and last night called on the Government to join with it in tabling the Dissolution Bill. It also called on the Knesset's myriad small parties to refrain from supporting a government which has lost credibility with the voters.

Opinion polls have been showing for more than a year that the ruling Likud bloc led by Mr. Begin would lose heavily at the next elections in which Labour would be swept back into power.

The Cabinet met for nearly eight hours yesterday in an attempt to dissuade the Finance Minister from resigning over recommendations for granting large pay rises to the country's school-teachers.

All attempts at compromise failed and although Mr. Harkizi claimed he had agreed to a pay rise would make it impossible to fight the country's triple-digit inflation, other Ministers alleged that he clearly wanted to bring down the Government.

For some time Mr. Harkizi has apparently felt that the Government lacked the will to support his proposed tough budgetary budget for 1981-82, which he regarded as essential if he was to have any chance of curbing inflation.

## Two airlines plan to cut European fares up to 40%

MY MICHAEL DONNE, AEROSPACE CORRESPONDENT

BRITISH AIRWAYS and Air France are planning a big expansion of their cheap fare flights in Europe this spring. Cuts of up to 40 per cent in fares are envisaged on many routes.

British Airways has applied to the Civil Aviation Authority for rights to fly its new low-fare, two-class concept from Heathrow to many European cities from April 1.

At the same time, Air France intends to introduce the same concept on many of its routes from Paris to Continental cities.

The concept involves the abolition of first class and the introduction of only two classes—a Business Class or Club Class at the front of the aircraft, at a fare below first class rates but slightly above normal economy class fares, and a tourist class at the back, at fares well below the economy class rate.

The system has been in force on the BA/Air France routes between London and Paris, and Nice since April 1 last year, with great success, generating a substantial increase in passenger traffic.

The cheapest fare on the London-Paris route—Euro budget—is £47 return, with conditions on time of travel and length of stay. A Business or Club class single fare is £56, and a tourist class single £42.50.

The aim is to extend this concept, at appropriate fares, to many other routes.

This week, Air France is expected to announce in Paris that it plans to extend the two-class system, with no first class, to all its main trunk routes in Europe, excepting Spain and Portugal, where talks are still in progress.

Later this year, Air France plans to extend the system to North Africa, Algeria, Tunisia and Morocco.

British Airways plans to extend it to Amsterdam and Brussels from April 1, where it already has the approval of the Dutch and Belgian Governments.

BA has applied to the CAA in London for approval to extend it further, to most European routes. In some cases, it is doing this in concert with the relevant flag airline from the other country concerned.

But in some other cases, where there are either objections or difficulties, BA is asking for unilateral approval by the UK, which would ensure that the UK Government supports its case in negotiations with the foreign governments concerned.

This covers flights to Austria, West Germany, Spain and Greece, where BA has

encountered some difficulties in getting approvals for its plans. British Airways and Air France are seeking cuts of up to 40 per cent in fares. Prices to be worked out and approved by the airlines of the Continental countries concerned. In many cases, these countries feel reluctant to join BA and Air France. But some are ready to join the scheme, subject to further detailed discussions.

Both airlines are confident their plans will ultimately be accepted by all the other European airlines. They feel it is the only way to go, in an era of rising costs and traffic recession.

The abolition of first class is dictated by the fact that the number of passengers wanting this standard of service, at high fares, on many European routes has been falling in recent years. BA argues that less than 3 per cent of its European fleet flies first class, and that it loses money.

Apart from the readiness of KLM and Sabena to introduce comparable schemes on the London-Amsterdam and London-Brussels routes, there is no indication of how the other European airline will react to the BA and Air France plans.

Q Reform of the long-haul fares structure to such destinations as Japan, Africa, and Central and South America is "vital", says the Air Transport Users' Committee in a study.

The committee, set up some time ago to advise the Civil Aviation Authority on the "consumers' interests", argues that "the many use of cheap fares to Miami and Hong Kong, the knowledgeable passenger can have the total fare to such places as Tokyo or Rio de Janeiro. The fares are Tokyo return for £1,489 or £258.14, and a return to Rio for £1,274 or £768.

Such choices arise because fares on the less travelled routes from Europe to Japan and South America are both too high and too inflexible compared with the high-density North Atlantic routes.

So the wise traveller buys a cheap ticket in the general direction of his goal and takes a separate flight on another airline from Miami or Hong Kong as the case may be.

More competitive fares, such as Advanced Purchase Excursion rates and Stand-By, should be introduced, along with learning the sale of bulk discount fares to all travel agents.

Improved Rolls engine, Page 21

## Who is No.1 in lift trucks... HYSTER?



## No...the Hyster customer is.

When you're choosing a lift truck, particularly if you have an urgent need, the business philosophy of a particular manufacturer may not strike you as of paramount importance. But choosing the wrong supplier can be an expensive mistake. So watch your step. You may not see the signs before you place your order. Like non-availability or the inability to tailor a standard truck to your special needs. But others may not become apparent until you're committed. Like talking to meet delivery promises. Poor reliability. And non-existent service. So take time to pause awhile and check out an organisation that is dedicated to materials handling, and where the customer will always be No.1. Hyster. Check our experience. It spans 50 years and true continents. Examine our designs. For sure rugged reliability, technical innovation, safety and comfort they're second to none. Look at our huge manufacturing resources and painstaking attention to quality assurance. You'll find we can still adapt an individual truck to suit your application. But more than likely, we can meet your needs from our basic range of over 70 models.

Ask others about Hyster reliability. See how our trucks stand up to the most demanding and exacting conditions. And check



# Paris sends troops to Africa

Reuters adds from Abidjan: President Siaka Stevens, of Sierra Leone and chairman of the Organisation of African Unity, has called for an urgent summit of the 50-nation body to discuss the controversial plan for a merger between Libya and Chad. Accra Radio reported yesterday.

Mr. Aydinoglu is expected to be succeeded by Mr. Osman

within five years.

# Newspapers spurn Red Brigades' ultimatum

**Feature. Page 15**

## Poll backs Giscard

An opinion poll published by the French magazine *Le Point* shows President Giscard d'Estaing's standing on the decline but still gives him victory in the May presidential election with 54 per cent of the final vote, writes David White in Paris.

### Kielland settlement

Stavanger Drilling has accepted the \$62.5m compensation offer from the Norwegian oil insurance pool for the capsize accommodation platform Alexander Kielland. AFD reports from Oslo. Several groups and companies want to buy the platform.

# Reagan fills key Treasury post

never replaced Mr. Anthony Solomon at the Treasury monetary affairs slot, which he left last spring to take up the presidency of the New York Federal Reserve Bank. Officials believe the U.S. was

Other appointments expected this week are the assignment of Mr. Norman Ture and Mr. Paul Craig Roberts to tax and economic policy jobs at the Treasury, and Mr. Myer Rashish and Mr. Robert Hormats to run economic and business affairs.

Mr. Hormats, for instance, has served continuously in government since the Nixon Administration, and his present job is deputy trade representative under President Carter.

The strong implication — which the Reagan team has not dispelled — is that Mr. Reagan feels, with his policy broadly set, that he has less need of a top-level economic theoretician at the Council.

This is certainly the case with Mr. Donald Regan, the ex-head of the Merrill Lynch stock broking firm, who is to become Treasury Secretary.

Mr. Sprinkel has been with the Harris Trust and Savings Bank in Chicago since 1952.

## Cabinet shuffle places Nkomo in dilemma

The Home Affairs Ministry controls the paramilitary and civilian police and gives its Minister considerable power. The Public Service Ministry is much less important and its room for manoeuvre is circum-

The choices facing Mr. Nkomo are unpalatable. Should he withdraw from government he will risk a civil war in which the bulk of Africa would be forced to take sides with Mr.

Mr. Nkomo: refuses to accept  
demotion.

Mr. Tekere's presence in the Cabinet had been both embarrassing and

...rassing and ineffective since the  
radical Minister spent most of  
his time at home, venturing into  
public only to make statements  
that were both anti-white and  
anti-Nkomo.

# WORLD TRADE NEWS

## Italmimpianti wins £12m orders

steel group Usine Aciers has purchased an electronically controlled furnace with a capacity of 60 tonnes an hour, while Italimpianti's West German, offshoot Italimpianti Deutschland, will deliver two furnaces to Saudi Arabia's Al Jubail rolling mill company, with capacities of 100 and 140 tonnes.

## £14bn to be spent on world railways

## Growth slows in electronics

## Growth slows in French electronics industry

According to preliminary figures, imports rose more quickly than exports in 1980 to leave the country with a positive balance on its electrical trading of only Ffr 7bn (£648m), compared with Ffr 7.3bn in 1979. While total turnover rose by 14 per cent to Ffr 107.4bn, the industry had to be content with

## Paris and banks provide 66% finance for India deal

Aluminium Pechiney, one of the main subsidiaries of the PUK group, has been asked by the State-owned Indian National Aluminium Company to provide the technical know-how for an ambitious project based on developing the Panchajanya bauxite ore reserves in Eastern India. The French company is to

## New finance for \$1.35bn gas pipeline

1.800km pipeline network and related plant needed to exploit recently discovered reserves in Central-Western Argentina.

# U.S. and Algeria to resume talks on gas price dispute

The row is centred on the price the Algerians want to charge for their liquefied gas. The U.S. has so far vigorously opposed any major increase in Algerian gas prices as it fears such a move would inevitably have an impact on the price

## SHIPPING REPORT

### Dry carrier market weaker

The only buoyant feature of the dry cargo markets is the coal trade. With 123 coal ships waiting outside Hampton Roads and another 35 outside Baltimore for periods of up to two months, the heavy congestion now being aggravated by severe weather conditions is under-

## Japan cars take 14% of Swedish market

According to preliminary figures released by the Swedish Car Wholesalers' Association, 192,000 new cars were registered in Sweden last year. This is 11 per cent lower than in 1979 and some 130,000 less than the 321,000 sold during the peak year, 1976.

But of the foreign manufacturers, only the Japanese were able to sell more. Ford sold only 16,000, a drop of 29 per cent from 1979 and a decline in market share from 10.6 to 8.4 per cent, while General Motors' sales slipped by almost 20 per cent to 18,200 and 9.5 per cent

Peugeot sold 3,600 or 16 per cent less than in 1979. In contrast, Toyota boosted sales from 5,389 to 8,705 cars for a 2 per cent increase in market share, while Datsun sold 4,951 cars or 450 more than in 1979.

The cartel is to set minimum export prices for numerically controlled machine tools and machining centres sold to the 10 EEC countries and five other West European countries.

Gas is expected to start flowing through the pipeline by October this year, but completion of the whole project is not scheduled till 1983.

U.S. \$bn	Balance
	Exports
	Imports
Germany Dm bn	Balance
	Exports
	Imports
France FF bn	Balance
	Exports
	Imports

10,580	0.776	1,549	-1.25
19,434	19.088	18,701	17.0
17,672	20.060	19,465	18.6
-0.188	-0.977	-0.764	-1.4
28.8	31.0	29.4	28.8
28.4	30.3	29.4	27.2
-0.4	-1.7	-1.6	-1.4
42,300	Sept. '30	Aug. '30	Oct.
42,160	40,928	40,757	37.4
46,054	46,358	44,770	40.2

## World Economic Indicators

### TRADE STATISTICS

	Nov. '80	Oct. '80	Sept. '80	Nov. '79
UK £bn	Exports: 3,960	3,843	3,885	3,787
	Imports: 3,565	3,384	3,462	3,380
	Balance: +4,055	+4,659	+0,423	+0,407
Japan, U.S.\$bn	Exports: 10,830	11,530	11,463	8,383
	Imports: 10,370	10,763	9,514	9,659
	Balance: 460	+767	1,949	-1,276
U.S. \$bn	Exports: 18,434	19,088	18,701	18,141
	Imports: 17,622	20,060	19,465	18,454
	Balance: +812	-972	-764	-1,314
Germany, Dm\$bn	Exports: 283	270	29,4	28
	Imports: 28,4	29,4	29,4	28
	Balance: -28,1	-1,7	1,4	-1,2
France, FFf bn	Oct. '80	Sept. '80	Aug. '80	Oct. '79
	Exports: 42,180	40,928	40,752	37,470
	Imports: 44,646	46,358	44,770	42,280
	Balance: -2,466	-5,430	-4,018	-4,810
Italy, Lire bn	Exports: 5,300	5,300	4,951	5,070
	Imports: 7,531	7,733	6,590	6,590
	Balance: -2,231	-2,433	-1,639	-1,520



# Seamen's action will damage the economy less than in 1966

INDUSTRIAL action by Britain's seamen is likely to be far less damaging immediately to the economy than was the case with the seamen's strike in 1966, although 95 per cent of UK trade (by weight) goes by sea.

The balance of payments is expected to be reduced greatly by the seamen's action on imports. Oil stocks are relatively high.

UK ships carry a much smaller proportion of UK trade than in the 1960s. In 1979 Britain exported 96m tonnes by sea, of which 33 per

cent was carried in British ships. This compares with 47 per cent in 1970.

In terms of tonnage, the decline is even more marked, with British ships carrying only 27 per cent of exports, compared with 58 per cent in 1970.

Traditionally, British ships have carried proportionately less of imports. Their share (by weight) slipped from 21 per cent in 1970 to 27 per cent in 1979.

Liberian and Norwegian tankers together, for example, carry more oil in and out of Britain than UK ships. There

will not be any immediate shortages provided British vessels are not blocking specialist oil terminals.

However, industrial action could soon make itself felt in a number of key areas.

Roll-on/roll-off ferries: the majority of manufactured exports to Europe go by ferry on the short sea routes between the UK and the Continent.

Industrial action at the ports of Felixstowe, Dover, Hull and Harwich could disrupt traffic seriously. A few foreign ferry services serve UK ports, but they could not

cope if all the traffic was diverted.

Containers: a large part of general cargo trade is carried by container. This is much more efficient, but it makes the country much more vulnerable to strike action.

In the old days, ships could divert to any of the 100 or so UK ports. Now the majority of containers are handled at specialised facilities in London (Tilbury), Liverpool, Southampton, Felixstowe and Greenock.

The main UK container shipping companies, OCL, ACL and ACT(A) are

expected to be the target of unpredictable industrial action.

Containers can be transhipped at Continental terminals, but will have to be brought into Britain by the ferries that face similar disruption.

Coastal traffic: about a third of the 384m tonnes of traffic going through the ports is accounted for by coastal ships and the majority of these are British.

Movements of petroleum up and down the coast account for more than three-quarters of the trade. Coal,

mainly for London's power stations, accounts for another 10 per cent.

Industrial action could soon disrupt these services. The road and rail services could not handle much of the extra traffic.

North Sea: about half of the supply boats serving the oil rigs in the UK North Sea sector are foreign. Nevertheless, action by UK supply boats and men operating such as diving support ships could hit the oil companies.

The General Council of British Shipping, the ship-

owners' trade association, says the effects of any strike action will have much more impact on the fortunes of UK shipping companies than on the economy.

The British fleet has fallen sharply during the recent shipping recession. A prolonged dispute could weaken many companies' financial position and lead to forced ship sales, a failure to order ships and possible bankruptcies.

UK ships are among the highest "invisible" earners. In 1978 they earned revenues of £3.2bn. According to the

latest GCBS figures they make a net contribution to the balance of payments of £812m.

One of the most difficult areas to gauge the impact of any industrial action is on the plans of foreign owners who operate ships under the British flag.

According to the GCBS two-fifths of UK flag ships are owned by foreigners. If UK seamen stage a long period of industrial action, some of these ships may be transferred to flag of convenience registries such as Liberia or Panama.

FT reporters William Hall, John Griffiths and Martin Dickson consider the potential effect of the dispute on sectors of British industry and on the economy

## Oil industry could be hit in two ways

A PROLONGED seamen's strike could have a substantial impact on British oil imports and exports, but oil companies were uncertain last night how quickly and how badly they might be affected.

About one quarter of both oil imports and exports are carried in UK-registered tankers. Britain is theoretically self-sufficient in oil, but it exports a substantial proportion of its light North Sea crude and imports heavier oils needed for refinery blending.

Some estimates suggested it

could be up to two weeks before the strike produced significant supply constraints. Much depends on how vigorously the seamen enforce their stoppage.

The oil industry could be hit in two major ways:

● The freeing of deep-sea vessels in UK ports and the same action selectively overseas could immobilise a considerable number of tankers.

British Petroleum, the UK's largest tanker operator, said yesterday none of its tankers were in British ports. "We are

just waiting to see how things develop."

BP has more than 50 UK-registered tankers. Shell has 41—the largest single element of its 110-strong fleet.

● Lightering strike action involving coastal shipping could hit vessels going to and from refineries. It might affect North Sea production if it involved supply and support vessels servicing offshore oil platforms.

UK-registered tankers which load oil from North Sea fields without pipelines to the shore could also be hit.

The union has refused to reveal the names of the 14 companies which it says have been the "hawks" in negotiations so far and who are to take the brunt of industrial action by British seamen in foreign ports.

The following companies, however, are listed as those which have significantly reduced overtime and which the union would expect to be more able to meet its demands through savings on wage costs:

Blue Star Line  
Denholm MacKay  
H. J. Harrison  
Ellermans  
Royal Fleet Auxiliary Service  
Furness Withy  
Seg Line  
Ben Line  
Ugland  
Christian Salvesen  
Pan Ocean-Ancor  
Houlder Line  
Canard

Reduced overtime by 5 to 6 hours pw  
Reduced overtime by 5 hours pw  
Reduced overtime by 9 hours pw  
Reduced overtime by 12 hours pw  
Reduced overtime by up to 18 hours pw  
Reduced overtime by 5 hours pw  
Reduced overtime by 7 hours pw  
Reduced overtime by 5 to 6 hours pw  
Reduced overtime by 7 hours pw  
Reduced overtime by 10 to 11 hours pw  
Reduced overtime by 23 hours pw  
Reduced overtime by 5 hours pw  
Reduced overtime substantially too

## Motor industry assesses implications

THE MOTOR industry last night was still trying to assess the likely impact of the seamen's dispute. With many UK car and truck plants on short time, it was felt the dispute would have a prolonged before its effects became serious.

The potentially most vulnerable manufacturer is Ford, which treats Europe as one market. It produces some cars at its UK and Continental plants, and on any given day has up to 12,000 tonnes of com-

ponents moving around between plants.

It has tried to minimise the risk of disruption by a comprehensive dual sourcing policy but still depends on a single source in some cases.

Ford UK also dispatches three trainloads of components per day to European plants by Harwich-Zeebrugge ferry services, which are likely to be disrupted by the seamen's selective action.

Both UK and Continental

plants could continue to build some models in the Escort and Cortina ranges entirely with domestically sourced components.

BL and its truck and bus arm, Leyland Vehicles, said last night there was no "immediate concern" over the dispute. Most affected is likely to be LV, which exports about half its output. A spokesman said the dispute would have to last several weeks before the company was likely to be badly affected.

## Shortlist drawn up for Times titles

BY JOHN MOORE

A SHORTLIST of about six possible buyers for The Times, its three supplements, and the Sunday Times has been drawn up by the Thomson Organisation

More UK news,  
Pages 20, 21

and S. G. Warburg, its UK banker.

Interest was shown in the newspapers by more than 30 companies.

Delicate negotiations are under way between the various parties on financial terms, and other issues affecting employees,

readers and the national interest.

By the end of this month it is expected that any potential buyer will have to enter into negotiations with the unions. The buyer would then be named.

So far it is understood that the Thomson Organisation has not indicated what price it is seeking from a potential bidder.

The financial parameters for discussion, other than the financial information indicated in a confidential memorandum prepared by S. G. Warburg, advising the Thomson Organisation and issued to some interested concerns, have not been laid down.

An important consideration

in the disposal by the Thomson Organisation is the policy and responsibility of the buyer.

The deal eventually struck with print unions by a purchaser will also have a major effect on the price.

Over the weekend, Mr. Rupert Murdoch, chairman of News International which publishes The Sun and the News of the World, said he was still considering making a bid for Times Newspapers, but formal negotiations between his group and the Thomson Organisation had not yet begun.

Speaking from Washington, Mr. Murdoch told BBC radio's "World this Weekend" programme that it was possible his original interest in the

Sunday Times may extend to all the Times Newspapers.

He said: "We are still studying the figures that have been put to us and are asking for other figures. We might be making a bid and are considering it." He stressed that any discussions would "involve negotiations with the unions."

Asked whether he found the initial figures attractive, he said he depended on "what is behind them before coming to any conclusion."

If Mr. Murdoch were to take over The Times and the other titles he has no plans to implement major changes in their character.

"You would not dream of changing them at all," he said.

## Joseph splits up industry portfolios

SIR KEITH JOSEPH, Industry Secretary, has introduced a new division of responsibility between his Ministers of State following last week's ministerial reshuffle. His two deputies will now have responsibilities in both the private and public sectors.

Mr. Kenneth Baker, who as a backbencher was pressing the Government for more intervention in industry, is broadly taking over Lord Trenchard's responsibilities for the private sector. He will be responsible for such problematic industries as textiles, footwear and chemicals as well as engineering.

He is also taking over responsibility for information technology, and will thus be directly involved in the public sector. Both the Post Office and the Government's emerging public purchasing policy are part of this portfolio.

Mr. Norman Tebbit, the rightwinger who has been moved from the Department of Trade to Industry, will carry most responsibility for the public sector. Steel, shipbuilding and the National Enterprise Board will all be part of his portfolio together with inward investment, research and development, applications for aid under the Industry Act and aerospace.

## Water pay collusion claim

BY JOHN LLOYD, LABOUR CORRESPONDENT

AS RECOMMENDATIONS for industrial action to cut the 22,000 manual workers in the water industry, union leaders claim that the Government has set a public utilities pay norm of between 8 and 9 per cent.

Mr. Ron Keating, assistant general secretary of the National Union of Public Employees, said last night: "We have seen the Water Council and British Gas offer 8 per cent and 9 per cent in the course of last week."

"It is stretching credibility too far to suggest these are independent offers not affected by Government Diktat."

Mr. Keating will send out circulars today to his 10,000 members in the industry recommending industrial action as

the only way to increase the council's offer of 7.9 per cent.

This follows the decision by an emergency meeting of NUPE's executive on Saturday to ratify the call for action by the trade union side of the joint industry board last week.

The General and Municipal Workers' Union, with 20,000 members in the industry, and the Transport and General Workers' Union, with between 2,000 and 3,000 will also recommend action in consultations with their members. A joint decision on action will be taken on February 3.

Both Mr. David Bassett, GMWU general secretary, and Mr. Alan Fisher, general secretary of NUPE and president of

the TUC, have said that the Government has been involved in setting the pay figure.

Mr. Keating said that he hoped the Water Council would come back to the negotiating table, because the results of a strike could be "horrendous."

"Sir Robert Marshall, the chairman of the Water Council, has talked of a strike being remote. He has misjudged the situation. There is nothing remote about industrial action in the industry."

Mr. Mick Martin, TGWU national officer for public services, said that resentment had been building up among water workers for some years. "They are aware they have got more power now that the industry has been reorganised," he said.

## TUC 'national recovery plan' almost ready

BY CHRISTIAN TYLER, LABOUR EDITOR

AN ECONOMIC manifesto, described by the TUC as its Plan for National Recovery, may be completed by trade union leaders this week.

The TUC's economic committee will have before it on Wednesday the final draft of an alternative economic strategy which in many respects differs from past exercises of this kind.

The TUC publishes an economic review each spring in which traditionally it lists its economic and social demands and suggests what tax changes the Chancellor should make.

But this year the review is

addressed less to a politically unresponsive Conservative Chancellor than to the Labour front bench in the House of Commons. It is also being produced in a much more readable form than usual so that its message has more chance of being carried right across the Labour movement.

Union-leaders hope the unpopularity of the Government's economic philosophy will give the TUC alternative a much wider currency than the review normally enjoys.

The essential ingredients of this year's review, which could be published next month, will

be the familiar calls for a large increase in public industrial investment and the social services, paid for by North Sea oil and gas revenues.

These ingredients will however be reassembled into a two-part programme—one short range, the other long term—for dealing with the trade unions' chief preoccupation, unemployment.

Meanwhile, two important documents analysing the place of trade unions in modern society are due to emerge this week.

The Government will be publishing its promised review of

trade union legal immunities in a Green Paper and the TUC is expected to publish a consultative document for its affiliates on the subject of its own structure, bargaining role and services to subscribers.

The two questions to which the Green Paper addresses itself are whether there should be further restrictions on trade unions' immunity from civil law suits for damages as a result of industrial action they may take against an employer, and whether the law should be rewritten to express positive rights for trade unions instead of negative immunities.

## Underwriters seek to amend Lloyd's Bill

AN INFLUENTIAL group of Lloyd's of London underwriting members is seeking major changes to a private Bill before Parliament which would reform the system of self-regulation at Lloyd's.

The group's pressure for changes has raised fears in the Lloyd's ruling establishment that the Bill might not be enacted in this session of Parliament.

The new legislation, which is being sought by Lloyd's as a matter of urgency to deal with its mounting disciplinary and regulatory problems, could be delayed by a year and not come fully into force until 1983.

A newly-formed association, which seeks to represent the interests of the 15,000 or so members who do not work at Lloyd's, is urging that the Bill should be amended in its lobbying in private discussions

John Moore explains how a row in the City's prime insurance market will involve MPs

with Lloyd's authorities, including Mr. Peter Green, the chairman, it may involve the parliamentary petition for private Bills.

This could send Lloyd's legislation into committee for a prolonged period while the changes were discussed and later incorporated.

The new association is under the chairmanship of Lady Janey Middleton, who was a member of the Sasse underwriting syndicate that suffered record losses of £21.5m.

It is lobbying Lloyd's ruling authorities to amend a key clause in the Bill. Clause 11 will give a new Lloyd's council, to be created under the legislation, a blanket indemnity. The indemnity will give the council

immunity from liability arising from law suits.

The new association at Lloyd's is arguing that it is unlikely that any similar institution enjoys the type of immunity from legal liability that Lloyd's is seeking to have incorporated in the Bill.

They fear that if clause 11 exists it will not be possible to take action against Lloyd's in the event of abuses taking place in the market.

Members of the Sasse syndicate sued Lloyd's itself in an unprecedented legal action and eventually gained a compromise settlement. Lloyd's agreed that the market should bear over £15m of the syndicate's losses.

If clause 11 had been in force at the time of the Sasse affair,

it is unlikely that members of the syndicate would have been able to force a settlement.

Some 16 members of the new council will represent the interests of more than 2,000 working members of the Lloyd's market while just six members will represent the interests of over 15,000 members.

In addition, there are to be three outsiders on the council. Other lobbies are being formed in the House of Commons and the Lords by interested parties to deal with other aspects of the Lloyd's Bill.

There is some concern about Lloyd's attitude to suspect fraudulent insurance claims.

Some Lloyd's members were hoping that there would be greater definitions of the role and duties of underwriters and brokers where fraudulent claims are suspected. The Bill makes no reference to this issue.

## Power workers get new pay structure

A NEW wage structure and staff status agreements for electricity workers has been ratified. Union negotiators claim it is among the best for any manual workers in Britain.

The agreement is backdated to October. It creates five salary bands in place of about 60 different pay rates and more than 100 different job descriptions.

## Call for change in tax system

A BIG change in Britain's tax structure has been called for by the National Chamber of Trade in its pre-budget representations to Sir Geoffrey Howe, the Chancellor.

Income tax should be replaced, in whole or in part, by a direct expenditure tax as a step towards a more equitable personal and business tax system, it argues.

## Derek Robinson seeks election

MR. DEREK ROBINSON, the Longbridge convenor dismissed by BL has been chosen as the Left-wing candidate for the forthcoming election of a full-time officer of the Amalgamated Union of Engineering Workers.

## Strike call for Heathrow airport

SHOP STEWARDS representing the 20,000 engineering, maintenance and ramp workers at Heathrow will recommend a 24-hour strike on January 23 at a mass meeting tomorrow.

## Pensions move attacked

THE Prime Minister had made an "improper suggestion" by inviting the Scott inquiry on pensions to say whether index linked pensions in the public sector should be scrapped, Mr. Geoffrey Drain, the general secretary of the National and Local Government Officers' Association, said.

## Jenkin appeals to ambulancemen

BY JOHN LLOYD, LABOUR CORRESPONDENT

MR. PATRICK JENKIN, the Social Services Secretary, appealed yesterday to the 400 ambulance drivers in South Yorkshire to end their strike before "lives were imperilled."

Officials of the Trent Area Health Authority met today to decide whether to resume negotiations with unions on the bonus scheme which caused the strike.

After the Transport and General Workers' Union and the National Union of Public Employees decided to make the strike official Mr. Jenkin said: "I am appalled that the TGWU

and NUPE have decided to give their official backing to the totally irresponsible action of ambulancemen in South Yorkshire who have withdrawn their services."

"The public should know that this dispute has arisen solely because the ambulancemen are refusing to end a bonus scheme, the working of which has become totally unsatisfactory," he said. The health authority had "been negotiating patiently for many months to enable a new bonus scheme to be introduced in its place."

He added: "The strike has

left the people of South Yorkshire without any ambulance service available from the men who are paid to provide it. Only by the combined efforts of ambulance officers, the police and Red Cross volunteers is a skeleton service being maintained."

"Without their help there would be a risk of life being lost."

Mr. David Wild, NUPE area official, said that the strike arose from an attempt by the authority to push through a bonus scheme without adequate union consultation.

## BANK OF INDIA

DEPOSIT RATE

Bank of India announce that with effect from 12th January, 1981, interest rate payable on deposit accounts will be decreased from 12% to 11½ per annum.

## BSC survival plan meets tinplate opposition

BY ROBIN REEVES, WELSH CORRESPONDENT

THE OPPOSITION of Velindre tinplate works to British Steel's survival plan was given full backing by union representatives from the corporation's other two tinplate plants at a Swansea meeting yesterday.

The meeting was of Transport and General Workers Union shop stewards representing some 6,000 of the 8,000 workers in British Steel's tinplate group.

It called on the union to declare official any action Velindre takes to defend jobs.

Velindre works council negotiators are due to meet management today to press their case for the proposal to spread the retirement more evenly across the tinplate group and to reduce job losses.

As the survival plan stands, Velindre is to lose some 1,500 jobs, 1,100 among production workers.

A further 1,000 jobs are due to go at Ebbw Vale, but only 110 production jobs at Velindre's neighbouring tinplate plant, at Trostre.

The other two tinplate plants appear ready to go along with the plan.

Mr. Derek Driscoll, a member of the TGWU national executive, who chaired yesterday's discussions, said last week's offer still stood of a pay claim freeze over the next 12 months, in exchange for a recasting of the MacGregor tinplate plant.

Soundings at branch level indicated the men would force the 7 per cent rise next July.

He said the meeting viewed the public agreement to the survival plan given to the tinplate group at Port Talbot and Llanwern, involving additional redundancies, as an attempt by British Steel to steamroller through its proposals.

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## THE MANAGEMENT PAGE

## A specialist slice of the competitive cake

Paul Betts analyses Sperry Univac's strategy in the shadow of IBM

NOT FAR from the town of Intercourse, Pennsylvania, in a bucolic spot called Blue Bell, the main pastime is not bird or sheep-watching but a curious and highly specialised occupation known as IBM-watching.

Blue Bell houses the headquarters of Sperry Univac, the computer manufacturing arm of the U.S. Sperry Corporation which, with computer systems installed around the world valued at more than \$11.6bn, claims to be the second largest computer group after International Business Machines.

Other computer makers, notably Burroughs and Honeywell, have also claimed to be number two. But in common with Sperry Univac, they are all dwarfs in comparison with the IBM giant, and have had to jockey with each other for position to survive in its shadow. In the last two years, they have also had to face a Japanese computer invasion, and may now even experience an onslaught from the "plug compatible" manufacturers who have hitherto concentrated on taking business away from IBM.

The strategies of Sperry Univac, Burroughs, Honeywell and the other "dwarfs" inevitably have a certain amount in common. But there have also been marked differences. There is now a general consensus on Wall Street that Sperry has managed better than the other two; on current performance, this certainly seems to be true.

The most fundamental common characteristic has been the need to watch, and whenever possible anticipate, every move made by the industry's undisputed leader.

Two years ago, Sperry-like IBM's other competitors—was caught with its pants down, when IBM took the industry by surprise when it shattered traditions with the introduction of its 4300 Series of computers. These offered customers considerably more computing power for much less money; the principle had been used before, but never to such a degree. With difficulty, Sperry and the other computer makers were forced to adapt to IBM's revolutionary pricing policies.

Last November, after keeping the industry on tenterhooks for nearly three years, IBM announced its new large 3081 processor, top of a new line code-named the "H" series. But the announcement had



Sperry Univac's "market segmentation" strategy in action: airline booking and check-in systems were one of the first "segments" in which the company decided to specialise, though the move paradoxically took it into head-on competition with IBM

nowhere near the disruptive impact of the launching of the 4300 series; although it offered double the computing power as the 3083—IBM's largest machine until now—this time the price was set well above the previous level.

While acknowledging that any move either on pricing policies or product standards by IBM is bound to have an impact, Sperry claims it is now in a better position than most other leading computer manufacturers to meet the twin challenge from both IBM and the Japanese. "You must remember we have been in the number-two position for many years and we have learnt to live with it," remarks Stu Miller, Sperry Univac's vice-president of market strategy and plans.

Central to Sperry's strategy for at least eight years has been what is known as "market segmentation." This simply means picking out those significant market areas where the company has a product or productive advantage and concentrating specifically on them.

This may have been a well-tried theory of management techniques for some years, and certain companies had been

practising it well before 1972. But it was far from widespread in the computer industry, where the traditional approach was to ape IBM's cross-market product line. To Univac, however, such a strategy appeared over-ambitious, with segmentation the only practical alternative. Hence Miller's remark that his company adopted this approach "almost by accident or default."

Sandy Garrett, electronics industry analyst for the Wall Street investment firm of Paine, Webber, Mitchell and Hutchins, confirms the view that Sperry Univac went its own distinct way from IBM before many other large computer makers. Burroughs, for example, tried for many years to turn itself into a small IBM, copying the giant in many respects and—while specialising in some market segments—notably banking—attempting to compete against it across almost the whole market. This has clearly not worked, Garrett suggests.

The company shocked Wall Street in mid-July when it reported a 12 per cent decline in second quarter net income—its first quarterly earnings decline since 1963. A major re-adjustment has

been taking place at Burroughs since Michael Blumenthal, the former Treasury Secretary, took over as chairman and chief executive last September. Early last month Blumenthal announced proposals to make a series of write-offs totalling as much as \$125m in a broad change of strategy which will probably eventually transform Burroughs into what analysts describe as a "leaner, thinner and more aggressive company." Under Blumenthal's axe, Burroughs will shed its non-profit-making operations like adding machines and calculators to enable it to concentrate in sectors with greater and faster growth potential.

## Conglomerate

Sperry did just that a couple of years ago when it divested itself from the Remington shavers and typewriters businesses.

Honeywell, too, which in the past had attempted to compete against IBM across much of the market, has also changed its strategy by moving away from the top end of the computer market and focusing more and

more on small and medium-sized computers—an approach which analysts consider is beginning to pay off. And both Honeywell and Burroughs are increasingly concentrating on specific customer markets where they can compete effectively and at times even have an edge on IBM.

For Sperry, this strategy has worked so far remarkably well. So much so that the group, which has traditionally been viewed as a diversified conglomerate rather than a computer company, is increasingly relying on the earnings and revenues from its computer operations to enable it, in the words of Paul Lyel, its chairman since 1972, "to double in size during the next five years."

The Sperry group is involved in manufacturing farm machinery through its New Holland subsidiary, as well as aerospace and marine instruments, fluid power products and systems, and defence and military systems through other divisions. But almost half its annual revenues—of nearly \$5bn in 1979-80—come from the Sperry Univac computer activities, together with roughly

the same proportion of gross income (\$507m in 1979-80).

The main thrust of Sperry's computer operations is now focused on the airline business, federal, state and local government markets, the manufacturing sector, and increasingly the expanding energy market, Miller explains. In all these various markets, Sperry has sought to develop specialised packages and tailor its products and systems to specific industry needs.

While continuing to expand its share of the local and state government business which Sperry took over in 1971 when it acquired the bulk of the computer operations of RCA, the diversified communications conglomerate, the company is currently putting its main emphasis on the manufacturing and energy markets. "Basically, we want to be identified as a company which can provide a full service to the manufacturing industry," Miller says. To this end, Sperry has made a major effort to change the nature of its marketing and sales approach. "It is now much more directed to the end user, to people who may not be technological wizards but are in daily contact with a computer," Miller adds.

The introduction of special software for industrial planning and control (known as UNIS) has also helped the company to boost sales of its 1100 series computer family in the manufacturing sector, which is regarded as the largest and most competitive market for the computer industry as a whole.

It was partly with the manufacturing market in mind that Univac moved into the commercial mini computer business a few years ago, rather late in the day, by its acquisition of Varian Associates' mini-computer line.

The development of software systems like UNIS emphasises the growing need for computer manufacturers "to place increasing emphasis on service and software operations if they are to retain their competitive edge," Miller claims. One of the reasons for this is that technology is constantly bringing down the price of hardware, so that gross margins on it suffer.

Sperry recently took another important strategic step by setting up in-house manufactur-

ing facilities of semi-conductor components—a key element in computer technology. In its initial stages, the programme will involve a \$80m investment to build a semi-conductor manufacturing plant.

But although Sperry's strategic formula seems to have been successful so far, it is increasingly concerned that its dominance in certain specialised markets could be challenged in the near future by rival U.S. and Japanese manufacturers. "By selecting our markets we worked out a modus vivendi with IBM which has been the main target of the competition," claims Dr. Mike Godfrey, Sperry Univac's director of research. "But it is now becoming more difficult to compete against IBM and some of these competitors may start turning their attention on us," he claims.

Until recently, IBM has been the main target of the so-called plug compatible manufacturers, which produce machines that run on IBM software but are cheaper than IBM computers. But IBM has recently made it much harder for rival computer companies to use its latest software. To a large extent, it has done this by introducing licensing contracts for software and services on its more recent equipment which restrict their use to IBM hardware. "This has meant that plug compatible manufacturers are having to invest more in developing their own software in some cases start looking in other directions including, I fear, Sperry," says Godfrey.

## Conservative

But what puzzles industry analysts most about Sperry Univac at present is why it has not set its growth sights higher. "The company appears happy to go for annual growth targets of 15 per cent when most of its competitors are looking for much higher rates," says Sandy Garrett of Paine, Webber, Mitchell and Hutchins. In view of the high growth potential of the electronics industry as a whole, Sperry's medium to long term targets clearly look conservative, to say the least. IBM's own growth targets are set at around 15-20 per cent a year.

Although Wall Street is confident that Sperry can meet its targets quite comfortably, it claims that in so doing the company could risk losing market share to its competitors in the longer run. "If one were to criticise Sperry, I suppose you could say it was not aggressive enough," comments Garrett. But the policy so far appears to have paid off better in terms of steady earnings growth than those of Sperry's direct rivals.

## Management abstracts

These summaries are condensed from the abstracting journals published by Anbar Management Publications. Licensed copies of the original articles may be obtained at £2.50 (inc. VAT and p+p; cash with order) from: Anbar, PO Box 23, Wembley, HA9 9DJ.

New Ventures Assessment for Small Firms. M. Byrnes in Management (Eire), Aug 80: p.24 (4 pages, illus.).

Outlines a procedure for assessing the feasibility of new ventures; advises on the analysis of activities to indicate required managerial skills; stresses the need for organisational flexibility to allow for growth and market/policy changes.

Strategic Information. D. W. Mitchell in Managerial Planning (USA), Jul/Aug 80: p.7 (4 pages).

Argues that company decline is often caused by management's lack of strategic information (i.e. the information necessary to identify new opportunities, amend errors and be warned of competitive / environmental changes), which can lead to unplanned, reflex action; draws on examples from named companies; describes how an information programme should be established.

Integrating Strategic and Manpower Planning. G. Robinson in South African Journal of Business Management (South Africa) Vol. 11 No. 2, p.54 (8 pages, charts, table).

Examines the role of manpower planners in the strategic planning process; describes stages in the strategy formulation process; and suggests how manpower planners can contribute at each stage.

Pre-Retirement Training. W. R. Bruce + others in The Training Officer (UK), Aug 80: p.210 (54 pages).

Describes the content of training courses for people approaching retirement; offers by named organisations; discusses the need for such training; and gives the terms of a training management planning and organisation.

Treasury Management. J. A. Donaldson in The Accountant's Magazine (Scotland), Sep 80: p.358 (3 pages).

Explains how the need for greater professionalism in company treasury management has evolved out of the growing internationalism of big business and out of the freeing of exchange controls; describes the role of treasury managers in cash management, foreign currency exposure management, and in financing operations; outlines the skills and experience they require.

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Perhaps the worst of all was in Kampuchea: Oxfam were among the first on the scene and subsequently led a Consortium of other organisations in a relief programme of £11,781,091.

Despite this, Oxfam also made over 1900 separate grants to 1200 long-term development and relief projects in 70 countries.

Oxfam has over 570 shops in the UK—more even than Marks & Spencers—manned by 15,000 volunteers. These shops are Oxfam's largest single source of income and are vital to our ability to carry on helping in the world.

During the year our administrative costs decreased to 2.2% and fundraising costs to 9.7% from the previous year.\*

## Income from:

KAMPUCHEA APPEALS	£11,781,091
OXFAM SHOPS	£4,483,820
OXFAM TRADING	£829,915
OTHER	£6,786,173
<b>TOTAL INCOME</b>	<b>£23,880,999</b>

## Expenses for:

FUNDRAISING	£1,821,610
ADMINISTRATION	£416,605
<b>TOTAL EXPENSES</b>	<b>£2,238,215</b>

## Oxfam's Programme:

GRANTS TO KAMPUCHEA	£11,781,091
WORLDWIDE PROJECTS	£7,608,797
SUPERVISION & DIRECTION	£911,927
BLANKETS & CLOTHING	£91,654
EDUCATIONAL PROGRAMME	£378,417
CAPITAL FUND	£850,000
<b>SURPLUS AVAILABLE FOR 1980/81</b>	<b>£20,898</b>

For a copy of Oxfam's Annual Report and Audited Accounts, write or 'phone: Patrick Wise, Oxfam, 274 Banbury Road, Oxford OX2 7DZ. Tel: OXFORD 56777.

## What do Howard Doris do?

Use advanced technology to make massive concrete and steel structures for the offshore oil and gas industry.

Enjoy a reputation for excellence of design, construction and workmanship and are known to every oil company far and wide.

Employ the largest workforce in N.W. Scotland.

Invest considerably in Scotland—£45 million so far in the development of the Kishorn construction base and £27 million in an average year for sub-contracts and supplies in Scotland alone.

Help to get gas and oil out of the North Sea with four of their platforms in service—Ekofisk Centre, two at the Frigg Field and the Ninian Central, the world's largest (600,000 tonnes) gravity structure.

Keep on schedule, building the integrated steel deck and concrete loading platform for Phillips Maureen Field.

Have extended their interests by venturing into exploration (through Howard Doris Exploration Ltd. and Western Isles Petroleum Ltd.) and plan to construct at Kishorn a new generation of semi-submersibles in concrete for drilling and production in very deep water.

Kishorn Yard  
Kishorn-by-Strathcarron,  
Ross-shire, Scotland.  
Telephone: 05203 361.  
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London Office  
17 Grosvenor Gardens,  
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FINANCIAL TIMES

# Eurobond Quotations and Yields



The Association  
of International  
Bond Dealers



AT DECEMBER 31 1980

The Association of International Bond Dealers (AIBD) compiles current market quotations and yields for Eurobond issues. These quotations and yields are published monthly by the Financial Times. The Association's prices and yields are compiled from quotations obtained from market-makers on the last working day of each month. There is no single stock exchange for Eurobonds in the usually recognised sense—business is done on the telephone between dealers scattered across the world's major financial centres. Membership of the AIBD (which was established in 1969) comprises over 550 institutions from about 30 countries.

## Eurobonds in December

BY OUR EUROMARKETS STAFF

THE CLOSING WEEKS of 1980 failed to bring joyful tidings in the Eurobond markets. As U.S. interest rates soared to historically high levels—the U.S. prime rate reaching 21½ per cent on December 18 and short-term Eurodollar rates climbing above 23 per cent—bond dealers were left with little option but to square their books. The cost of carrying paper had become so high that any mistake was dearly paid for.

As Christmas drew nearer only a handful of major U.S. invest-

ment houses and a few European ones were willing to make a market, at least in the dollar sector. The surge in U.S. interest rates and the subsequent fall in the Dow Jones index spelt more difficult days for the "Wonder-kind" of recent months: the dollar convertible. Quite a few were pulled in the middle of the month; some were cut in size, others went ahead and fell to steep discounts as soon as they reached the open market. The second most important

sector of the Eurobond market came to a virtual standstill. The moratorium imposed on new foreign D-mark issues last November was confirmed by the Capital Markets Sub-committee in December as the trading of seasoned issues fell to a trickle. Swiss Franc bonds fared better, as the country's low payments deficit and still very moderate inflation rate has left investors less anxious about holding Swiss Franc paper than that denominated in D-marks. French new issue managers

had their busiest month ever in December with four new issues completed. Three of these, however, failed to elicit much enthusiasm from investors.

The only fully successful issue was for Charbonnages de France, which was eventually increased by FFfr 50m to FFfr 400m by lead manager Banque de l'Union Européenne. By the middle of the month, however, investors found it hard to resist the attraction of high dollar interest rates and the other three issues—A FFfr 100m convertible for Dolel, a FFfr 125m straight issue for La Redoute and a FFfr 300m straight issue for EIB—proved too much for the market to consume. A total of FFfr 925m was issued during the month, the highest monthly total on record.

Nor was it a particularly happy month in the sterling sector. As usual, sterling bonds followed the gilt-edged market—down in this instance. Because of these unsettled conditions the proposed domestic sterling bond for Gaz de France had to be cancelled yet again. The difficult times experienced by many dealers in the dollar sector last month should not, however, conceal the fact that—at least for the first two weeks of the month—a number of investors were steadily nibbling away at

seasoned fixed interest dollar bonds. Many such investors, particularly those based in Continental Europe, have no intention of missing what many of them feel could be a strong bull market early this year.

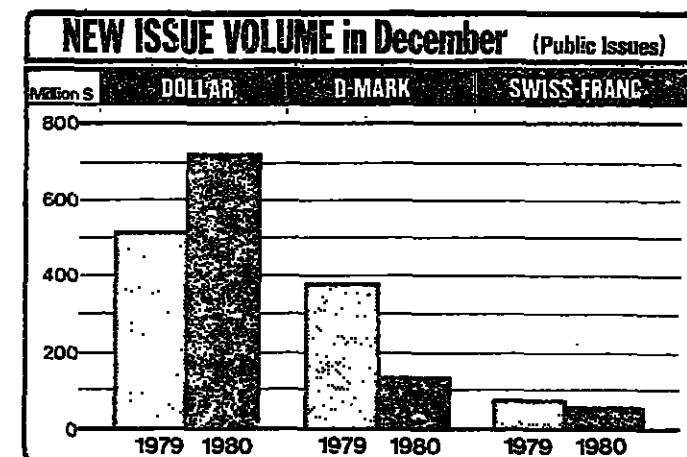
Volcker, will continue in office under the Republican Administration. Those who opted for convertibles had the luck of the draw. Some went very well, such as the 8 per cent issue to

Other innovations proved more successful, notably the one introduced by Salomon Brothers, first with a Yankee issue for Sweden, then with a fixed interest dollar bond for Credit National. Warrants attached to each bond allow investors—for a few months after the issue is launched—to convert into new bonds at the same price, which mature later one year later in the case of the Yankee issue for Sweden. Five years in the case of the issue for Credit National. Investors were invited to take a gamble on interest rates falling and they did. Three days after the issue for Credit National was announced it was trading well above par.

In the D-mark sector, the few issues which were launched in December, notably a DM250m issue for the World Bank, held up rather well in the secondary market, for two reasons.

The first was that they offered coupons at the highest level seen in this sector for good quality paper. The second was the moratorium on new issues which resulted in a shortage of new paper coming on to the market.

Meanwhile, trading virtually closed down the week before Christmas with bankers wondering what 1981 would bring. Not much more comfort than 1980—maybe even less seemed to be the consensus.



They missed the quick turnaround in the market which occurred after Easter, 1980, and do not want to be caught on the wrong foot a second time. Their faith is underpinned by the belief that President-elect Ronald Reagan will fight inflation with greater determination than President Jimmy Carter and by the knowledge that the chairman of the Fed, Mr. Paul

1985 for Bow Valley, while others fell heavily after they were issued because of the decline of the underlying stock. Some issues were pulled—Color Tile and Anacom—and others were cut. Newmont Mining produced a premiere of sorts when the lead manager of its issue, Kidder Peabody, pulled the issue after allotments had been made to the underwriters.

COMPILED FOR THE ASSOCIATION OF INTERNATIONAL BOND DEALERS BY INTERBOND SERVICES LTD.

A subsidiary of dataSTREAM International

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The table of quotations and yields gives the latest rates available on December 31 1980. This information is from reports from official and other sources which the Association of International Bond Dealers considers to be reliable, but adequate means of checking its accuracy are not available and the Association does not guarantee that the information it contains is accurate or complete.

All rates quoted are for indication purposes only and are not based on, nor are they intended to be used as a basis for, particular transactions. In quoting the rates the Association does not undertake that its members will take in all the listed Eurobonds and the Association, its members and the Financial Times Limited do not accept any responsibility for errors in the table.

## The Case of the Missing Bond

There are going to be times when every bond dealer faces the problem of selling short or avoiding a fail.

Cedel, with more than 3,500 different issues on deposit with it, is in an ideal position to help.

Utilising its computerised system, Cedel is able to arrange a loan with a minimum of effort and delay and the maximum of efficiency and security.

And on very favourable terms—for both borrower and lender!

For the borrower, the cost is just 4¼% per annum—a substantial saving over alternative methods of financing.

For the lender, Cedel provides a bank-guaranteed opportunity to improve investment yield.

If you would like to know more about BONDLEND, please contact:

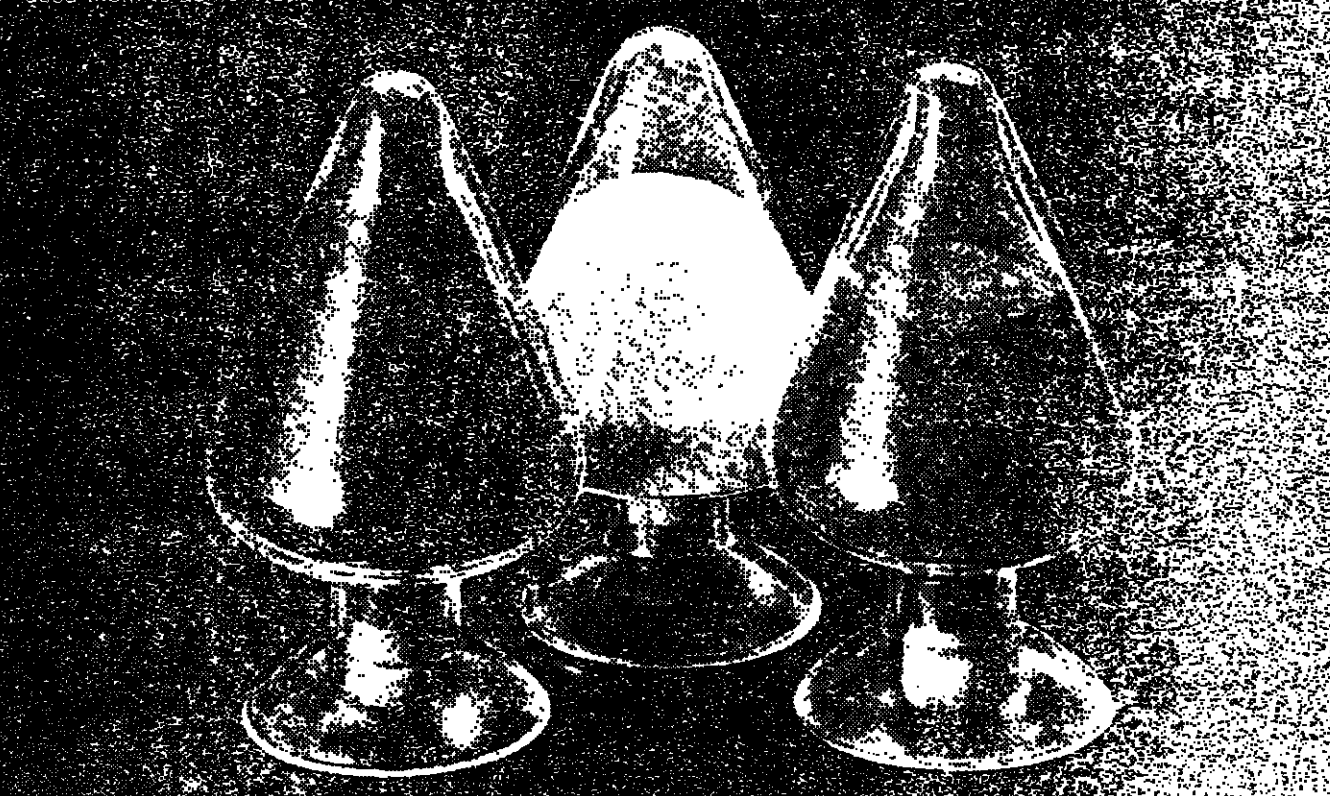
David K Dodd, Cedel, 77 London Wall, London EC2N 1BU.  
Gerard Soisson, Cedel, 67 Bd Grande-Duchesse Charlotte, PO Box 1006, Luxembourg.



Meeting the needs of the  
International bond markets

## TDK: Color Us Black, White and Brown

Colors us black for ferrite, an indispensable magnetic material we commercialized 45 years ago. Colors us white for the magnetic materials of recording tapes. Colors us brown for the magnetic materials of recording tapes. The basic materials of electronic and the basic materials of TDK products. One of our few products of all time used them to achieve balanced growth and a position of industry leadership.



### We compete with ourselves to satisfy customers

At TDK we fully utilize each material in order to meet customer needs. In the product development stage, we test various approaches to the use of any material, as well as devise new manufacturing processes. In fact, departments within the company compete to satisfy a particular demand. As a result, different materials manufactured with different technologies can be used in the same application. Buzzers are one example. Some are "white" and others "black." Customers can, therefore, pick from a variety of sounds and sizes, and TDK can promote demand growth and diversification.



TDK has sustained a record of growth. Over the past decade, sales advanced at a compound annual rate of 19.4%, increasing 24.3% in fiscal 1979. Earnings per share have followed the same uptrend, increasing 26.6% last year. For more information, write for our annual report and financial fact book.

**TDK**  
TDK ELECTRONICS CO., LTD.  
1-1, Minamishinjy, Chiyoda-ku, Tokyo 100, Japan



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Issue	Middle Price	Current Yield	Yield to Maturity <sup>a</sup>	Life <sup>b</sup>	Repayment D-maturity-drawing by lot at par Sinking fund P-percentage fund
64 <sup>1</sup> / <sub>2</sub> Light-Services 79/56 (G) .....	82.25	8.21	11.34	5.93	1, 5.86
64 <sup>1</sup> / <sub>2</sub> Light-Services 80/50 (G) .....	85.50	8.60	10.26	6.94	16, 1.85-800
64 <sup>1</sup> / <sub>2</sub> Manila Electric 80/87 (G) .....	85.00	8.14	9.56	6.51	2, 6.51
64 <sup>1</sup> / <sub>2</sub> Lufthansa Int'l 79/86 PP .....	87.00	7.47	8.82	5.17	1, 2.86
64 <sup>1</sup> / <sub>2</sub> Malaysia 72/84 .....	95.00	7.37	10.03	1.66	1, 6.75-840
64 <sup>1</sup> / <sub>2</sub> Malaysia 73/87 .....	95.00	7.37	10.03	1.66	1, 6.75-840
64 <sup>1</sup> / <sub>2</sub> Malmö 75/84 .....	100.00	8.25	8.23	2.05	1, 2.61-820
64 <sup>1</sup> / <sub>2</sub> Malmö 75/84 .....	97.00	8.51	10.27	1.65	1, 3.80-830
64 <sup>1</sup> / <sub>2</sub> Manilla 74/84 .....	91.75	7.04	9.35	2.50	1, 7.84
64 <sup>1</sup> / <sub>2</sub> Manilla 75/84 .....	90.87	7.07	9.34	2.50	1, 7.84
64 <sup>1</sup> / <sub>2</sub> Megal Fin. Comp. 79/80 .....	81.30	7.67	3.28	9.00	2, 1.85-205
64 <sup>1</sup> / <sub>2</sub> Megal Fin. Comp. 79/89 .....	85.00	8.24	8.71	8.23	1, 4.87-89P
64 <sup>1</sup> / <sub>2</sub> M E P 73/58 .....	101.00	8.73	9.27	1.46	1, 8.73-880
64 <sup>1</sup> / <sub>2</sub> Mexico 68/84 .....	100.00	6.93	6.58	1.46	2, 1.73-345
64 <sup>1</sup> / <sub>2</sub> Mexico 73/88 .....	94.75	7.65	8.27	7.00	1, 1.73-88S
64 <sup>1</sup> / <sub>2</sub> Mexico 75/82 .....	98.00	8.18	10-42	1.50	1, 7.82
64 <sup>1</sup> / <sub>2</sub> Mexico 82/83 .....	97.75	8.12	9.22	6.42	1, 1.52-83
64 <sup>1</sup> / <sub>2</sub> Mexico 77/84 .....	93.50	8.28	10.06	3.42	1, 6.84
64 <sup>1</sup> / <sub>2</sub> Mexico 78/85 .....	86.00	6.98	10.21	4.23	1, 4.85
64 <sup>1</sup> / <sub>2</sub> Michelin Finance 80/87 PP .....	97.75	8.65	9.20	6.57	16, 11.87
64 <sup>1</sup> / <sub>2</sub> Midland Ind. Fin. 50/50 .....	86.25	8.63	9.08	5.78	1, 1.52-83
64 <sup>1</sup> / <sub>2</sub> Mitsubishi Chemical 73/84 .....	93.75	6.35	8.72	3.33	30, 8.41
64 <sup>1</sup> / <sub>2</sub> Mitsubishi Petro 76/83 .....	91.25	9.30	9.80	2.57	1, 9.83
64 <sup>1</sup> / <sub>2</sub> Mitsui Toatsu 75/81 PP .....	93.45	9.11	9.51	2.81	15, 9.81
64 <sup>1</sup> / <sub>2</sub> MODO 75/83 .....	99.25	9.07	9.32	1.11	1, 6.80-83D
64 <sup>1</sup> / <sub>2</sub> Montreal 69/88 .....	89.25	7.84	10.07	4.50	1, 4.70-89D
64 <sup>1</sup> / <sub>2</sub> Montreal 72/83 .....	86.25	8.86	9.22	4.55	1, 9.75-92D
64 <sup>1</sup> / <sub>2</sub> Montreal 73/83 .....	86.25	8.86	9.22	4.55	1, 9.75-92D
64 <sup>1</sup> / <sub>2</sub> Montreal 77/86 .....	98.25	8.65	8.83	5.50	1, 7.77-86S
64 <sup>1</sup> / <sub>2</sub> Montreal 78/87 .....	90.50	7.71	8.87	5.64	16, 7.78-87S
64 <sup>1</sup> / <sub>2</sub> Morris Electric 60/82 (G) .....	84.50	8.45	9.28	2.43	1, 8.45-82S
64 <sup>1</sup> / <sub>2</sub> Mors. Denmark 72/88 (G) .....	84.50	7.41	7.89	7.50	1, 7.73-88S
64 <sup>1</sup> / <sub>2</sub> Mors. Denmark 80/90 (G) .....	94.15	9.33	9.44	9.50	1, 7.90
64 <sup>1</sup> / <sub>2</sub> Mors. Bk. Finl. 68/84 (G) .....	99.00	6.88	7.59	3.25	1, 4.73-84S
64 <sup>1</sup> / <sub>2</sub> Nafi, Mexico 76/83 PP (G) .....	95.50	9.16	10.61	2.92	1, 12.83
64 <sup>1</sup> / <sub>2</sub> Nafi, Mexico 78/82 PP (G) .....	95.50	9.16	10.61	2.92	1, 12.83
64 <sup>1</sup> / <sub>2</sub> Nafi, Mexico 77/84 (G) .....	95.50	9.11	10.07	3.17	1, 3.84
64 <sup>1</sup> / <sub>2</sub> Nafi, Mexico 77/84 PP (G) .....	95.50	9.07	10.07	3.17	1, 3.84
64 <sup>1</sup> / <sub>2</sub> Nat. Bk. Hungary 75/81 .....	97.25	8.59	9.65	5.00	1, 11.06
64 <sup>1</sup> / <sub>2</sub> Nat. Bk. Hungary 77/85 .....	97.25	8.74	9.21	4.93	1, 11.05
64 <sup>1</sup> / <sub>2</sub> Nat. Nerdler, Fin. Mast 79/86 PP .....	93.50	7.49	8.48	4.73	1, 10.86
64 <sup>1</sup> / <sub>2</sub> Nat'l Westm. 82/78 .....	97.00	8.23	8.53	7.75	1, 10.70-82S
64 <sup>1</sup> / <sub>2</sub> Netherl. Gasunie 79/86 .....	96.10	8.25	8.60	7.15	1, 11.43-86S
64 <sup>1</sup> / <sub>2</sub> Netherl. Gasunie 80/87 .....	96.25	8.65	8.87	6.17	1, 3.94-87S
64 <sup>1</sup> / <sub>2</sub> New Brunswick 72/87 .....	96.00	8.56	8.75	8.83	1, 1.71-87S
64 <sup>1</sup> / <sub>2</sub> Newfoundland 75/84 .....	96.00		8.75	3.58	1, 8.75-84S
64 <sup>1</sup> / <sub>2</sub> Newfoundland 76/86 .....	96.00	8.16	8.48	2.58	1, 7.77-86S
64 <sup>1</sup> / <sub>2</sub> Newfoundland 72/87 .....	96.00	7.67	9.18	6.53	1, 11.75-87S
64 <sup>1</sup> / <sub>2</sub> Newfoundland 75/86 .....	96.00	7.67	9.18	6.53	1, 11.75-87S
64 <sup>1</sup> / <sub>2</sub> New Zealand 69/84 .....	95.25	10.09	9.36	2.05	1, 2.75-84D
64 <sup>1</sup> / <sub>2</sub> New Zealand 71/86 .....	96.75	7.75	9.07	2.71	1, 5.77-86D
64 <sup>1</sup> / <sub>2</sub> New Zealand 72/87 (G) .....	96.75	8.07	9.07	2.71	1, 5.77-86D
64 <sup>1</sup> / <sub>2</sub> New Zealand 76/83 .....	99.25	7.56	7.87	4.17	1, 3.83
64 <sup>1</sup> / <sub>2</sub> New Zealand 76/86 .....	94.85	8.17	9.43	3.74	1, 11.62-86D
64 <sup>1</sup> / <sub>2</sub> New Zealand 77/86 .....	93.50	6.88	8.55	3.33	1, 5.84
64 <sup>1</sup> / <sub>2</sub> New Zealand 78/86 .....	93.50	6.88	8.55	3.33	1, 5.84
64 <sup>1</sup> / <sub>2</sub> New Zealand 79/86 PP .....	96.00	8.12	9.04	5.08	1, 2.36
64 <sup>1</sup> / <sub>2</sub> New Zealand 79/87 .....	97.50	7.14	9.04	6.00	1, 1.67
64 <sup>1</sup> / <sub>2</sub> New Zealand 79/87 .....	97.50	7.14	9.04	6.00	1, 1.67
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64 <sup>1</sup> / <sub>2</sub> New Zealand 79/87 .....	97.50	7.14	9.04	6.00	1, 1.67
64 <sup>1</sup> / <sub>2</sub> New Zealand 79/87 .....	97.50	7.14	9.04	6.00	1, 1.67
64 <sup>1</sup> / <sub>2</sub> New Zealand 79/87 .....	97.50	7.14	9.04	6.00	1, 1.67
64 <sup>1</sup> / <sub>2</sub> New Zealand 79/87 .....	97.50	7.14	9.04	6.00	1, 1.67
64 <sup>1</sup> / <sub>2</sub> New Zealand 79/87 .....	97.50	7.14	9.04	6.00	1, 1.67
64 <sup>1</sup> / <sub>2</sub> New Zealand 79/87 .....	97.50	7.14	9.04	6.00	1, 1.67
64 <sup>1</sup> / <sub>2</sub> New Zealand 79/87 .....	97.50	7.14	9.04	6.00	1, 1.67
64 <sup>1</sup> / <sub>2</sub> New Zealand 79/87 .....	97.50	7.14	9.04	6.00	1, 1.67
64 <sup>1</sup> / <sub>2</sub> New Zealand 79/87 .....	97.50	7.14	9.04	6.00	1, 1.67
64 <sup>1</sup> / <sub>2</sub> New Zealand 79/87 .....	97.50	7.14	9.04	6.00	1, 1.67
64 <sup>1</sup> / <sub>2</sub> New Zealand 79/87 .....	97.50	7.14	9.04	6.00	1, 1.67
64 <sup>1</sup> / <sub>2</sub> New Zealand 79/87 .....	97.50	7.14	9.04	6.00	1, 1.67
64 <sup>1</sup> / <sub>2</sub> New Zealand 79/87 .....	97.50	7.14	9.04	6.00	1, 1.67
64 <sup>1</sup> / <sub>2</sub> New Zealand 79/87 .....	97.50	7.14	9.04	6.00	1, 1.67
64 <sup>1</sup> / <sub>2</sub> New Zealand 79/87 .....	97.50	7.14	9.04	6.00	1, 1.67
64 <sup>1</sup> / <sub>2</sub> New Zealand 79/87 .....	97.50	7.14	9.04	6.00	1, 1.67
64 <sup>1</sup> / <sub>2</sub> New Zealand 79/87 .....	97.50	7.14	9.		

**5 years maturity: 9.35%**

70	Norges Kontin. Bank 75/84 (G)	96.85	8.50	6.83	3.08	1. 2.80-845
71	Norsk 76/85	94.00	8.46	9.01	7.42	1. 683-885
72	Norsk 76/85	94.00	8.46	9.01	7.42	1. 683-885
73	Norpige 77/89	90.00	8.03	9.02	7.82	1.183-885
74	Norse Gas 77/89	88.80	8.06	9.00	8.80	1.183-885
75	Norsk Hydro 75/87	99.00	9.08	9.48	9.49	1. 683-885
76	Norsk Hydro 75/87	99.00	9.08	9.48	9.49	1. 683-885
77	Norway 76/81	89.75	7.52	8.67	3.21	1. 581
78	Norway 76/81	89.75	7.52	8.67	3.21	1. 581
79	Norway 76/81	89.75	7.52	8.67	3.21	1. 581
80	Norway 77/82	97.00	6.04	8.85	1.25	1. 482
81	Norway 77/82	97.00	6.04	8.85	1.25	1. 482
82	Norway 77/82	97.00	6.04	8.85	1.25	1. 482
83	Norway 78/83	90.50	4.85	9.22	2.25	1. 482
84	Norway 78/83	90.50	4.85	9.22	2.25	1. 482
85	Norway 80/85	86.10	6.54	7.89	3.25	1. 484
86	Norway 80/85	86.10	6.54	7.89	3.25	1. 484
87	Norw. Mortgage 77/87	82.00	7.68	9.59	4.26	16. 582-870
88	Norw. Mortgage 77/87	82.00	7.68	9.59	4.26	16. 582-870
89	Nova Scotia 71/86	95.75	3.09	4.99	3.78	1.127-860
90	Nova Scotia 71/86	95.75	3.09	4.99	3.78	1.127-860
91	Nova Scotia 71/86	95.75	3.09	4.99	3.78	1.127-860
92	Novo Steel 76/82	95.00	3.27	7.96	6.82	1.127-875
93	Nucleobank 92/98 (G)	91.00	11.28	11.28	7.70	1.132-805
94	Nucleobank 92/98 (G)	91.00	11.28	11.28	7.70	1.132-805
95	Nucleobank 92/98 (G)	91.00	11.28	11.28	7.70	1.132-805
96	Occident. Euro. 68/83	94.00	6.91	9.02	9.92	1.102-825
97	Oester. Danub. 58/83 (G)	90.50	6.44	8.79	2.95	1. 685-840
98	Oester. Danub. 58/83 (G)	90.50	6.44	8.79	2.95	1. 685-840
99	Oester. Danub. 58/83 (G)	90.50	6.44	8.79	2.95	1. 685-840
100	Oest. B. Wirtsch. 57/87 (G)	82.50	7.29	9.45	3.45	1. 273-870
101	Oest. B. Wirtsch. 57/87 (G)	82.50	7.29	9.45	3.45	1. 273-870
102	Oest. B. Wirtsch. 57/87 (G)	82.50	7.29	9.45	3.45	1. 273-870
103	Oest. Ind. Ver. 78/85 PP (G)	85.50	6.15	8.38	4.00	1. 785
104	Oest. Inv. Kredit 78/85 PP (G)	82.50	6.93	7.10	3.63	1.114
105	Oest. Kontrollbank 78/82 PP (G)	83.00	7.53	9.87	3.92	1.123
106	Oest. Kontrollbank 78/82 PP (G)	83.00	7.53	9.87	3.92	1.123
107	Oest. Kontrollbank 78/82 PP (G)	83.00	7.53	9.87	3.92	1.123
108	Oest. Kontrollbank 77/84 PP (G)	89.50	7.26	10.19	3.50	1. 784
109	Oest. Kontrollbank 77/84 PP (G)	89.50	7.26	10.19	3.50	1. 784
110	Oest. Kontrollbank 77/84 PP (G)	89.50	7.26	10.19	3.50	1. 784
111	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
112	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
113	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
114	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
115	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
116	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
117	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
118	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
119	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
120	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
121	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
122	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
123	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
124	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
125	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
126	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
127	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
128	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
129	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
130	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
131	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
132	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
133	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
134	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
135	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
136	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
137	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
138	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
139	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
140	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
141	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
142	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
143	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
144	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
145	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
146	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
147	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
148	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
149	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
150	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
151	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
152	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
153	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
154	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
155	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
156	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
157	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
158	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
159	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
160	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
161	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
162	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
163	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
164	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
165	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
166	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
167	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
168	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
169	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
170	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
171	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
172	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
173	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
174	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
175	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
176	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
177	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
178	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
179	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
180	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
181	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
182	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
183	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
184	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
185	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
186	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
187	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
188	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
189	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
190	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
191	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
192	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
193	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
194	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
195	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
196	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
197	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
198	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
199	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164
200	Oest. Kontrollbank 78/84 PP (G)	82.50	6.50	9.68	3.98	1.164

WestLB Euro-DeutscheMarkbond Yield Index

December 31, 1980: 9.49%November 28, 1980: 9.55%

75	Renault 80/85 PP	94.00	7.86	9.12	4.87	1. 9.85
85	Renle 76/82 (G)	90.00	8.50	8.44	1.50	1. 782
86	Renle 77/84 PP (G)	95.00	8.65	9.08	6.85	1. 782
87	Renle 76/82 (G)	88.25	7.32	8.81	6.42	1. 687
90	Rep. Chile 80/88	90.00	9.28	9.70	5.88	1. 826
95	Ritch Con. 78/83	90.00	9.28	9.70	5.88	1. 826
96	Roy. Belg. of Ind. 80/90	95.00	9.28	9.70	5.88	1. 826
97	Roz. Leaz 79/84 PP	95.00	7.02	8.01	2.25	1.107
98	SAAAB 71/88	98.75	6.82	8.20	5.42	1. 773-865
99	Sagat Petroliums 71/87 PP	94.75	8.04	9.34	6.85	1. 789-870
100	Sandvik 75/83	100.25	9.23	9.04	3.08	1. 283
101	Sankro Steamship 77/84	93.50	7.49	9.52	2.78	1. 284
102	Shiva Steels 80/86	92.00	9.39	9.85	6.25	1. 896
103	Shell Int'l. 77/89	98.25	7.56	9.15	6.00	1. 783-890
104	Siemens Euro 66/81	98.50	7.04	7.80	0.83	1.170-815
105	Singapore 77/87	95.00	7.17	8.63	1.11	1. 773-825
106	Singapore 77/83	96.00	6.77	8.43	3.33	1. 523
107	Sira Kwina 78/85	98.50	8.63	9.44	2.23	1. 676-895
108	S.N.C.F. 68/83 (G)	95.00	6.84	8.67	2.95	1. 707-820
109	Soc. Dev. Res. 78/86 (G)	95.00	7.53	9.67	7.03	16. 623-820
110	Soc. Dev. Res. 77/82 PP (G)	83.00	6.93	9.67	7.03	16. 623-820
111	Soc. Mer. Fins 75/83 PP	92.25	9.16	10.42	3.33	1. 579-830
112	Sorante 79/84 PP	99.50	6.76	8.18	3.32	16. 184
113	South-Africa 88/84	98.50	9.78	7.04	2.85	1. 773-845
114	South-Africa 88/84	98.50	9.78	7.04	2.85	1. 773-845
115	South-Africa 71/88	98.00	8.87	8.84	1.77	1. 773-885
116	South-Africa 72/87	98.75	7.00	7.23	6.83	1.1178-875
117	South-Africa 80/87	97.25	9.26	9.27	6.83	1. 781
118	South-Africa 80/87	97.25	9.26	9.27	6.83	1. 781
119						



# WestLB Euro-Deutschmarkbond Quotations (Continued)

Issue	Yield	Price	Yield	Price	Yield	Price	Yield	Price
1977 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
1978 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
1979 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
1980 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
1981 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
1982 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
1983 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
1984 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
1985 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
1986 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
1987 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
1988 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
1989 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
1990 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
1991 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
1992 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
1993 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
1994 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
1995 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
1996 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
1997 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
1998 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
1999 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2000 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2001 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2002 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2003 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2004 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2005 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2006 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2007 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2008 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2009 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2010 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2011 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2012 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2013 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2014 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2015 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2016 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2017 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2018 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2019 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2020 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2021 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2022 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2023 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2024 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2025 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2026 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2027 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2028 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2029 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2030 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2031 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2032 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2033 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2034 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2035 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2036 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2037 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2038 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2039 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2040 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2041 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2042 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2043 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2044 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2045 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2046 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2047 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2048 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2049 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2050 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2051 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2052 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2053 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2054 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2055 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2056 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2057 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2058 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2059 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2060 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2061 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2062 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2063 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2064 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2065 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2066 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2067 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2068 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2069 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2070 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2071 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2072 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2073 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2074 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2075 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2076 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2077 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2078 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2079 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2080 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2081 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2082 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2083 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2084 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2085 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2086 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2087 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2088 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2089 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2090 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2091 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2092 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2093 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2094 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2095 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2096 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2097 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2098 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2099 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2
2100 100.00	7.24	93.2	7.23	93.2	7.23	93.2	7.23	93.2

## AIBD PUBLICATION DATES 1981

The Association of International Bond Dealers Quotations and Yields appears monthly in the Financial Times.

It will be published on the following dates in the remainder of 1981.

- Thurs. 12th February
- Wednesday 11th March
- Tuesday 14th April
- Wednesday 13th May
- Thursday 11th June
- Monday 13th July
- Thursday 13th August
- Mon. 14th September
- Tuesday 13th October
- Wed. 11th November
- Tues. 15th December

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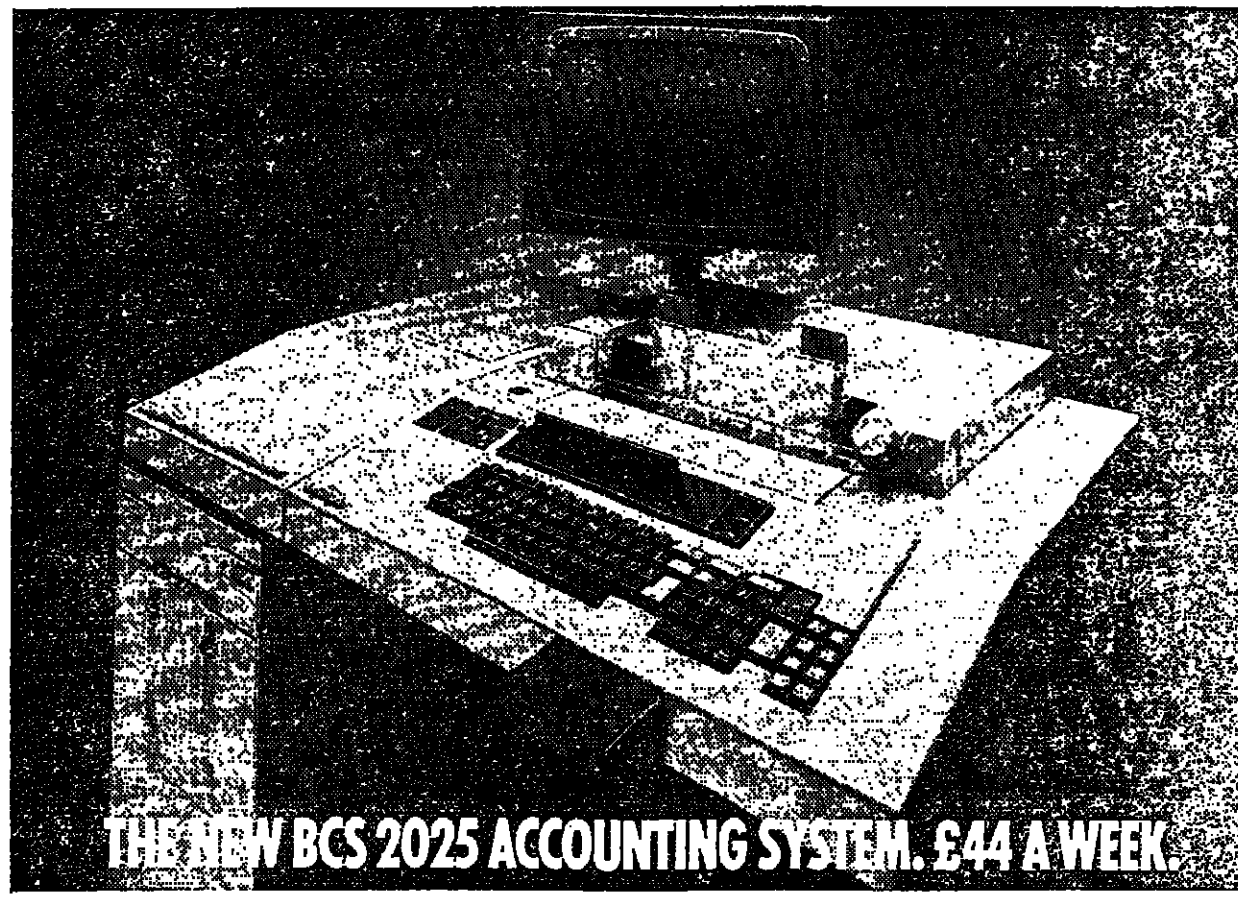
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LOMBARD

# The myth of an OPEC cartel

BY SAMUEL BRITTON

A MYTH long due for debunking is that oil prices are set above market rates by an international cartel known as the Organisation of Petroleum Exporting Countries (OPEC). At the time of the first oil price explosion of 1973-74, Professor Milton Friedman predicted that the OPEC would, like most other cartels, disintegrate from its inner contradictions and the price of oil fall back. Ever since Mr. Denis Healey has been gleefully pointing to the egg on the professor's face, as if it demonstrated something wrong with market economics.

Friedman's true error looks, however, as if it was of an entirely opposite kind. The oil price has either been a normal market one, or in some cases even below it. For the political interference that has taken place has been in the form of an anti-cartel by an inner group of four producers — Saudi Arabia, Kuwait, the United Arab Emirates and Qatar. These have at times increased output by more than a calculation of narrow self-interest would suggest in order to cushion the world economy (and thus their political regimes) from major disruptions of supply and price.

## Companies

The story of what has occurred is explained by Professor Bruce Scott in the Harvard Business Review of January 1981. Until the early 1970s, the oil market was a buyers' one in the sense that free market prices were unattractive to many producers. The world oil companies tried, whenever the U.S. anti-trust authorities would let them, to hold down production to maintain prices. For the same purpose oil imports to the U.S. were controlled and the Texas Railroad Commission imposed quotas on U.S. domestic output. The state of the market began to change in the late 1960s and early 1970s when rapidly rising world demand for oil overtook U.S. spare capacity and made the price subject to disruption. The Arab-Israeli War of 1973 brought forward and concentrated into a few months a multiple increase in prices which the oil companies had in any case envisaged in the course of the decade.

## Proceeds

Theoretically, the price of oil should rise to a point where the expected return on the proceeds should be equal to the expected return from keeping the oil in the ground. But like many theoretical tautologies this gives a misleading impression of precision where none exists. Not only is the real return on financial investment in Western capital markets uncertain. Even more uncertain is the domestic return from using the proceeds for imports and industrial development. The optimum rate of economic development of a desert kingdom, or the balance between material gain and social tension, is an extremely subjective calculation, and the balance can so obviously shift with a change of regime as in Iran.

The inner group of four producers already mentioned is not in business to buck the trend or do more than iron out fluctuations. They have had sufficient spare capacity to step up production quickly in the face of events such as the Arab-Israeli War. Moreover, as Prof. Jean-Marie Chevalier has pointed out in the New Year issue of Time, there has been a merchant's agreement between Iraq and Iran not to destroy pipelines and limit the damage to installations.

The present huge gap between market price and the average cost of most producers will not continue for ever. The entry of new producers better able to use oil revenues, and the effects of higher prices on consumption and substitution will be felt in the next few years.

# Sex discrimination watchdog seeks bite in job law

HABIT, rather than analysis, makes it seem acceptable and natural for people to distinguish between male and female in all walks of life. For most of our history there has been inertia (understandable in a world predominantly ruled by men) in eradicating the distinction in many fields, particularly employment. It was only in 1975 that Parliament set about dismantling the stereotyped reaction which often had no rational relationship other than prejudicial discrimination on the part of employers.

After five years of operating a system whereby women may come to court to test the validity of decisions by employers preferring a male candidate over recruiting or promoting staff, there are disquieting signs that the legislation is misfiring. The experience of those who have gone to industrial tribunals is that women are finding that there are serious obstacles to proving that employers have been guilty of sex discrimination.

One of the inherent problems of getting the right of employment documents that reveal evidence of discrimination, the law tends to favour protection of the employer. This is because the burden of proof falls upon the complainant, which is difficult to discharge. Employers tend to win the battles by default.

Many women who complain of sex discrimination find that they can establish discrimination.

has been proffered by the male candidate was selected. Here the law takes a hand.

Once an alternative explanation (other than a palpably spurious one) has been advanced by the employer, which rebuts the inference of unlawful discrimination, the burden of proof shifts back again to the woman who is left floundering in a legal maze. Short of demonstrating that the

been from them on the primary facts. It accepted that there had been no conscious intention on the board members' part to discriminate on the grounds of sex.

Of course, that was not relevant, as the complainant did not have to show that there was any intention to discriminate unlawfully. The question was whether she had been less favourably treated because of

it was made, and until it was revealed before the tribunal, the woman had not been told, or given an opportunity to explain or remedy it. She was simply downgraded.

There was an explanation why the woman might have appeared to her immediate boss to be lacking "motivation". During the relevant period she had been working for the Law Society's examinations without taking any time off from work.

The tribunal noted fairly that this must have been arduous, to have passed the examination was no mean achievement. Did her boss pay sufficient attention to such a meritorious explanation? As he did not seek an explanation, it was unable to make a reasoned decision about her "motivation".

Why did not the Post Office give time off to its employee who wished to better herself by acquiring professional qualifications? When the employer's own mismanagement led to an unfortunate and possibly incorrect conclusion about the employee's worth, should that be allowed to get the Post Office off the hook of an understandable complaint of unlawful discrimination?

Unfortunately, the one black mark recorded on the employee's file was enough for the board of selection to alight on it and rely on it as the decisive factor influencing all three members against her selection.

although it was admitted that she had performed brilliantly at the oral interview, while her previous work did not reach expectations.

Once the tribunal was satisfied that the reason for the discrimination was based on sex, namely, her previously noted lack of motivation, the burden shifted back to the employer and she could not discharge the onus that she had been unlawfully discriminated against.

In this state of affairs, it is little wonder that the Equal Opportunities Commission, which is the watchdog, on behalf of those complaining of sex discrimination, is seeking to achieve a change in the law. This week the Commission is seeking the Home Secretary to amend the 1975 Act to make the burden of proof, once it has shifted to the employer, rest where it lies.

Once discrimination has been shown, it should be the employer's duty to show positively that it was not for an unlawful purpose.

Only in this way can such legislation provide the bite that will ensure that the habit that works against the female employee is no longer allowed to hold sway. At present, the age-old habit prevails and prevents the eradication of discriminatory practices against women at work.

## THE WEEK IN THE COURTS

BY JUSTINIAN

alternative put forward by the employer is not believed, she will go away empty handed.

A case decided just before Christmas by an industrial tribunal sitting in London exemplifies the dilemma of the woman complainant.

In *Bennett v. The Post Office* a married woman complained that the Post Office, in selecting her rival who was much less professionally qualified than she was for a post in the civil litigation department of its solicitors' office, had unlawfully discriminated against her. The industrial tribunal heard the complainant and the three members of the board of selection.

It found that they were all entirely reliable witnesses and that there was little dispute

her sex, regardless of the employer's motive.

The tribunal concluded that the principal reason for the selection of the male candidate was that he was "more highly motivated", and that with his more "all-round" attributes he would, in that particular post and at that level, achieve more than his rival, even with her greater academic knowledge and higher intellectual capability.

That conclusion by the board of selection had been prompted by a single report in 1979 by the woman's immediate superior (a person who was not called by the Post Office as a witness before the tribunal, which could not, therefore, judge his reasons for his adverse report).

That report alluded to the lack of motivation. At the time

# Broadsword outing undecided

BROADSWORD, 7 to 4 on, duly landed Saturday's Tolworth Hurdle in the conclusive style his price suggested that he should. His odds of 5 to 1 for the Daily Express Triumph Hurdle hardly encourage speculation.

Since Arivo's triumph at a shade of odds on in 1974, only

## RACING

BY DOMINIC WIGAN

the victory of Melodon (the subject of a major gamble on the day) has ruffled a few feathers in the ring.

The Triumph Hurdle's last three runners have proved particularly satisfactory for the layers, with Connaught Ranger's 25 to 1 success being followed by wins for Pollardstown and Neighlin at 12 to 1 and 40 to 1 respectively.

Anyone contemplating an antepost bet on the Triumph Hurdle favourite would do well to consider that David Nicholson could be tempted to aim for the Waterford Champion Hurdle rather than the Daily Express

No hurdler of Broadsword's age has won a champion hurdle since the war, but Nicholson apparently is still undecided which prize to aim for.

If one of his other promising novices such as Toondra emerges as a live contender for the four-year-old championship, Broadsword could clearly be sent to tackle his seniors.

On the corresponding day a year ago Chepstow's card was lost to the frost. No similar problems are envisaged for the Monmouthshire track this time. Fred Winter will be happier than most that the weather looks reasonable.

In addition to Chumson, who

has only five to beat in the Partridge Chase, he saddles Father Gieb for the opening division of the Rabbit Novices Hurdle. Both should win.

In the second division of the novices hurdle, Sharp Deal should prove too quick for Queen Mother's Challenge. In Queen Mother's Challenge, joining Nicky Henderson's string from Charlie Nelson, Sharp Deal ran an encouraging race to be fourth behind Broadsword in the Finale Hurdle.

**CHEPSTOW**  
1.30—Lloyd Ardu  
2.00—Chumson  
2.30—Capella  
3.00—Father Gieb  
3.30—Brother Will  
4.00—Sharp Deal  
**WOLVERHAMPTON**  
1.15—Colourful Paddy  
2.15—Birstell  
3.15—The Gleaner

4.20 Paramount Cartoon, 4.45-5.15 Ser. 6.00 P. Dydd, 6.25-7.00 Report Wales, 8.20-9.00 P. Wyndy.

## SCOTTISH

9.30 am Shapes in the Water, 9.55 Survival, 11.10 Matinee, 11.25 Target, 12.00 News and Road Weather, 12.30 The Stars in Black and White: My Cousin Rachel, starring Oliver Dykes and Richard Briers, 3.45 Monmouthshire, 5.15 Gambit, 6.00 Scotland Today, 6.40 Cries of the Sea, 7.00 Now You See It, 11.50 Late Call, 11.55 Seven Ages.

**SOUTHERN**  
9.30 am The Beachcombers, 9.55 George Hamilton IV, 10.20 "Demetrius and the Gladiators", starring Victor Mature, 12.00 pm News, 2.00 Houseparty, 2.25 "Doubtless", starring Donald Houston, 3.45 Monmouthshire, 5.15 Gambit, 6.00 Scotland Today, 6.40 Cries of the Sea, 7.00 Now You See It, 11.50 Late Call, 11.55 Seven Ages.

**TYNE TEES**  
9.20 am The Good Word, 9.25 News, 9.30 Survival, 9.55 Show Jumping with Harvey Smith, 10.25 News, 11.00 and 11.25 News, 11.50 Stars on Ice, 12.00 News, 12.30 News and Lookaround, 2.00 Monmouthshire, 3.45 Monmouthshire, 5.15 Gambit, 6.00 Scotland Today, 6.40 Cries of the Sea, 7.00 Now You See It, 11.50 Late Call, 11.55 Seven Ages.

**ULSTER**  
9.55 am Story of Tutankhamen, 10.45 Soudern, 11.00 Soudern, 1.20 pm Lunchtime, 2.00 The Rindians, 12.30 Monmouthshire, 3.45 Monmouthshire, 5.15 Gambit, 6.00 Scotland Today, 6.40 Cries of the Sea, 7.00 Now You See It, 11.50 Late Call, 11.55 Seven Ages.

**WESTWARD**  
9.30 am The Amazing Years of Cinema, 9.55 Dan Saur, 10.10 Cinema, 11.00 and 11.25 News, 11.50 Stars on Ice, 12.00 News, 12.30 News and Lookaround, 2.00 Monmouthshire, 3.45 Monmouthshire, 5.15 Gambit, 6.00 Scotland Today, 6.40 Cries of the Sea, 7.00 Now You See It, 11.50 Late Call, 11.55 Seven Ages.

**YORKSHIRE**  
9.30 am The Amazing Years of Cinema, 9.55 Dan Saur, 10.10 Cinema, 11.00 and 11.25 News, 11.50 Stars on Ice, 12.00 News, 12.30 News and Lookaround, 2.00 Monmouthshire, 3.45 Monmouthshire, 5.15 Gambit, 6.00 Scotland Today, 6.40 Cries of the Sea, 7.00 Now You See It, 11.50 Late Call, 11.55 Seven Ages.

ampton; Spotlight South West (Plymouth).

## BBC 2

10.00 am Focus, 10.25 Working with Young People, 11.40 Car Time, 12.00 pm News, 1.20 pm Play School, 1.25 Write Away, 2.15 pm Let's Go, 2.30 Multi-Racial Britain, 3.00 Embroidery, 3.30 Wainwright's Law, 4.15 Modern Language Teaching, 5.40 Laurel and Hardy in "Hog Wild", 6.00 Michael Strogoff (based on the novel by Jules Verne), 7.30 When the Bough Breaks, 7.45 Mid-Evening News, 8.00 Early Morning World Tour, 9.00 The Hitch-Hiker's Guide to the Galaxy, 9.35 Horizon, 10.25 Darts: Embassy World Professional Championship, 10.45 Newsnight, 11.30 Darts (further coverage).

**LONDON**  
9.30 am The Masterbuilders, 9.55 A Handful of Songs, 10.05 Once Upon a Time, 10.30 Animated Classics, 11.05 Wilder, 11.30 News, 11.50 News, 12.00 News, 12.30 News, 1.20 News, 1.50 News, 2.00 News, 2.30 News, 3.00 News, 3.30 News, 4.00 News, 4.30 News, 5.00 News, 5.30 News, 6.00 News, 6.30 News, 7.00 News, 7.30 News, 8.00 News, 8.30 News, 9.00 News, 9.30 News, 10.00 News, 10.30 News, 11.00 News, 11.30 News, 12.00 News, 12.30 News, 1.00 News, 1.30 News, 2.00 News, 2.30 News, 3.00 News, 3.30 News, 4.00 News, 4.30 News, 5.00 News, 5.30 News, 6.00 News, 6.30 News, 7.00 News, 7.30 News, 8.00 News, 8.30 News, 9.00 News, 9.30 News, 10.00 News, 10.30 News, 11.00 News, 11.30 News, 12.00 News, 12.30 News, 1.00 News, 1.30 News, 2.00 News, 2.30 News, 3.00 News, 3.30 News, 4.00 News, 4.30 News, 5.00 News, 5.30 News, 6.00 News, 6.30 News, 7.00 News, 7.30 News, 8.00 News, 8.30 News, 9.00 News, 9.30 News, 10.00 News, 10.30 News, 11.00 News, 11.30 News, 12.00 News, 12.30 News, 1.00 News, 1.30 News, 2.00 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## THE ARTS

## Guildhall School

## Choreographic evening

by CLEMENT CRISP

On Sunday, January 25, a programme of new choreography will be on view at Sadler's Wells as a fund-raiser for the improvement of "artists' facilities" in that theatre. Hence, artists of both Royal Ballet troupes, the Rambert and London Contemporary Dance companies, who all use the Wells, are involved, enterprisingly. Final year students from the Wimbledon School of Art, and post-graduate composition students from the Guildhall School have also collaborated.

The show was given a preview on Friday night at the Guildhall's theatre—good stage and sight-lines, numbing seats—and matters were much as they always are on such occasions. There must be praise for the performers who give up their time; pleasure that a couple of pieces can show authentic promise rather than fashion-the-pan ability, bemusement at the obscurity which is ever an ingredient of apprentice creativity; and at the end feeling that what our dazed eyes need is the sight of a single Petipa variation to recast the merits of formal precision and blessed unpretension.

## Wigmore Hall

## The Messiaen Connection

A snappy title for a concert series like "The European Connection," broken down into such presumed constituents as the Polish, the Stockhausen and the Italian Connections, makes for a comfortable (if to a large extent illusory) reference point. It is also a good idea as an audience-getter. The New Macanaghten Concerts provide this season, to everyone's satisfaction and not a few people's surprise, that with careful planning and lively advertising and presentation, it really is still possible to put on good concerts of contemporary music that play time and again to near-capacity houses.

The disadvantage, to be sure, of "thematic" programme-planning is that the theme, unless it is either very specific or very broad indeed, can rarely stand being looked at too closely, or taken too seriously. The chief difficulty of the Macanaghten committee must have encountered when they set their minds to making a programme for "The Messiaen Connection"—the third of the series last Friday—is simply that no connection (as the idea is popularly conceived) exists. No British composer of major stature has studied Messiaen, or been influenced specifically by his music to a significant degree. The real influence is at once stronger, broader and less palpable, and its force has been both negative and positive: Messiaen's methods and insights have freed the imaginations (and the antipathies) of composers as diverse as Boulez, Berio, Henze, Xenakis, Stockhausen, Takemitsu, Birtwistle, and Maxwell Davies—a fascinating current to chart, but hardly the subject for a concert theme.

The one striking piece of the evening indeed, apart from Messiaen's own, was by a young composer who has no connection or affinity with Messiaen at all. David Owen's (b. 1975) *Meros/Medea*, a short, effective pitched battle of piano and flute, owed more to the sound-worlds and procedures of Varèse, Xenakis and Birtwistle than to the pious love-garden of the Trinity. Messiaen's two pieces were dully performed: *Contemplation de la nature*, played by Robert Sherlaw Johnson (a one-time Messiaen pupil) had its edges of colour and rhythm badly blurred; and the early *Chants de terre et ciel* were given a squally, uncomfortable reading by Marilyn Minns, square-phrased, blunt and un-nuanced. Sherlaw Johnson also played a decent, unexceptionable little piano *Capriccio* by another past Messiaen pupil Alexander Goehr; and his own *Green Whispers of Gold* for piano, flute and tape—a very long and very curiously flavoured amalgam of dilapidated Messiaen, mediated through a damp and a mansion Polish. Kathryn Lucas was the accomplished flautist, who by herself also played *Flight* by the youngest of the evening's composers, George Benjamin (b. 1960), short, flighty and charming, without pretension.

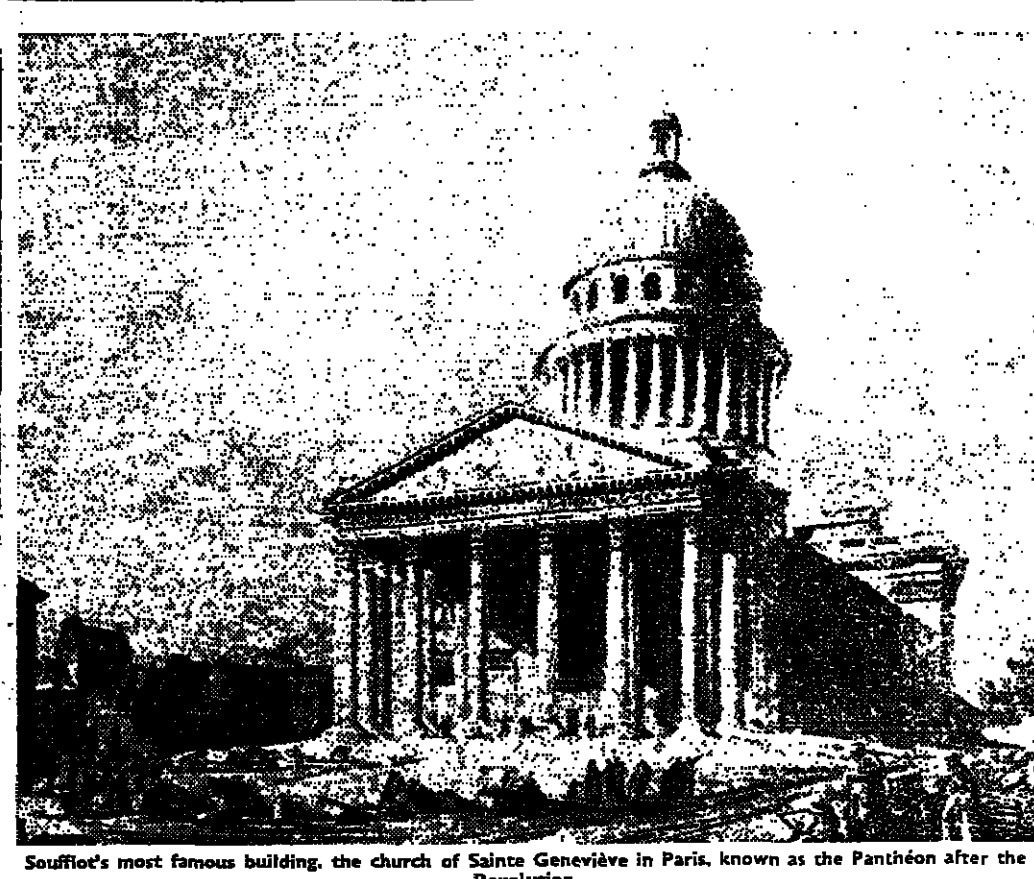
and well-shaped dynamics that we expect from this true classic talent.

Ann Dickie produced *For Two Boys* (Mark Wraith and Thomas Yang) set to a rich percussion score by Kazimierz Serocki, acutely matching its mysterious sonorities with the way the two bodies walked, rolled, ran and covered the stage in a web of ingenious movement.

Sally Owen contrived a sardonic Kabuki incident about marital indifference and the Sunday papers, with Norio Yoshida more engrossed in the morass of print than in Lucy Burge, who found some consolation with Nelson Fernandez, splendidly dead-pan as a lauragee, the black-clad and "invisible" assistant to the drama.

For the rest there were such statutory items as the "what-ever happened to our relationship" duet in glum contemporary style; a pas de deux, excellently danced by Sherrylyn Kennedy and Nicholas Millington, too bland for my taste; some sunny contemporary rushing about to a Schubert quartet movement in which a large cast seemed maddened by the beauty of it all; and the regulation puzzle-piece—like the Victorian "problem picture," at the Royal Academy, a satire of such evenings—which had a curiously Bauhaus air. New scores from Julian Broughton and Alan Beik were well-made, interesting.

The evening is worth-while, even more so is the cause of better dressing-rooms for the dancers at the Wells.



Soufflot's most famous building, the church of Sainte Geneviève in Paris, known as the Panthéon after the Revolution.

## Architecture

## Soufflot and the Panthéon

by COLIN AMERY

One of the differences between London and Paris is that the exhibition-going public in Paris does seem to have a taste for architecture. At the Hotel de Sully in Rue St. Antoine in the Marais there is a regular series of major exhibitions on architectural subjects throughout the year. At the moment (until January 25, daily except Tuesdays) there is an important exhibition to commemorate the life and work of the great French Neo-Classical architect Jacques-Germain Soufflot. He died in 1780 and the passing of two hundred years since his death has given scholars time to sort out his historical significance.

Soufflot was born in 1713 in the small town of Troyes close to Auxerre. His father was a lawyer and the family expected their son to train as a provincial advocate. Luckily for the history of European architecture Soufflot resisted family pressure and took himself off to Rome where he studied architecture for seven years.

On his return to France he settled in Lyons, the second city of the realm and one where the population grew rapidly throughout the 18th century. The need for new buildings was pressing and Soufflot was commissioned to build the enormous Hotel Dieu, a charitable foundation for the people of Lyons.

The scale of the façades and the great dome established

Soufflot's reputation. The building was famous throughout Europe and much visited, although this exhibition reveals that most of the contemporary interest was not in the architecture but in the planning and health care that was so efficiently organised in the new buildings.

Soufflot, now the famous architect of a great public building, was chosen in 1749 by Madame de Pompadour to accompany her brother M. de Marigny to Italy. This young man was anxious to inform his own taste and prepare himself for the role of *Surintendant des Bâtimens*. There is no doubt that the tour was a great success for both parties. It established a solemn attitude towards court life, collecting and patronage are all very much part of the scene. I was disappointed not to see more original material and I am sure I am not alone in feeling cheated by the presence of colour photographs of oil paintings. The catalogue is well worth buying although not cheap at Frs 75.

The exhibition is travelling to Lyons later in the year.

It is difficult in Paris not to find oneself drawn to the Centre Pompidou, the largest and most accessible piece of recent modern architecture in the city centre. It is sad to report that it is looking decidedly shabby. With all the pipes and services on the outside of the building, cleaning becomes crucial. It looks as though French cleaners, and who can blame them, are not to keen on getting their dusters into the awkward corners. It is pretty difficult to clean the windows.

## Book Review

## Gothic and after

## Victorian Buildings of

London 1837-1887

by Gavin Stamp and Colin Amery. Architectural Press, £12.95, 192 pages

Interest in the Victorian age, in its Imperial and economic greatness and in the psychological traumas hidden beneath a stifling moral code, has never been stronger, and now there are as many people willing to defy authority to save a Victorian Gothic style church as in the past campaign to preserve Georgian terraces. With the genius of Victorian architects now acknowledged Gavin Stamp and Colin Amery (architectural correspondent of this newspaper) can enjoy themselves with a readable and anecdotal survey of around a hundred buildings erected in

London in the high Victorian period from 1837-87 rather than exhausting their space in making out a case for the age. What makes this particular book more attractive and worthwhile than its competitors is the use of many original drawings to illustrate the chosen buildings, as well as old photographs. We discover what contemporaries thought of them and learn of the political and personal machinations which determined which architects using what particular style gained the commissions. For this was the great age of London when its population grew by 5m, and thanks mainly to the railways, it both expanded rapidly and changed its aspect. The City, in particular, was almost completely reconstructed in Victorian times and was almost all the major buildings of Government.

Stamp and Amery make the

point that the Gothic revival never reigned supreme and the classical tradition had its supporters until the 1880s when Queen Anne became predominant. The rivalry between architects and styles makes fascinating reading and the buildings chosen for examination stretch from the most important—The Houses of Parliament, the South Kensington Museums, the Government buildings in Whitehall, to some of the hundreds of Victorian churches built in working class areas, as well as offices and domestic architecture. Fortunately society has come to its senses before much damage could be inflicted in modern times on Victorian London, although the book lists some recent victims of the planners. So this book can be used as an exhilarating starting-point for a better understanding of London as it is today.

ANTHONY THORNCROFT

## Purcell Room

## PLG Young Artists

by DOMINIC GILL

If the first two days of the Purcell Room's annual series of Young Artists and 20th-century Music at the Purcell Room last week offered a less than usually sparkling line-up of talent, the third and fourth programmes on Wednesday and Thursday made good compensation.

We know the young saxophonist John Harle already as the leader (and founder) of the Myths Saxophone Quartet and as a GLAA Young Musician of 1980. His South Bank solo debut last November was memorable for its splendid good humour and finesse; and on Tuesday he returned to open his snared programme with a new piece, *John's Journal*, written for him by Jonathan Lloyd (b.1948)—a fine vehicle, full of light and fluent ideas, to show off the range of his playing: of dynamic and attack, and especially of colour, from a piercing Becher vibrato on the soprano sax to a big, supple, Coltraneish tenor throb on the alto.

Harle also gave the world premiere of a new *Saxophone* by Luciano Berio—the ninth of the series, *Sequenza IXB* for solo alto saxophone (the IXA version, not yet heard in London, is for clarinet). Less homogenous, single-minded than any of the previous *Sequenzas*, IXB is more wide-ranging, in effect a free-form fantasy, growing out of an opening lyrical reflection into more urgent, fast-moving material, multiphonics, strident horn-calls. It lasts, like its fellows, about a quarter of an hour; instantly gripping and certainly worth closer study. Dominic Muldowney's *In a Hall of Mirrors* was a short (five-minute) theme and variations for alto sax and piano, pleasantly tricky, inconsequential. Harle's reliable accompanist, John Lennan, had rearranged a Ballad by Frank Martin, originally scored for saxophone with instrumental ensemble, for saxophone and piano; evidently a labour of love, given by both players with conviction—though any duo more intensely lugubrious, or more

darkly dispiriting, will be difficult to find.

Harle's programme-partner was the Scottish pianist Susan Tomes. She began, uncertainly it seemed, with an odd, introverted account of the second book of Janacek's *On an Oxcart*. *Path Suite*: delicately unimpressive, almost wholly unprojected—yet the performance, strange as it was, caught something very touchingly of the music's nervous, hesitant radiance. Quite "wrong" as an interpretation, yet curiously real. Miss Tomes has been studying jazz improvisation in Boston with the pianist Jack Byard; and she gave us, as an afterword to a succinct and muscular little *Poème* by Nigel Osborne, an improvised "Thank You to Byard," sure-handed and nicely flexed, that was really one of the best things of the evening, and ended too soon.

On Thursday we met the talented young Phoenix Wind Quintet, who gave Elliott Carter's quintet, Ligeti's refreshingly high-spirited *Ten Pieces*, a lucid, imaginative *Album* of seven miniatures by Jonathan Harvey, and a very praiseworthy performance of Roberto Gerhard's quintet (this first major work after studying with Schoenberg) that manages to be all at once (a kind of distinction itself) jolly-sounding and quite mind-wrenchingly tedious.

Last came Marjorie de Bloock, a warm, clean-toned mezzo-soprano, directly engaging in manner, and unfailingly well-tuned. She gave Thomas Wilson's cycle of three Edwin Muir settings, *One Foot in Eden*, with real command and character—even music so monotonous in manner, and greatly overlong for its content, responds to such richly eloquent care. Miss de Bloock also gave us a rare opportunity to hear Schoenberg's early set of Four Songs Op. 2, powerfully shaped, full of Straussian gleams, and dark, melting lights.

Colin Matthews wrote his *Le Colloque Sentimental* for voice and piano two years ago; musically, it is an uncertain hybrid, pregnant with echoes of

Fauré and Debussy, but giving birth to little but fond memories; and textually, it is a monstrous liberty—for Matthews not merely edits and rearranges the words of four poems by Verlaine, Baudelaire and Nerval but actually re-writes the title poem, softening and sweetening its glacial final line by excising "seule" and adding the gratuitously inept word "benie." *Hellige Nacht* indeed! Horrible emasculation; which alone, from the start, puts the work beyond serious consideration.

Friday's concert introduced Renate Turini, a strong and well-prepared pianist who offered hefty pieces from early in this century: Bartók's *Sonata*, Falla's *Fantasia Bactica* and—most enterprising—the 12 op. 33 *Studies* of Szymanowski. She had a satisfying grasp of all her music as well as confident fingers, and the control required to keep her tone within the Purcell Room limits of comfort. There was, however, not much magic in the sound—little evocative colour, reduced contrast: Szymanowski's writing deserves to be presented with more allure. Miss Turini's eyes rarely left her hands, and one felt she could listen more to herself with profit.

The announced violinist was indisposed, which deprived us of the most recent music. There was splendid compensation from the Locrain Quartet, who filled in with performances of notable finesse. In Webern's *Five Movements* op. 5 they played with exemplary delicacy and assurance, seemingly quite beyond their years. If the simple fireworks of Penderecki's *Quartet* no. 1 already sound dated, it was no fault of theirs: the superficially similar effects of Lutoslawski's far richer quartet were judiciously and beautifully rendered, with an unerring sense of the expressive point of every moment—continuously taut and persuasive, too. The services of the Locrain Quartet should be in great demand.

DAVID MURRAY

## Opera in Rome

by WILLIAM WEAVER

Of Italy's major opera houses the Teatro dell'Opera in Rome is the youngest. When it opened, in 1980, the newly revived Italian capital had two other theatres presenting opera: the Apollo and the Argentina. But then the Apollo closed and the Argentina turned chiefly to presenting plays, so the Teatro Costanzi—as it was then called—reigned alone. In the 1920s Mussolini, bent on increasing Rome's grandeur, renovated the house and renamed it the Teatro Reale dell'Opera; then after the fall of Fascism and of the monarchy the "royal" attribute was dropped.

Musically, artistically, the house has had a history as various and dramatic as its political vicissitudes. Its first real contribution to opera annals was the presentation, in 1890, of the unknown Mascagni's *Cavalleria rusticana*; a decade later Puccini gave the house first rights to his *Tosca*. The Roman theatre also introduced a number of new works, including Berio's *Wozzeck*, performed in 1945, a courageous venture on the part of the then musical director Tullio Serafin, who dared conduct this "avenerate" work when the Axis collaboration was at its height.

In the post-war years there have been ups and downs (chronicled in these columns for the most part); most recently, the Teatro dell'Opera has suffered severely from lack of funds, lack of leadership and lack of nerve. But now, with the nomination of the writer-composer Roman Vlad as

general manager, Roman opera-lovers have become hopeful. Vlad has administrative experience (some time ago he organised a memorable *Magia Musicale* in Florence, focused on expressionism); and he also has taste and energy.

His first season opened with Verdi's *I due Foscari*, a revival of the production created here in 1968 and later seen at the Metropolitan in New York. Pier Luigi Pizzi's sets create an impression of solidity, but at the same time are admirably versatile, so the many scene-changes do not impede the flow of the drama. The rich costumes are in contrast to the necessary murk of prison and tribunal, and Giorgio De Lullo's staging underlines the ritual aspect of 15th-century Venetian life.

Verdi, in later years, complained of the relentless gloom of this early (1844) opera, but its tragedy is radiant with humanity and tenderness. Characteristically, the central relationship is between father and son; and of these two Foscari the more important is certainly the father. In this compelling role, the baritone Renato Bruson proved overwhelming: noble, warm, vulnerable. The last scene is probably the work's finest, and Bruson's interpretation was magnificently nuanced.

Carlo Bergonzi is currently celebrating the 30th anniversary of his debut as a tenor (after a brief activity as a baritone); in those three decades he has given Verdians an immense amount of pleasure, and it is

still pleasant to hear him, even if the voice obviously no longer has the bloom of former years. On opening night, though he was not absolutely in top form, he sang with grace and style.

After the end of the first act, a voice announced that the soprano, Maria Parazzini, was indisposed, but would continue the performance. As a matter of fact, she dealt admirably with her evident indisposition and gave a good idea of the music, though her uneasiness was occasionally communicated to her fellow artists in the ensembles. For the past couple of seasons the young Israeli musician Daniel Oren has been permanent conductor of the Rome Opera orchestra, and he has improved it remarkably. On opening night, the coherence between stage and pit was admirable; but the orchestra's playing went beyond mere precision and achieved true sensitivity of phrasing and subtlety of expression. Oren and Bruson, in fact, were the real stars of the evening, as the public's ovations made clear.

The spoken theatre season in Rome is also in full swing. Among the important recent openings is the first offering of the municipal Teatro di Roma at the Argentina. Shaw's *Heartbreak House* (or rather, *Casa Cuorfranto*) in a translation by Luigi Squarzina, who also staged this work, practically unknown to the Italian audience.

Though Squarzina's view of the work is oddly humourless his production is impressive.

## RUGBY by PETER ROBBINS

## Blackheath in poignant decline

OVER Christmas, London Welsh conceded 96 points in two games against Swansea and Llanelli without scoring themselves. On their return to England, that same club beat Bedford and Northampton, scoring 34 points on each occasion.

These statistics are a staggering indictment of the state of English rugby. They lend weight to the point I made last week about the deterioration of standards.

There is only a thin crust in England of genuine international players and underneath layers of soft, soggy waste. If the Midlands clubs, with the notable exception of Leicester, are having a difficult time, those in the London area are experiencing even greater problems. Some clubs, such as the Waps (who have a good recruiting system) and Rosslyn Park can still be called first class. Others are in danger of being excluded from that list. I saw Harlequins play Blackheath on Saturday. The biting wind did not make conditions ideal for sustained rugby, but the general standard was unacceptable. This was more true of Blackheath than of the

Quins, who potentially have quite a good side. It is sad to see such a great club as Blackheath in such serious decline. On this form, they are fighting for their existence. That fight is the more poignant because they are the oldest English club.

Geographically, Blackheath are perhaps the most isolated London club. Eric Franks, their president, says that their clubhouse is used only for training and Saturday nights.

Contrast this with some of the thriving junior clubs who enjoy a lively social life and it is all too clear that rugby is a victim of its own success. Why travel miles to play when the local club offers equal and often better facilities with family involvement.

Blackheath used to enjoy a regular supply of Services players. That has dried up, as has the influx of the better Oxbridge players. The Harlequins also regret the absence of the university players.

There is also a good problem of local identity. As David Rollitt, the Harlequins' coach, pointed out, when he played for Bristol the team was always in the news. The local identity

with the players and this was an immense stimulus. Excluding the exile clubs, Currie sees the sad day when London will be able to sustain only three major clubs. He declined to name them, but I would take the Harlequins, along with Waps and Rosslyn Park.

There is certainly a case for amalgamation, and alliance, say of Richmond and Quins, would make a great deal of sense. Twenty years ago that would have been unthinkable, but the clubs have to be practical these days.

I wrote last year about the priority in getting club administration right before improving the playing side. I still hold that belief. David Airey, Birkenhead Park's energetic president, sent me details of his proposed reforms for his club who were experiencing difficulties not unknown in London. They make stimulating reading, but any new policies take time to permeate.

Harlequins won the match 24-6, having scored 18 points down wind in the first half. Blackheath desperately need to improve their fitness and tighten

up their tackling where only Morrison, their centre, showed any definite enthusiasm.

They tried bravely to run the ball from deep in their own half, but the execution could not match the intent. Their most potent attacker was Kibble, but the problem was getting the ball to him.

Slater, the fly-half, looked a good player, but his pack was so out-classed that his full talent could not be realised. The Quins are fortunate to have a nucleus of good New Zealand players. Gimmer, the scrum-half, gave Allen plenty of good possession. Allen, after such a good game against Wales, brings confidence and class to the side. Quins also have a useful right-wing in the Cambridge blue Moriarty.

It was another New Zealander, Ball, who made the most vigorous and constructive contribution to the forward play. Young Butcher, the number eight, was never far behind.

Now David Rollitt is able to devote more time to coaching. I think we can look forward to the Quins's re-emergence, particularly when David Cooke, wins his first cap next week.

## SOCCER by TREVOR BAILEY

## Blue skies for Coventry City

ON A bitterly cold day and in a high swirling wind, not conducive to classical football, Coventry were fortunate to secure a point in a 1-1 draw at home against Manchester City. In a few short months, City have been transformed by John Bond from relegation probabilities into a successful side.

John bought four seasoned, contrasting campaigners—Boyer, a natural posser, Gow, a hard constructive midfielder, the dashing, sometimes enigmatic Hutchison, and the non-nonsense left-back, McDonald.

He has sorted them into a team who are giving 100 per cent effort and playing good direct football, while on Saturday, Reeves provided a masterly exhibition of leading a forward line with verve and skill.

It would be hard to find two clubs whose approach to football's problems is quite so different, although superficially Coventry and Manchester City appear to have much in common at the moment.

Assuming they do not suffer an injury jinx and maintain their current form, both should have few relegation

worries. They are also out of range of the league championship. This means they have the opportunity to concentrate on earning a place at Wembley in the League Cup and in the FA Cup Final.

Although on the evidence of this meeting Manchester look the better proposition, the young Coventry team have undoubted potential, but lack consistency.

They probably need an experienced player, such as Terry Yorath, who was watching the game and once captained them with distinction, to provide inspiration on those occasions when the going is difficult.

Manchester City, who have to live beneath the shadow of Manchester United, except for a purple period under the combined direction of Joe Mercer and Malcolm Allison, have gambled on buying success on the transfer market. This must have stretched their financial resources to the hilt.

On the other hand, they command about double the support of the home side. The attitude of the Sky Blues has been cautious and yet far-sighted. Since gaining promo-

tion to the First Division in 1967, they have worked ceaselessly at integrating the club with the local community and trying to provide family entertainment.

The amenities, including a high percentage of seated accommodation at Highfield Road, are better than most. One knows, therefore, that when they carry off a major honour, which has always eluded them, they will be completely ready for the new demands and able to deal with them.

Now that the bottom has fallen out of a grossly inflated transfer market, what must give manager Gordon Milne enormous satisfaction is that he decided not only to put his trust in his young players but also to sell at reasonable fees several established members of his staff nearing the end of their contracts.

As a result, the club have made money on the deals, yet still are in sight of that major honour which would bring a new zest for football to the city.

This year the club have spent heavily and wisely on the future by building 15 executive boxes—all left—and even more ambitious, a superb multi-

purpose sports centre on their 22-acre training ground at Ryton. This was the site of a disused gravel pit, which they acquired reasonably in the 1960s.

The sports centre, the Sky Blue Connection, cost £1.5m and was paid for by funds from the club's highly successful lottery and other extra-curricular activities.

This venture clearly represents a much sounder investment than being splashed out on an individual player. Should the club's economic circumstances deteriorate sharply, they would have a readily saleable asset at their disposal. The complex provides their players with the finest and most luxurious training facilities in the land, the community with a centre for a variety of sporting activities, and, probably most important of all, an ideal place to develop young local talent and for children to become Sky Blue-minded. After all, they are the future.

I came away from Coventry City with the pleasant feeling that here was a forward-thinking club, well able to cope with changes to the game's structure which must surely occur in the 1980s.



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## The German paradox

WEST GERMANY, so long held up as an economic model for Britain, now appears to be turning into its mirror image. With a high inflation rate, but its own oil, Britain is running a strong current account and a high exchange rate. The Germans, with no oil, combine a relatively low inflation rate with a high current account deficit and a weakening exchange rate. But for intervention, largely demanded by German membership in the European Monetary System, the DM would be even lower than it is.

### Competitiveness

The relatively low rate of inflation and the falling exchange rate of the DM are both work in the same direction when it comes to measuring the competitiveness of German exports in the world. The Bundesbank, in its latest monthly report, estimates that in real terms — that is allowing for shifts of the price level and the exchange rate — the external value of the currency has fallen to where it was in 1973, thus helping competitiveness. There is no suggestion that the Bundesbank is pleased by events. Every policy statement that has come from Frankfurt has invariably pleaded for keeping the currency strong not only internally, but also abroad.

The main tool employed has been monetary policy. German interest rates have been kept higher than internal circumstances would demand in order to counteract the pull of rates obtainable in New York and London. But the Bundesbank concedes that monetary policy is an insufficient weapon to deal with what it describes as a fundamental change in Germany's external environment. According to OECD figures, the current account ran up an estimated deficit of \$17bn in 1980. Although an improvement is forecast, the OECD still expects a deficit of \$10bn in 1981. Those deficits are sustainable — always provided nothing goes wrong, say, on the oil front. But they are large even compared with the Bundesbank's net reserves of about \$35bn.

### Less lavish

The Bundesbank admits that monetary policy alone cannot restore the situation and calls for restraints on personal consumption. Thereby it means a moderate wage round and, one suspects, less lavish foreign holidays imposed by personal thrift and the exchange rate.

## The shrinking merchant navy

BRITAIN'S shipping fleet is highly vulnerable to international competition; the simple fact is central to the current dispute between the shipowners and the National Union of Seamen. The British fleet is still the fourth largest in the world, but it is in rapid decline. Over the past five years it has shrunk by a quarter in size, and some 17,000 jobs have been lost. This contraction has occurred during a period in which the world shipping fleet has grown by over a fifth.

Some of the decline can be accounted for by the switch to containers. As a rule of thumb, one container ship can do the work of six conventional cargo ships. Yet the UK bulk carrier fleet, which is not affected by containerisation, has shrunk by over a third since 1975 and the tanker fleet, also not affected, has fallen by a quarter, despite a substantial increase in the world's seaborne trade in bulk commodities. Over the past decade the UK share of the world fleet has dropped from 11.6 per cent to 6.6 per cent as the centre of gravity in shipping has moved away from the traditional maritime powers, and towards the low labour cost countries of the Far East.

Some of the blame for the rapid contraction of the fleet must be borne by the shipping companies. They over-committed themselves in unprofitable areas such as gas carriers, and sold a large part of their bulk carrier fleet at the bottom of the market, while failing to exploit potential growth areas such as the UK offshore oil services industry. These costly mistakes have sapped the financial resources of many UK shipping companies and weakened their ability to reinvest in new ships at a time when the industry is undergoing significant technological change. The main cause of the shrinkage of the industry, however, has been its general decline in competitiveness, a result of both the strength of sterling and the sharp rise in UK manning costs.

With most of their costs in sterling and most of their revenue in dollars, UK shipping companies have suffered con-

siderably from the appreciation of the pound. A typical refrigerated cargo ship, for example, now earns 25 per cent less than it did in 1977, because the value of the pound has risen and dollar freight rates have not moved. At the same time, UK crew costs have risen substantially and little progress has been made on reducing manning levels.

The General Council of British Shipping claims that as a consequence of this decline in competitiveness, it costs nearly twice as much to run a handysize bulk carrier with a British crew as it does with a Korean crew. Even by comparison with traditionally high-cost maritime countries, UK crews look expensive. German seamen, for example, have just accepted a 5.4 per cent wage increase for 1981. All shipowners face similar fuel costs and port charges, and the only area where they can compete is in crew costs, which account for between 40 and 60 per cent of a ship's running costs.

### Uncompetitive

At the same time UK shipowners cannot rely on a captive market for support if they become uncompetitive. Nearly half the £32bn revenue of the British fleet is earned in the "cross-trades" by ships which rarely visit UK shores. These vessels are the most vulnerable to any changes in their competitive position, that result from higher crew costs. They already face subsidised competition, particularly from Communist countries.

The British merchant navy has an admirable safety record and is skilled in handling sophisticated and dangerous cargoes. But these advantages are not enough to stem the continued decline of the UK fleet if it remains uncompetitive. Perhaps more than any other industry in Britain, the present difficulties of the UK shipping fleet point up the close connection between employment levels and international competitiveness. A prolonged industrial dispute will not help restore the fortunes of what until recently was the world's biggest merchant fleet. It will almost certainly cost jobs.

IT IS time to take the Irish offshore oil industry seriously. For there are signs that, with an increase in drilling activity and improvements in exploration and production technology, Ireland has every chance of reaching its long-sought goal of oil self-sufficiency.

Up in now Ireland has been a side attraction to the main show in the North Sea. The oil companies have been in deadly earnest, of course. They have invested their millions in a search — so far largely abortive for commercial oil and gas fields. Of the 58 wells drilled in the past decade, 52 were dry or prematurely abandoned.

The successes have been modest in the least: one small commercial gas field, Kinsale Head in the Celtic Sea; Esso's little Seven Heads oil and gas discovery again in the Celtic Sea area; and British Petroleum's tantalising Porcupine Basin oil find, in the Atlantic, 100 miles off Ireland's west coast.

It has been the way in which these successes have been greeted — by Irish commentators, analysts and investors alike — that has added the air of unreality to Ireland's offshore venture. Like the leprechaun, Irish oil fields may be small and elusive but they are still seen as having magical properties. Each whiff of gas or drop of oil has been taken as a sign that energy fortunes are just round the corner.

As a result Mr. George Colley, Ireland's Energy Minister, has had repeatedly to explain his sensible reservations. "There has been a tendency to classify me as being unduly conservative at a time when other people are waxing almost lyrical about our future oil prospects," he has said. But while he is reluctant to take for granted estimates and assumptions that have still to be verified by further drilling, he remains optimistic that Ireland will ultimately have commercial oil production.

Just one commercial oil field would have a significant impact on Ireland's balance of payments deficit. The Energy Department believes that this year the oil import bill could be between £300m (£635m) and £530m (£875m) as against £1750m (£3585m) last year.

But it is not just a case of financial balances. The Republic is also vulnerable to Middle East supply disruptions. In 1979, for instance, Ireland imported about 2.2m tonnes of crude oil to turn into refined products; 207m tonnes was obtained from four Gulf states — Saudi Arabia (by far the biggest supplier), Iraq, Iran and Kuwait.

Last year Ireland imported a total of 6m tonnes of crude oil and products — the equivalent of about 120,000 barrels a day. One field, the size of Thistle in the North Sea, could provide oil self-sufficiency. Alternatively, and much more likely, two or three small commercial discoveries could provide a similar measure of security over a limited period.

The Irish are clearly hoping that the Porcupine Basin will provide one or more of these producing fields. The porcupine is encouraging. British Petroleum, as operator for the Aran Energy/BP consortium, has located light, high quality oil with two wells drilled on block 28/28. According to stockbrokers Wood, Mackenzie, the unnamed find could contain as much as 200m-300m barrels of recoverable oil — the size of some of the North Sea's commercial fields. The tentative estimate was wrapped in numerous qualifications, however.

In truth, it seems unlikely that BP has proved the existence of more than 20m or 30m barrels of oil — far too little to justify exploitation 100 miles from land in 1,225 feet of water.

For the time being the Porcupine discovery remains one of those frustratingly enticing prospects, too big to ignore but too small to be commercial or, as one seasoned oil explorer described it: "Like a stripper who refuses to go all the way."

Mr. John Batchelor, general manager of BP Petroleum Development in Ireland, said it was unreasonable to expect a production from the Porcupine Basin before 1985. Even then, much would depend on how much more oil could be located and proven and how modern production techniques could be applied to such deep, hostile waters. The new generation of floating production platforms linked to seabed well systems would seem to be one option.

But the Porcupine prospect spreads much wider than the BP/Aran discovery: the geological basin as a whole is thought to extend at least 150 miles to the south. A number of fields could be hidden although without an extensive exploration programme no one can tell.

What would happen if explorers found some fields, capable of exceeding Ireland's oil requirements, is a heady prospect not yet fully evaluated within Dublin. It seems likely that Ireland would choose to ease its economic problems by becoming a net exporter. Coincidentally this would give the Republic more economic muscle in any fresh moves to solve the Irish question.

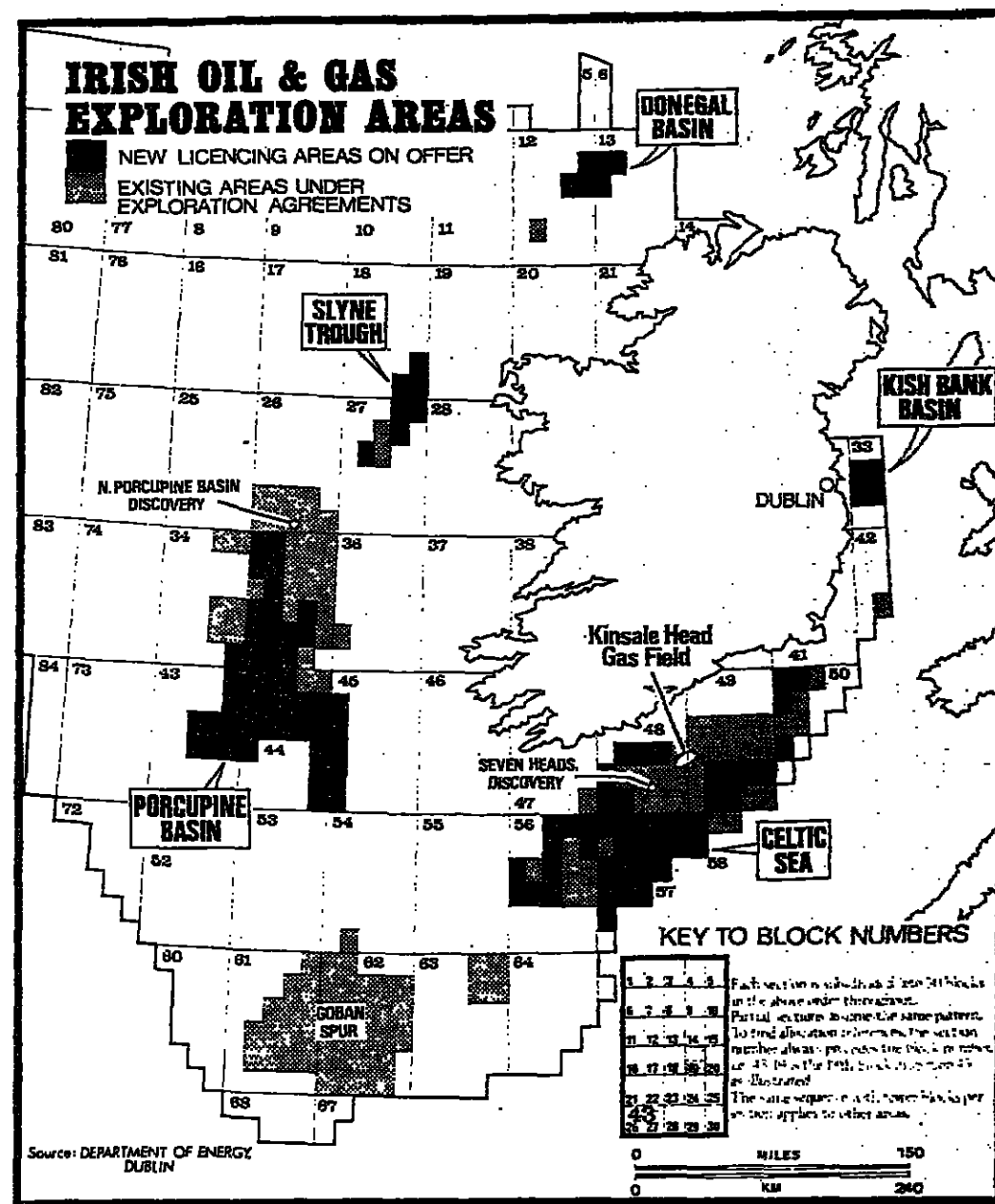
The Irish Government is aiming to stimulate exploration through a new round of offshore licensing announced recently. Of the 108 blocks on offer, 46 are located in the Porcupine Basin. According to Dr. David Whitbread, the Government's senior petroleum adviser, all of the blocks must be considered worth exploring. If anything the prospects for a sizeable discovery improved towards the south.

Among those thought to be interested in the new Porcupine Basin licences is British National Petroleum Corporation, the UK state undertaking. BNOC might also be a popular applicant with the Irish Government for, without refineries of its own, the Corporation would be in a position to sell any oil

## IRISH OIL PROSPECTS

# Much depends on Porcupine

By Ray Dafter, Energy Editor



found to its opposite number — the Irish National Petroleum Corporation.

Mr. Colley, the Energy Minister, has made it clear that in considering applications he will look kindly on those countries willing to supply crude oil on a long-term contract to the INPC. At the same time applicants will be judged on their technical competence, financial standing, exploration experience and their willingness to use Irish goods and services. The conditions of the licences, to be awarded next year, are very similar to those adopted by the British Government for its concessions.

The two governments share more than their liking for this particular set of licensing criteria. Each is claiming exploration rights over the same portions of offshore territory: an arc of the Atlantic south of Rockall and a wedge of the Celtic Sea and Atlantic to the south and west of Ireland. The counter claims in the long-running boundary dispute are being put to an international court of arbitra-

tion but it could be at least a year before the dispute is settled.

The sensitivity of the argument was shown last year when BNOC, seeking a new role overseas, was prevented from bidding for an exploration licence close to one of the disputed areas. It is thought that BNOC was keen to drill in the Goban Spur area of the Atlantic but, following pressure from the British Foreign Office, was stopped by the Energy Department which must sanction the Corporation's overseas exploration ventures.

The Goban Spur could emerge as the most exciting of Ireland's offshore exploration areas although the Energy Department cautions that, in the absence of any wells and limited seismic information, speculation is premature. Even so, Mr. Dick Bray, exploration manager of Esso Europe, is sufficiently encouraged to speculate that the area could contain "1bn barrel structures." One can only imagine the euphoria of the Irish if such a giant field was discovered.

Esso has an option on 30 blocks from which it must select 14 on which to drill. The first well in the area could be sunk next year. Mr. Bray reckoned that on the basis of current seismic information the chances of finding a sizeable field, of around 250m barrels recoverable oil, was one in 30.

Finding oil in such a remote, hostile location is only part of the challenge. The depth of water in the area ranges from 2,000 to 5,000 feet — far beyond the range of most offshore production techniques. To tackle production in such deep water — and almost certainly setting a world record along the way — a company would probably have to rely on the sort of submerged production system about to be tried by Shell and Esso on the Central Cormorant Field in the North Sea.

Significantly, the Energy Department has not included the Goban Spur in the new round of licences although under its separate "open door" licensing policy companies can still apply to drill on any unallocated block.

Another area which is featured in the licence round is the Celtic Sea, where 45 blocks are on offer. Here a good deal of geological information is available although the Energy Department is not convinced that Marathon and Esso, the existing concessionaires in the area, have fully appraised the vast reserves. As Mr. Colley, the Energy Minister, commented: "The Celtic Sea is an area which, up to now, has been the preserve of two companies — two very competent companies I should add — but we would like to see other companies having a look at the prospects." In order to encourage a more comprehensive exploration of the Celtic Sea the Government is making available, for £2,500 per company, a new study of the area's geology, geophysics and geochemistry.

Apart from Marathon's Kinsale Head gas field, now on stream, the Celtic Sea contains the puzzling Seven Heads oil and gas accumulation identified by Esso and Marathon. The three successful wells drilled so far indicate that the reservoir is tiny. According to Mr. Bray of Esso an optimistic assessment might be about 100bn cubic feet of gas and 1m to 2m barrels of oil. To put those figures in perspective, most North Sea gas fields have reserves measured in trillions (million millions) of cubic feet; an oil field with one or two million barrels of reserves could only be exploited if it were on land.

Nevertheless, the Energy Department has told Esso and Marathon that they should look at the possibility of using the oil and gas to generate electricity on an offshore platform. "We have looked at offshore power generation as against conventional recovery but we're not impressed. I would be very surprised if such a scheme saved Seven Heads," said Mr. Bray.

Esso plans to have another look at ways of exploiting Seven Heads. Mr. Bray accepted "there is no way that we can sit on this and do nothing." The options included proceeding with the drilling of another well, offering all or part of the licence to another company, or handing back the concession.

The Government expects that the new licence round will, in itself, result in at least 30 exploration wells being drilled in the next decade, probably substantially more. In addition, companies will continue evaluating existing concessions — eight exploration and appraisal wells are likely to be drilled this year, for instance. Surely, it is argued in Dublin's Kildare Street — headquarters of the Energy Department — all this drilling activity will confirm that Ireland does possess oil, which can be exploited in commercial quantities.

As Dr. Whitbread, its consultant, commented this week: "I am confident it is only a matter of time before commercial fields are discovered. But it is likely to be 1990 before we are self-sufficient."

## MEN AND MATTERS

### Wales turns to Mondragon

Casting off the old cartoonist's plodding cart-horse image, the Wales TUC is making its own attempt to alleviate the unemployment problems in the principality where 134,000 are now jobless.

A 12-man team, including four unemployed workers, is trotting off to the Spanish Basque country next week to investigate the possibility of establishing a Mondragon-style co-operative movement in Wales. The first Mondragon co-operative was started in 1956 by 25 workers making stoves. It has grown over the ensuing years into a complex of 80 ventures including a bank with a £400m a year turnover, which employs 17,000 people.

Action by the Wales TUC has been spurred by research officer Denis Gregory, and Chris Logan, a senior executive with Logica management consultants, the London-based computer software company, who met in the aftermath of the first Welsh steel closures five years ago.

Logan, whose mother is Basque, worked in Mondragon for two years. And after Gregory had rediscovered the constitutional commitments of both the transport and engineering unions to the creation of worker co-operatives, Logan tells me: "The idea of a Mondragon-style venture developed naturally. There are so many social and geographical similarities between Wales and the Basque country."

Their plans were embraced by the Wales TUC and the second wave of steel closures a year ago and the Commons Welsh Select Committee added its support. Gregory tells me: "We believe we can do it. Mondragon's unique experience to start trade union backed co-operative projects in Wales that would ease the jobs crisis." If the study, which will also take in common ownership schemes in France, Italy and the rest of Britain, reveals promising prospects, the Wales TUC would set up a



"If you ask me they're a range of gas guzzlers made by dollar guzzlers!"

resource centre to provide expertise and finance for groups of redundant workers wanting to start their own businesses.

Such entrepreneurial spirit appears to have outweighed any ideological doubts in the Government. It has bestowed its blessing on the venture with grants of £45,000 towards the initial study.

Camera obscura

Roll on January 29, when the adjourned annual general meeting of franchisees Westward Television re-convenes in The Studios, Plymouth. Back for the occasion is Bill Cheevers, managing director until 1970, dismissed by Peter Cadbury, and now claiming the support of around a quarter of the group's voting shares to back his resolution to remove Lord Harris from the chair and Ronald Perry and Kenneth Holmes from the board.

"Someone from Cork, Gully perhaps, but not the present board." With a little over 5,000 voting shares himself, Cheevers hopes for backing from a substantial trust-held Westward stake. But if the board accepts his idea he tells me he may withdraw the resolution.

We'll be back, after the break.

### Outward bound

With £15m invested in the U.S. since 1977 and more earmarked for the future, engineering to shipping group Powell Duffryn is establishing its first overseas resident director in the country. Michael Wilkinson, the PD board's constant globe-trotter for the past ten years in pursuit of its expanding international operations, flew from London at the weekend to search for a new base in Connecticut.

Wilkinson, who joined the group as a management trainee, will be responsible for the continued development of its interests in North America as president of PD's subsidiary there.

"Our operations have grown up fairly slowly," he says. "But they are now gathering momentum — and I've been more or less commuting between New York and London for two years."

The group's investment has been concentrated in steel pipe supply and pump manufacturing companies in Arizona and in a bulk liquid storage terminal in Bayonne, New Jersey. "I shall be looking for opportunities to extend into the general engineering field over there."

### Fountain head

Having written a guide-book to executive survival seven years ago, David Moreau knew exactly where to turn for advice when he quit as managing director of water treatment company

Elga Products after disagreements with chairman and founder Walter Lorch.

"In fact I found I'd followed two of my own precepts faithfully," Moreau tells me. "I'd maintained a constant scan on opportunities in other companies in the same field and I'd kept up my money-making hobbies."

For three months, 52-year-old Moreau kept himself profitably occupied by expanding his leisure interests in journalism and photography and in genetic engineering. A former chairman of Weddel Pharmaceuticals, he says: "Medicine has remained a hobby."

And now he is installed as managing director of the Dewplan group's Chiltern company, one of Elga's main competitors, with customers like ICI, Unilever and the DoE for its water purification technology.

"This is the intellectual end of the business," says Moreau, in a final squirt at his former boss. "A think-tank." And he plans ambitiously to achieve the 10-fold rate of growth for Chiltern that he secured during his eight years at Elga.

£50,000  
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## FINANCIAL TIMES SURVEY

Monday January 12 1981

## Europe

The dream of a united Europe by 1980 has passed into history. Economic growth is sluggish and unemployment is at a record level. But the EEC is progressing towards a co-ordinated foreign policy and a greater world role and the European Monetary System is working well.

The Community has failed to live up to its aims, but at least it still exists.

## On course for the next crisis

By Reginald Dale  
European Editor

VIEWED FROM Western Europe, the world of the 1980s looks an uncertain and dangerous place. Just 10 years ago, Europeans were still living in what now seems like a fool's paradise. In a surge of optimism the six-nation European Community was about to be enlarged to nine to embrace the UK, Ireland and Denmark.

The goal of full European union (economic, monetary and political) was confidently set for 1980. Blissfully unaware of the imminence of the first traumatic oil crisis, the Europeans were still riding a wave of prosperity that had led to a massive increase in living standards throughout the 1960s under the comfortable security umbrella of the most powerful nation the world had ever seen, the United States of America.

Today, the deadline for Euro-

pean union has already passed virtually unnoticed, the Community is in many ways no further forward than it was when Britain joined in January 1973, and in most European countries the needle on the dial marked "economic growth" is flickering around zero. Unemployment is at record post-war levels, and the EEC's Heads of Government have come close to confessing that there is precious little they can do about it. At their recent Luxembourg summit, they somewhat evasively decided, not for the first time, that inflation should be tackled first.

Despite some success stories, most notably in West Germany, European industry has been sluggish in adapting to competition from Japan and the newly industrialising countries of the Far East and Latin America. Similarly, at the political level, the Europeans (though they are not alone) have largely failed to respond to one of the main challenges of the last quarter of the 20th century: the forging of a new relationship with the awakening masses of the Third World.

The European Community has notched up a few successes. The European Monetary System, which links the currencies of all member states except sterling, is an innovation that has run smoothly. Relations with the Third World would be worse were it not for the partnership established by the Lomé Convention and the generalised system of preferences.

Nine-nation co-ordination of foreign policy has made steady progress and the angry tension between Britain and its partners has receded with the settlement of the UK's financial demands, at least for the time being. But the Community is heading straight for a new crisis over finance, and the Common Agricultural Policy, when it hits its spending limit either this year or in 1983. On past evidence, there can be little hope that the Community will have seriously started to grapple with the problem until it is right in the thick of it.

Greece became the tenth member on January 1, with Spain and Portugal lining up behind. But there has been no serious attempt to adapt the Community's structures and institutions, designed in the 1950s for six members, to cope with the strain that 10, 11 or 12 are bound to generate.

## Lethargic

Visitors from more bustling societies, like that of Japan, can be forgiven for sometimes finding Europeans decadent and lethargic. The Community was set up as a unique experiment in which a group of dedicated nations were to sink their differences and pool their resources in an attempt to take history by the scruff of the neck and reverse what seemed an inevitable decline in their economic and political status. Today's governments and politicians seem prepared to settle for much less — almost as if the

rest of the world will stand still so long as Europe does.

The world, of course, is not standing still. Today the U.S. is no longer demonstrably the world's Number One super power. The Russians are generally admitted to have caught up with the Americans in strategic power and are probably now moving ahead, leaving a gap of several years before the U.S. can catch up.

Americans and Europeans alike have proved powerless to prevent the Soviet invasion of Afghanistan, or to bring effective sanctions against the Soviet Union for its action — although they have vowed to do better over Poland. A largely unpredictable new generation of leaders will soon take over in the Kremlin. Meanwhile, Europeans are divided among themselves and with Washington over their relations with the East.

It is not just that the West has found it difficult to apply real leverage on the Soviet Union. Events are erupting around the world, and particularly in the Middle East, that are beyond the control of either super power.

Neither Moscow nor Washington has been able to exert effective influence on the combatants in the Gulf War, still less on internal developments in Iran, while the technology for nuclear weapons looks set to continue its inexorable, if slow, spread to potentially belligerent countries in the Middle East and elsewhere. Quite apart from the danger of local con-

flicts that could escalate out of control, Europe's vital oil supplies are now more vulnerable than ever before.

Closer to home, there is trouble, too. For three decades the North Atlantic Treaty Organisation has successfully defended Western Europe from the threat of Soviet expansionism. NATO was established in 1949 on the familiar assumption that the next war was in danger of starting where the last one finished: in Central Europe. The entire Alliance is geared to defending itself against a thrust from the east across the North German plain. And yet, paradoxically, while Central Europe contains the greatest concentration of armaments that the world has ever known, it has also, for much of the last 30 years, been arguably the most secure area anywhere on earth. The military balance has held.

## Axiomatic

Recently, however, what military analysts call "destabilising factors" have been introduced. It can be taken as axiomatic that neither side wants a war in Europe, just as neither super power wants an inter-continental nuclear war, but the Polish crisis has pointed up the dangers of events in Eastern Europe running out of anyone's control. NATO's job is not, of course, to send Western troops and tanks to defend the Poles against Soviet invasion. But nobody can honestly predict what would happen should

Soviet intervention in Poland lead to a wider flare-up in Eastern Europe, and possibly even in the Soviet Union itself.

Most Europeans were at a loss whether to favour President Carter or Governor Reagan in last month's elections. Many of them were disillusioned with President Carter, but equally afraid of the Right-wing image of the relatively unknown (in Europe) former Governor of California.

Mr. Reagan's first few weeks as President-elect have been mildly reassuring. It was a good move on his part to break his own rules and meet Chancellor Helmut Schmidt of West Germany during the Chancellor's recent visit to the U.S. The Europeans are also encouraged by Mr. Reagan's continued stressing of the need for real consultation in the Alliance. Clearly, consultation procedures, particularly in emergencies, need to be improved — the West was notoriously slow in getting its act together after Afghanistan — and relations touched some unnecessarily low points during the four years of Mr. Carter's presidency.

Europeans are also concerned that the incoming U.S. Administration will want to take a tougher, perhaps too tough, line with Moscow — one consequence of which could be heightened American pressure on the Europeans to follow suit.

Already, the outgoing Carter Administration has upbraided European governments for falling behind in their defence efforts.

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Many Europeans are forecasting a "rough ride" with the new Administration on defence — and indeed over the whole area of East-West relations, both political and economic — in the coming six months. The Americans, with some justification, see Western Europe as in real danger of "Finlandisation" by the Soviet Union in the coming years. They have now angered Copenhagen by coining a new word, "Denmarkisation", to describe the sort of Alliance membership that involves contributing little but still relying on others for defence. (If proponents of unilateral disarmament were ever to gain power in Britain, we should doubtless also have "Englandisation".)

Positive  
These are real problems, and the Reagan administration is bound to be looking at them very closely. But it is worth remembering that there are some positive items in the European balance sheet. Under the leadership of President Valéry

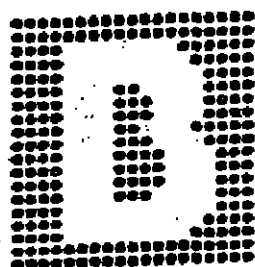
Giscard d'Estaing of France and Chancellor Schmidt, the Europeans are groping towards a wider world role to balance the relative decline of the U.S. A more openly "European" UK Government is now signalling its desire to play its own part in this process. The Community has not lived up to its original aims and ideals, but at least it is still there.

Its existence has almost certainly helped to prevent the recession from sparking a chain reaction of "beggar-my-neighbour" protectionist measures inside Europe and beyond. Despite recession and previously unthinkable levels of unemployment, West Europe's national and international institutions still look remarkably stable. The Yalta division of power in Europe, for all its faults, has held firm and helped to guarantee the whole of the West's security. The world may look threatening and dangerous from Western Europe. It is perhaps cold comfort that it undoubtedly also does so from Moscow.

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## EUROPE III

## Effects of Polish "heresy" shake Soviet self-confidence

EASTERN EUROPE  
ANTHONY ROBINSON

THE PACE of political and economic change in Eastern Europe has changed dramatically in the 12 months following the Soviet invasion of Afghanistan.

Paradoxically, a move stubbornly defended by the Soviets as designed to strengthen its security along its troubled southern border has contributed to developments which have exposed its fragility in its prime security area—Eastern Europe.

It has strengthened the West's determination to stand up to Soviet expansionism and is believed to have contributed to that change of national mood in the U.S. which swept Mr. Ronald Reagan to a landslide election victory.

Faced with widespread Western and Third World condemnation and with 85,000 troops bogged down in a difficult guerrilla war, the Soviet Union has also had to face two major developments in Eastern Europe.

The first was the illness and ultimate death of President

Tito of Yugoslavia. The coincidence of his illness with the invasion of Afghanistan inevitably prompted foreboding about Soviet intentions towards a country which established its independence from Soviet hegemony in 1948.

In the event, the collective leadership, carefully prepared in advance, smoothly moved in to take over power. It soon showed its capacity to move decisively by devaluing the dinar by 30 per cent on June 5 and pursuing a painful economic policy aimed at curbing high inflation and a worrying balance of payments deficit.

The Soviet leadership acted impeccably towards Yugoslavia. President Leonid Brezhnev neatly upstaged President Carter by turning up for the State funeral in Belgrade, while large-scale Soviet orders for ships and other products have helped Yugoslavia's economic situation and increased its reliance on trading links with Comecon.

The Common Market hurried through a favourable five-year co-operation agreement to ensure continuing Yugoslav access to Western European markets.

Most Yugoslavs still believe that the long-term Soviet aim remains that of inducing the

country to return to the true Socialist fold.

But the invasion of Afghanistan, coupled with the emergence of a much more serious ideological and political challenge to Soviet-style Socialism in Poland, have diverted Moscow's attention.

In the long run, this could greatly facilitate Yugoslavia's evolution along lines of its own choosing and with diminished risk of Soviet interference.

It is in Poland that the greatest changes have taken place. The emergence of an independent trades union movement is one of the most significant political developments since Yugoslavia's expulsion from the Comintern in 1948 or the death of Stalin.

## Charismatic

The situation is still fluid, but the changes have already been enormous. The ability of the new unions under the charismatic leadership of Mr. Lech Walesa to mobilise and channel popular discontent and the determination of both unions and the Communist Party to avoid repetition of the bloody riots of 1956, 1970 and 1976, has led to what can only be described as a peaceful revolution.

On the surface, the power structure remains basically unchanged. Mr. Edward Gierek, former party leader, Mr. Edward Babuch, Prime Minister, and a host of lesser Government and party officials resigned or were reshuffled. But the formal leading role of the Communist Party and the geopolitical necessity of Poland's continuing adherence to the Warsaw Pact have been recognised by the new unions and most poles.

The truth remains, however, that the emergence of the new unions, added to the existence of a powerful Catholic church and an independent peasantry, has placed constraints on the Communist Party's power unprecedented in Eastern Europe.

The shockwaves from Poland provoked a qualified sign of concern in the Soviet Union.

For tactical reasons, the harshest criticism of Polish developments has been expressed by Poland's hard-line neighbours, East Germany and Czechoslovakia which, to all intents and purposes are Soviet-occupied territories.

Within weeks of the successful strikes in Poland, East Germany announced measures effectively closing its eastern border to ordinary travel with Poland, while sharply reversing the trend towards closer relations with West Germany.

A long-planned summit meeting between Mr. Helmut Schmidt, West Germany's Chancellor, and Mr. Erich Honecker, East Germany's leader, was called off.

Barely 10 days after the West German elections, the East German authorities announced swingeing increases in the amount of foreign currency which must be changed into non-transferable East German marks by foreign, mainly West German, visitors to East Germany and East Berlin.

The tone of East German propaganda switched into a violently anti-West German and anti-Western mood, paralleled by sharp cuts in all but economic exchanges.

Czechoslovakia likewise restricted travel with Poland and joined the anti-Western and anti-Polish propaganda.

The Soviet Union restarted jamming Russian language broadcasts from the BBC, Deutsche Welle and the Voice of America, although it knew it would be criticised at the Helsinki review conference in Madrid.

There can be little doubt that Poland has been the subject of many an anguished debate within the Soviet leadership. So far the Soviet response has been cautious.

When Mr. Stanislaw Kania, Polish party leader, and Mr. Josef Pinkowski, the Prime Minister, made a hurried trip to Moscow they received the qualified backing of the Soviet leadership for their conciliatory course.

The Soviet Union stepped in with some \$700m (£295m) of aid, although this was followed

soon after by sharp criticism of the way Poland had allowed its foreign debt to climb to \$21bn and accused the West of pouring millions of dollars into Poland to support "anti-socialist elements."

There can be no doubt of the Soviet desire to "normalise" Poland and restrict to the minimum the gains made by the independent trades unions. But the Soviet Union has to reckon with the realities of massive popular support for the new unions and the new "Polish road to socialism." This is circumscribing party powers leading to substantial pressure for party reform and increasing Parliament's role.

Poland is the Soviet Union's largest European ally. It has 36m inhabitants and a long tradition of fighting for its rights and national identity.

Soviet military intervention on the lines of that in East Germany in 1953, Hungary in 1956 and Czechoslovakia in 1968 would incur the risk of a tough and bloody fight.

## Detente

This would put paid to any hopes of continuing detente with the West and saddle the Soviet Union with responsibility for Poland's debts, entailing massive economic support which the hard-pressed Soviet economy could ill afford.

The Soviet leadership has to take into account the possible domestic implications of an intervention which could well lead to substantial Soviet casualties and would certainly require even tighter economic and political controls over the Soviet population.

The possibility of such intervention cannot be excluded. But provided the situation in Poland remains calm and the party is able to govern effectively in co-operation with the new unions, it seems clear that the Soviets would be deeply reluctant to intervene directly.

Grudging acceptance of the Polish "heresy" in much the same way as Stalin and his successors had to come to terms with the "Yugoslav heresy," will be a bitter pill to swallow.

In the longer run, it could be argued that Afghanistan and Poland are providing the Soviet leadership with a valuable education in the limitations of force and the limits to super-power domination.



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Mr. Lech Walesa, influential leader of the new Polish trades unions, speaks to his colleagues at the Lenin shipyards in Gdansk. The necessity of Poland's continuing adherence to the Warsaw Pact has been recognised by the new unions

## Allies waiting for Reagan to show his hand

THE U.S. AND  
EUROPE  
DAVID BUCHAN

EUROPEAN leaders, who generally crave a modicum of consistency from their biggest ally, will have their fourth American President in seven years to deal with when Mr. Ronald Reagan takes office on January 20.

But he succeeds a man whom numerous Europeans have regarded as unpredictable and erratic during the past four years. Thus Allied hopes are high that the latest change in Washington will be for the better.

Certainly, Chancellor Helmut Schmidt, the only West European leader so far to have met the U.S. President-Elect, came away apparently reassured that there would be a new decisiveness in Washington, which would not involve an unbridled arms race or ringing down the curtain totally on detente with the Soviet Union.

Mr. Reagan, for his part, has promised closer consultation with U.S. allies on the many matters of mutual concern. Not that President Carter by any means ignored the allies—a telling disparity between incessant ministerial meetings inside the European Community and the twice-yearly NATO meetings which the U.S. attends, plus the annual Western summits which still have primarily an economic focus.

## Temper

A few stands of the Reagan foreign policy are already clear, and some will generally please the Europeans, like fewer American complaints about the nuclear proliferation dangers of their civil nuclear exports. But until Mr. Reagan has announced the full range of his appointments, the temper of his administration will not be evident, and Europeans will not know whether they want to follow where the new U.S. President is leading.

The biggest area of alliance uncertainty and anxiety is, inevitably, relations with the Soviet Union after its invasion a year ago of Afghanistan. U.S.-European views on this had already begun to diverge with President Carter around, and to judge from Mr. Reagan's hawkish record and campaign rhetoric, the gulf may get wider. Only Russian aggression

close to home—in Poland, for instance—might bring Europeans to share Mr. Reagan's stated views.

In the absence of a Russian invasion of Poland as a sorry unifier of the NATO alliance, however, Europeans must hope that Mr. Reagan will prove pragmatic enough to moderate his stand in office. There are already signs of a new transatlantic understanding on the future of strategic arms talks; whereby Mr. Reagan promises to continue SALT negotiations with the Russians, and the Europeans recognise that the SALT 2 treaty (which, all, including the Thatcher Government, originally supported) is politically dead.

There is certainly an advantage in having a conservative President negotiate a revamped SALT 2 or a new SALT 3 accord with the Kremlin, which he can then sell to the U.S. Senate, under Republican control from next year, for ratification. This is what Senator Charles Percy, incoming chairman of the Foreign Relations Committee, was trying to impress upon President Brezhnev last month.

It was certainly no good President Carter getting an agreement which he could not then get ratified. But Europeans may grow restive if another SALT agreement is long in the making. For, despite his promise to keep on talking to Moscow, it may yet be that Mr. Reagan's deep-seated suspicion of the Russian leaders causes him to believe, at bottom, that any document to which they are ready to put their signature must be unfair to the U.S.

Tricky negotiations also lie ahead of the U.S. and its allies in the opening of talks about a mutual reduction of tactical nuclear arsenals in Europe with the Russians.

More immediate is the prospect of an argument between the new Reagan administration and the Europeans over defence spending, which NATO countries are formally supposed to keep increasing by a real 3 per cent a year.

European allies, whose defence budgets in the coming year will generally grow by less than the 3 per cent guideline, risk a clash with President Reagan, whose 1981 defence spending plans will probably call for a 7 per cent rise which will win full backing from the more conservative 97th Congress.

However effectively allies like Britain plead economic constraints on doing more, the new Republican administration and certainly Republican leaders on Capitol Hill may prove impatient of what they see as

European backsliding on alliance commitments.

They might in fact force Europe to do more in its own defence—not by pulling U.S. troops back to the U.S. as former Senator Mike Mansfield was always trying to do in the early 1970s, but by diverting some Europe-based American forces to the Middle East. West Germany, for one, has said it would take up some of the slack in this instance.

## Sanctions

A basic question to which Europeans will quickly want to know Mr. Reagan's answer is what he intends to do with the Carter-imposed grain and industrial sanctions on the Soviet Union. Concern about this was evident in that just about the last question Chancellor Schmidt brought up in his meeting with Mr. Reagan was to seek out the President-elect's views on the natural gas deal which Germany and other European countries are negotiating with the Soviet Union.

Mr. Reagan said he was not opposed to it in principle, but nor is the Carter administration which has even given one U.S. company, Caterpillar, permission to bid on the Russian pipeline contract.

Mr. Reagan's broader view on sanctions is unclear. The impression he gave in his campaign was that he wanted to relax the grain embargo—falling to pieces anyway without Argentine or Canadian co-operation—and tighten the selective ban on industrial exports to the Soviet Union.

While it is hard to see Mr. Reagan being more forthcoming to Moscow than Mr. Carter was, the Europeans will probably not be happy until both types of sanctions are removed. Arguing the impact and the leverage of the U.S. sanctions, they have chafed under U.S. criticism that some European companies have undercut the sanctions by picking up contracts cancelled by U.S. companies.

Last year saw the beginnings of a rift between the U.S. and the Europeans on Middle East policy, with the European Community countries showing themselves impatient with total lack of participation by Palestinians in the Camp David negotiations for their autonomy with Israel, and calling for the involvement of all parties, even including the Palestine Liberation Organisation under certain circumstances.

Mr. Reagan will not be unhappy with their general criticism of the Camp David process, President Carter's handwork. Indeed, he has hinted he would drop that approach and favour

instead a Palestinian deal between Israel and Jordan. But he would have to eat a lot of words to deal with the PLO, which he has outrightly branded a terrorist organisation.

A change of tack by the U.S. on the Palestinian issue would, even if successful, take some time to produce results. The U.S. may find Mr. Reagan acting too slow, for their taste, in the Arab-Israeli dispute and too precipitately, for their liking, in injecting U.S. military power into the Persian Gulf region to protect the oilfields and routes.

Some European leader expressed concern that Mr. Carter was acting too hurriedly in putting together a U.S. rapid deployment force to go charging into so delicate a diplomatic china shop as the Gulf and the Arabian Peninsula. Mr. Reagan criticised Mr. Carter from the opposite tack: for making more commitments to oil states than the U.S. military could at present perform. Reagan aides are in fact now examining the possibility of permanent U.S. bases in the area.

Mr. Reagan inherits a difficult legacy on many political and defence issues with Europe from President Carter. But there was much positive—particularly on the economic side—that Mr. Carter did for U.S. relations with Europe.

## Insatiable

European complaints that the U.S. had no energy policy and that its insatiable appetite for foreign oil imports was straining the world market and forcing prices up have been largely put to rest by Mr. Carter's de-control of U.S. oil prices, squeezing domestic consumption and encouraging U.S. production.

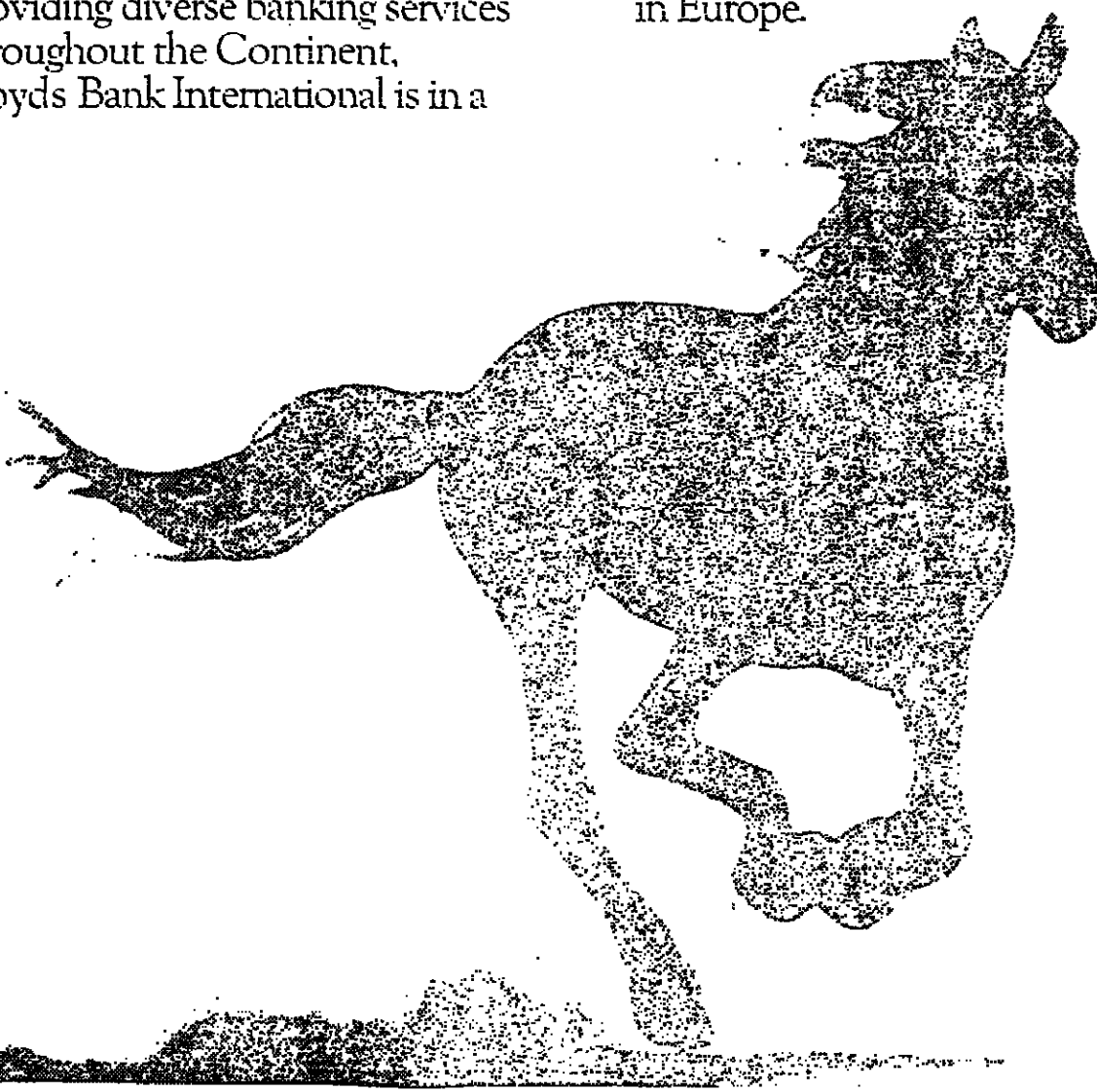
As the U.S. pulls out of recession, oil imports are on the rise again, but still below 1979 levels. If anything, Mr. Reagan is likely to accelerate de-control of U.S. oil prices.

Under Mr. Carter, the U.S. played a major part in the latest GATT negotiations freeing trade, and in the process re-wrote some of its laws on countervailing duties and subsidies to conform with European and international practice. A steel dispute last year, involving dumping accusations against European companies on billions of dollars of steel shipped to the U.S., was successfully contained. By and large, the U.S. record on free trade under Mr. Carter was first class, and there is every reason to suppose that Mr. Reagan, with his Friedmanite advisers, will keep it that way.

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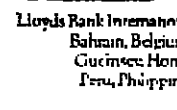
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## EUROPE IV

# Recession points up industry's need for reappraisal

With European industry facing stiff foreign competition and the effects of recession, Geoffrey Owen discusses the strategy that must be followed for its survival, and on this and the following three pages, specialist correspondents review its sectors and profile five leading industrialists.

WORLD RECESSION has made the internal weaknesses of European industry more apparent and the need for improvements in efficiency more urgent.

Traditionally West Germany has been regarded by other European countries as a model to emulate; yet in the past year even the Germans have been made aware of their shortcomings, not only by the swing to deficit in the balance of payments but by the advance of the Japanese in several key sectors of their domestic market, notably cars. This had led to a closer investigation of Japanese methods and — despite some demands for protection — a determination to match Japanese

standards of productivity.

This is how European industry ought to respond to the present trading environment. But whether governments will allow competitive pressures to work through remains to be seen. Japan cannot be regarded as the cause of European industry's ills, but it is an important factor in several industries. Apart from cars and consumer electronics, the Japanese are pushing hard in a wider range of products; their advance in machine tools has been spectacular and there is an ominous look about the thrust just beginning in computers and micro-electronics. But Japan is not the only threat. Until recently the Americans

had not been taken too seriously as exporters except in a few sectors such as aerospace. But in the past year low-priced exports of U.S. chemicals, fibres and textiles have caused concern in Europe. To the extent that the prices reflect artificially low feedstock costs, the Europeans have cause to feel aggrieved. But this is only part of the story. The U.S. also has advantages in productivity, stemming from economies of scale and manufacturing efficiency.

Competition from Japan, the U.S. and the so-called "new industrial countries" compounds the adjustment problems of European manufacturers as they seek to come to terms with slower economic growth and high energy prices. So far the reaction to these conditions contains some positive and some negative elements.

On the positive side there is a recognition by companies that they should concentrate re-

sources and management effort on activities where they have a reasonable chance of remaining profitable and internationally competitive. Branches which cannot meet those criteria should be sold off or closed down. Many of the factory closures which have taken place in the UK over the past year fall into this pattern, even though they have been precipitated by the recession and the strength of the pound: GKN is a notable example.

In France, there have been moves to restructure certain industries, notably chemicals, to achieve the benefits of specialisation and economies of scale. Rhone-Poulenc, for example, has binned off its interests in basic petrochemicals in order to concentrate on fibres and pharmaceuticals.

## Specialists

A second theme is the switch away from commodity-type products to products of higher

added value. In the British paper industry, for instance, it is increasingly difficult for non-integrated mills (that is, those that do not produce pulp and paper in an integrated operation) to compete against their Nordic and North American counterparts in standard grades produced in high volume; they can only survive as specialists, producing grades which are not economic for large integrated mills.

While the paper industry is a special case because of the importance of indigenous forest resources, producers of steel, chemicals and some other basic materials face a similar dilemma. The likely price and availability of raw materials may be insufficient to justify continued investment in the manufacture of commodity products where other countries, because of cheap local raw materials, have a comparative advantage.

Within the steel industry companies are trying to expand their stake in special high-alloy grades. In chemicals there is increasing interest in pharma-

ceuticals, genetic engineering and other research intensive branches of the industry. Bayer and other big German companies are already well advanced along this path.

This kind of adjustment presents formidable practical difficulties. A company whose traditional strength is as a bulk producer of commodity items cannot suddenly acquire the culture and skills of specialised research-intensive business. While it is easy to see the rationale for the recent moves into the electronics industry by the French group, St. Gobain-Pont-a-Mousson, it may have difficulty establishing itself in fields where it has little previous experience.

No doubt many mistakes will be made in the drive for high technology. No doubt, too, some European producers of commodity items such as basic steel will be able to achieve a profitable future, so long as their costs are internationally competitive; proximity to a very large consuming market is an advantage which they must exploit to the full. Thus, while

there will be a general drift towards more "knowledge-intensive" industries, there will be many different routes to corporate survival.

Adjustment is not simply a matter of corporate strategy. National governments and to some extent the European Commission wish to influence the form which adjustment takes. Intervention by governments normally takes one of two forms — either to slow down the rate of adjustment in declining sectors or to direct and accelerate the rate of change in what are thought to be the growth industries of the future.

## Capacity

Most of these interventions are conceived and implemented on a national basis. In steel, chemicals, pulp and paper, shipbuilding, textiles and several other sectors subsidies have kept companies and factories alive. The result has been to maintain too much capacity in existence and to distort the competitive process.

In electronics, computers and telecommunications national governments, especially in France and the UK, have sought to nurture national champions and to protect them from overseas invaders. Thus in important parts of industry Europe still consists of segmented national markets, depriving manufacturers of the economies of scale which their rivals in the U.S. enjoy.

At a time of deepening recession, European governments are reluctant to expose their industries to new sources of competition from within Europe. Yet so long as adjustment is thought of in primarily national terms, Europe will be at a disadvantage compared to Japan and the U.S. To the extent that an industrial policy exists in the EEC, its apparent aim is to reduce competition, as in steel; attempts by the Commission to curb national subsidies or to open up national markets are resisted. A more positive, market-orientated industrial policy would assist the adjustment process, as well as contributing to the goal of European unity.

## National monopolies continue to impose different standards

### COMMUNICATIONS

GUY DE JONQUIERES

ONE OF the outstanding achievements of communications technology has been its ability to break down national barriers more effectively than Napoleon's imperial expansionism, the collective deliberations of the United Nations or East-West détente policies.

Not only has the technology brought people all over the world closer together by enabling them to talk by telephone or to see each other on television; but its universal availability has meant that it has spread rapidly across the globe, defying man-made boundaries.

Yet only 12 years after hundreds of millions of people watched the first moon landing simultaneously on television, many European countries continue to pursue telecommunications policies that seem more appropriate to the era of nation states than to the "global village" described by Professor Marshall McLuhan.

In most European countries, responsibility for telecommunications policy is exercised in the form of a monopoly conferred on the state telecommunications authority (PTT).

The extent of the monopoly varies, but in every instance it embraces the basic telephone network and the right to grant access to it. In many countries, PTTs also have exclusive authority to supply and maintain the terminal apparatus that is attached to the network.

The justification for this state of affairs is that the telecommunications service is of such vital importance that it must be kept under public control. Only in this way, it is argued, can a uniform standard of service and charges be guaranteed to subscribers living anywhere in the country.

But in spite of efforts by the PTTs to co-ordinate their policies internationally, the existence of national monopolies has led to a fragmentation of Europe's telecommunications system. Widely differing technical specifications have meant that equipment designed for use in one country is not suitable for others, and that some PTTs offer services to their subscribers that are not available in neighbouring countries.

Indeed one suspects that responsibility for building Europe's railway network had been given to the PTTs, essential specifications such as track widths and electrification methods would differ so widely that international travellers would still have to change trains every time they reached a frontier post.

In Britain, for example, the Post Office has long insisted that telephones and other terminal equipment be designed to "battleship" specifications which have not only added to their cost but have also severely restricted their export potential.

Though the Post Office's suppliers have grumbled about this practice, it has, however, guaranteed them virtually watertight protection of their home market.

In West Germany, which likes to portray itself as a bastion of free enterprise, the Bundespost (Federal Post Office) is no less protectionist. In some ways, it is even more so. It has, for example, stated publicly that it will only consider buying central switching equipment that is made in Germany, thus limiting eligible suppliers to a handful of companies.

### Tele-boutiques

In France, the PTT's monopoly over the supply of terminal apparatus has been liberalised, so that subscribers can now legally buy a wide range of telephones off the shelf at "tele-boutiques." But foreign companies seeking to export receivers to France have found that somehow, it is usually only French-manufactured equipment that finds its way into the shops.

Recently, though, there have been signs that the PTT's cast-iron grip may be starting to crack. In Britain, the Government plans to relax the Post Office's monopoly over supplies of apparatus and is examining the possibility of opening up the network to private operators providing specialised communications services.

Telecommunications users' groups have complained that the proposed legislation does not go far enough. They believe that it will still leave the Post Office's telecommunications arm, British Telecom, with too much power to restrict services. But

the Government's move represents nonetheless something of a milestone in official policy.

Britain's plans have also been hailed by the European Commission in Brussels, which hopes that they will add political momentum to its own proposals for a series of measures intended to open up EEC markets for telecommunications equipment to freer competition.

The Commission believes that it has won the support of the PTTs for a proposal which would require EEC authorities to allow suppliers in other member countries to bid for up to 10 per cent of telecommunications equipment orders. Brussels is also seeking approval for a plan to standardise many of the technical specifications for apparatus throughout the Community and to create a free market in terminal equipment. The latter plan is in danger of becoming bogged down, however, by disagreements over the types of terminal which should be included, with Germany taking a particularly restrictive attitude.

But while member governments seem somewhat ready than in the past to consider proposals to open up their home markets to other European suppliers, their complacency may reflect more of a shift in their definition of national self-interest rather than a spontaneous outburst of international altruism.

Within a past few years, many European governments have become increasingly aware of the vast potential market for products and services based on the fusion of computers and telecommunications technology. This area of innovation, known in France as "télématique" and in Britain as "information technology," was estimated recently to account for worldwide business worth \$50bn a year.

France was among the first European countries to identify the opportunities available and has moved decisively to exploit them. The government is spending massive sums to expand and modernise the national telecommunications system and to introduce many novel and technologically advanced services. One of the best publicised is its plan to replace printed telephone directories with simple computer terminals to be distributed free of charge to every subscriber. The terminals, which

sisting of a keyboard and display screen, will enable subscribers to look up telephone numbers stored in a central computer.

The French Government, like others in Europe, sees its ambitions for telecommunications programmes not only as an important stimulus to the country's internal economic development but also as a springboard from which to launch its dynamic and world competitive national export industry.

The prospects for such an export strategy will, however, depend critically on a degree of technology transfer. That may explain why several EEC governments are taking a rather more open-minded attitude towards the idea of relaxing PTTs' policies on procurement and technical specifications.

### Dominance

For many advanced types of information technology products, an almost equally important condition of success will be the extent to which they are adopted as an international standard in their field. Many European governments and companies have observed enviously how IBM's world dominance in computers is due to its ability to impose its technical standards on the market.

One manifestation of this phenomenon is the bitter rivalry between Britain and France in the world market for videodata and teletext systems, which allow computerised data to be displayed on television screens. Both countries claim a world lead for their system and have been slugging it out on export markets, particularly in the U.S. Each has also been refused the right on at least one occasion to demonstrate its system on the other's soil.

It might seem a rational move for two neighbouring countries, each with similar types of technology, to join forces and exploit the world market together rather than expend so much energy battling one another. Perhaps eventually, they will. But European governments' restrictive attitudes towards their home telecommunications markets in the past does not give rise to much optimism that they will take a more enlightened approach towards the international markets of the future.



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## Too much steel being made for too small a market

### STEEL

ALAN PIKE

THE WORD crisis has been used so frequently to describe the problems of the European steel industry that it has lost much of its impact — though little of its accuracy.

Crisis is now part of the official vocabulary. In November, after declaring a manifest crisis in the industry, the EEC Commission introduced mandatory production controls under Article 58 of the Treaty of Paris. The crisis had manifested itself in a collapse of the three-year-old voluntary structure introduced by Viscount Deakin, the Industry Commissioner, to maintain price and production stability in the European steel market.

Under the compulsory controls, which can last until the middle of this year, output for the last quarter of 1980 is being cut back 14.2 per cent from the level of the corresponding

period of 1979. This year's controls are being calculated on the performance of companies during a reference period based upon the highest 12-month performance during the last three years — but the Commission is communicating precise quota allocations to individual steelmakers in confidence.

The mandatory production controls were introduced in the face of strong resistance from the West German steel industry and its Government. Even those steelmakers — like the British and French — who saw no alternative to a phase of mandatory control look forward to a return to a system of voluntary, self-regulation in the European industry at the earliest possible date. It is certain that Eurofer, the club representing most EEC steelmakers, will be actively attempting to produce an agreed strategy to achieve this in the coming months.

While the use of Article 58 may stem the worst excesses of price-cutting which broke out in the industry during the spring and summer, and introduce an element of vitally needed stability, the industry

has still to face the central problem of too much steel-making capacity competing in a severely diminished market.

This is recognised by the European Coal and Steel Community, which is anxious that member States should stop subsidising "uneconomic" steel-making operations or adding unnecessary new capacity to the market. West German steelmakers have been particularly vocal in their hostility to the large government subsidies provided to the steel industry in other parts of the EEC — although this provokes counter-allegations that the Germans benefit from disguised support in areas like coking-coal and transport costs.

### Production drop

The original Deakin controls were conceived as a means of supporting the European steel industry while it restructured itself. But the steelmakers have been slow to cut capacity, and the effects of this have been exacerbated by the recession. The International Iron and Steel Institute expects that steel production in the

EEC will this year be 4.8 per cent down on 1979, and a further 4.8 per cent drop is in prospect for this year.

In some countries, like Britain, the decline has been far more dramatic than these figures for the whole of the EEC suggest. As a result the British Steel Corporation (BSC) is in danger of having to make still further cuts in capacity and manpower, though it has borne the brunt of recent retrenchment in the European steel industry. The corporation had last year been scaling production down to 15m. liquid tonnes per year and as a result has been forced to make more than 50,000 of its workforce redundant. But the current state of steel orders in Britain does not easily justify continuing production at even this reduced level.

Firm decisions on the future size and structure of BSC will be made by the UK Government early this year. Now that it has received a new corporate plan from Mr. Ian MacGregor, the corporation's chairman, the Government has said that it will submit the EEC Commission before coming to final conclusions.

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## EUROPE V

## Components supplied from outside

## ELECTRONICS

GUY DE JONQUIERES

IF ELECTRONIC technology is the "crude oil" of future economic growth, as a leading American semiconductor manufacturer claimed recently, then Europe would appear to face a real form of energy problem over the next few years. For it remains heavily dependent on outside sources for its supplies of electronic components and for many of the more sophisticated products in which they are used.

According to one recent study by Dataquest, a U.S. market research company, Europe used about \$300 million of semiconductor components in 1979, roughly a quarter of total world consumption. Yet output by European companies amounted to a mere \$30m.

An integrated circuit or "microchip," tiny slivers of silicon containing tens of thousands of logic functions, the stuff of modern electronics, is even more marked. These devices make up the fast-growing and most important section of the market. Yet European manufacturers' sales were less than \$500m, while purchases by European users amounted to \$1.6bn.

## Important

What are the prospects for correcting this imbalance, and does it really matter anyway? The European Commission, which has been urging Community Governments to join forces in a concerted strategy for several years, believes that it is important.

Viscount Edmond Davignon, the EC Industry Commissioner, warned recently that unless joint action was taken now, the EEC would slip ever further behind the U.S. and Japan, and would suffer severe penalties to its economic and industrial development in future years.

The Commission wants EEC Governments to agree to spend \$80m over four years on a series of joint initiatives — a mere fraction of the total support which they are now giving individually to national programmes. It wants them to embark on common research and development projects and to co-ordinate their national policies to ensure that their efforts are not needlessly duplicated.

But so far, Governments have paid little heed to the Commission's exhortations. Those that can afford to undertake the investments needed to build up a significant presence in "standard" chips — identical components which are mass-produced in tens of millions — are doing so along unashamedly nationalistic lines.

Britain has already persuaded half-a-dozen big American semiconductor companies to set up local manufacturing facilities by offering them handsome subsidies, thereby assuring itself of sizeable indigenous production. Recently, Nippon Electric (NEC), became the first big Japanese chip-maker to decide to set up a plant in the UK.

Britain also has its own state-backed entry in the field, Immos, set up by the last government some three years ago. Relying initially on the work of a U.S. design team, Immos is gambling on the hope that it will be able to bring two new components to market quickly enough to cash in on world demand before its established competitors have acquired a dominant position.

In France, the Government is also relying on American technology to get its standard chip production plans off the ground. But it has adopted a different approach: U.S. companies are being encouraged to set up joint ventures with French partners, supplying technological expertise while the French put up the money and retain control.

Dr. Friedrich Baur, head of the semiconductor group at Siemens, the giant German company that is Europe's second biggest producer of electronics components, believes that the only successful approach to the mass-production of "standard" chips is to aim at the world market from the very beginning.

Only the world market can provide a big enough outlet for the vast production volume needed to achieve economies of scale that will enable components to be sold profitably for a few dollars each. Moreover, many of the most exciting and sophisticated users, whose requirements stimulate advances in chip design, are to be found outside Europe in the U.S. or Japan.

Like Philips of the Netherlands, Europe's biggest semiconductor manufacturer, Siemens needs a lot of standard chips to put into its own products, such as computers, telecommunications equipment and consumer electronics products. But few other European companies enjoy such big in-house demand, which gives Philips and Siemens a stable platform from which to leap into world markets.

With so many non-European companies vying for the European market and setting up local production facilities, the risks of a future cut in supplies seem less serious than a few years ago. Some European companies, notably General Electric Company (GEC) now think that they would do better to stay out of standard chips altogether.

## In the lead

They argue that there is a much more promising opportunity to supply so-called "custom" chips, designed for specified applications and made in relatively small quantities. As many types of electronics equipment become more complex and specialised, demand for "custom" chips is growing, for example, in defence and telecommunications.

Europe has an edge in this area, too. Though "custom" chips are considerably more expensive than standard integrated circuits, production volumes are too small to interest most of the big U.S. and Japanese manufacturers, who think in terms of making tens of millions of components a year.

Another approach, success-

fully explored by Ferranti of the UK, is the "uncommitted logic array." This is claimed to give the best of both worlds, because it consists of a chip containing a standard circuit design which can be modified to suit a particular customer's requirements. Though costlier than a standard chip, it is much cheaper than having a custom component made to order.

As preoccupying as Europe's shortfall in output of bare components is its heavy dependence on outside supplies of many types of assembled electronic products and, in particular, of computer equipment. In this field it remains heavily reliant on U.S. manufacturers and notably on International Business Machines, which accounts for about half the larger computers installed in the EEC, measured by value.

Indeed, Britain is the only European country with an indigenous computer manufacturer, ICL, which has a bigger share of its home market than IBM and which can genuinely claim to compete internationally. In France, CII-Honeywell Bull, the major indigenous manufacturer, has barely half of IBM's market share. Nor can it claim to be a truly French contender since 47 per cent of its shares are owned by Honeywell of the U.S.

## Dependent

Europe's dependence on external suppliers is even greater than appears at first sight because many of its indigenous manufacturers purchase the components which go into their machines from American companies. This is especially true of the so-called OEMs (original equipment manufacturers), who purchase supplies abroad, fit them together, encase them in a box and sell them under their own name as a word-processor or a microcomputer.

It is tempting to conclude that the Europeans have been so concerned with their own national markets that they have left the Americans free to reap the benefits of the much bigger Common Market for computers. Big U.S. companies like IBM have manufacturing and marketing operations scattered throughout the EEC and spend much time and money trying to portray themselves as corporate citizens of the countries in which they do business.

The European Commission believes that one way to encourage EEC manufacturers to exploit the Common Market more fully is to open up public procurement procedures. Government purchases account for a big part of computer sales, and from this year each will have to offer equal treatment to manufacturers based in other EEC countries when putting contracts out to tender. But this move may not produce the results hoped for by the Commission. This is because GATT rules also require EEC governments from this year to cease discriminating against non-European companies, including American ones, in the bidding for major computer orders.



Saint-Gobain: Roger Fauroux

M. ROGER FAUROUX, the new 54-year-old chairman of Saint-Gobain-Pont-a-Mousson, has marked his emergence at the top of the company with a flurry of deals radically altering the character of its business. He believes that Saint-Gobain, firmly rooted in such traditional sectors as glass, insulation and iron piping, must find new growth areas. The result has been a series of investments in the electronics industry.

The most dramatic of these acquisitions has created a part-European industrial unit by linking Saint-Gobain with Olivetti, the Italian office machinery concern. The deal gives the French company about 20 per cent of Olivetti and creates the opportunity for joint activities with the interests Saint-Gobain recently bought in CII-Honeywell-Bull, the Franco-American computer group. Fauroux makes no secret of the fact that he would now like to buy a telecommunications company to give the newly acquired electronics activities a complete range of products.

These acquisitions, which have been balanced by several divestments of unprofitable or marginal sectors, show the expansionist side of current French management. Saint-Gobain is already a big multinational, with 20 per cent of its activities in West Germany. But Fauroux, a product of the celebrated ENA civil service training college, belongs to the school of thought which believes that French industry must learn to compete more effectively in the high technology sectors dominated by the Americans and Japanese.

Terry Dodsworth



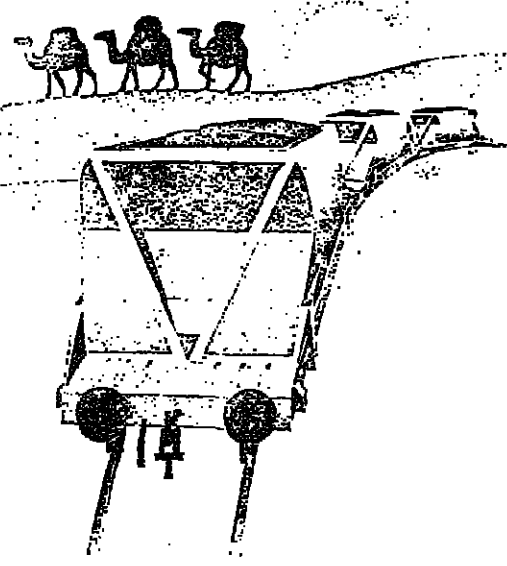
Philips: Nico Rodenburg

PHILIPS, the main European producer of consumer electrical goods and the flagship of Dutch industry, is a company under pressure. High production costs in Europe, tough competition from the Far East and the growing pace of technological advances are forcing painful changes. The man who is heading Philips in these difficult times is Mr. Nico Rodenburg. Now 61 he has spent nearly 30 years with the company, moving up through the telecommunications division to become group chairman in 1977. He is the first chairman of the Philips family.

Philips believes its advanced research is its trump card. It is the major non-Japanese entrant in the market for sophisticated video equipment—the video disc and the video cassette. Fittingly for the company which owes its existence to the light bulb it recently launched a revolutionary low-energy bulb. Its telecommunications activities are doing well and it hopes soon to sign a third major order to expand the telephone network in Saudi Arabia. Following the Uni-data debacle in the early 1970s Philips data systems operations recently began making profits.

It has been actively reorganising its empire to meet the changed conditions. Television manufacturing capacity is being trimmed, unsuitable operations such as pharmaceuticals sold off and new acquisitions made in the audio and data processing fields. Philips is convinced that electronics will remain one of the fast-growing areas of industry over the next few years and believes it is well placed to meet the increasing demand for products requiring the integration of several operating disciplines.

Charles Bachelar



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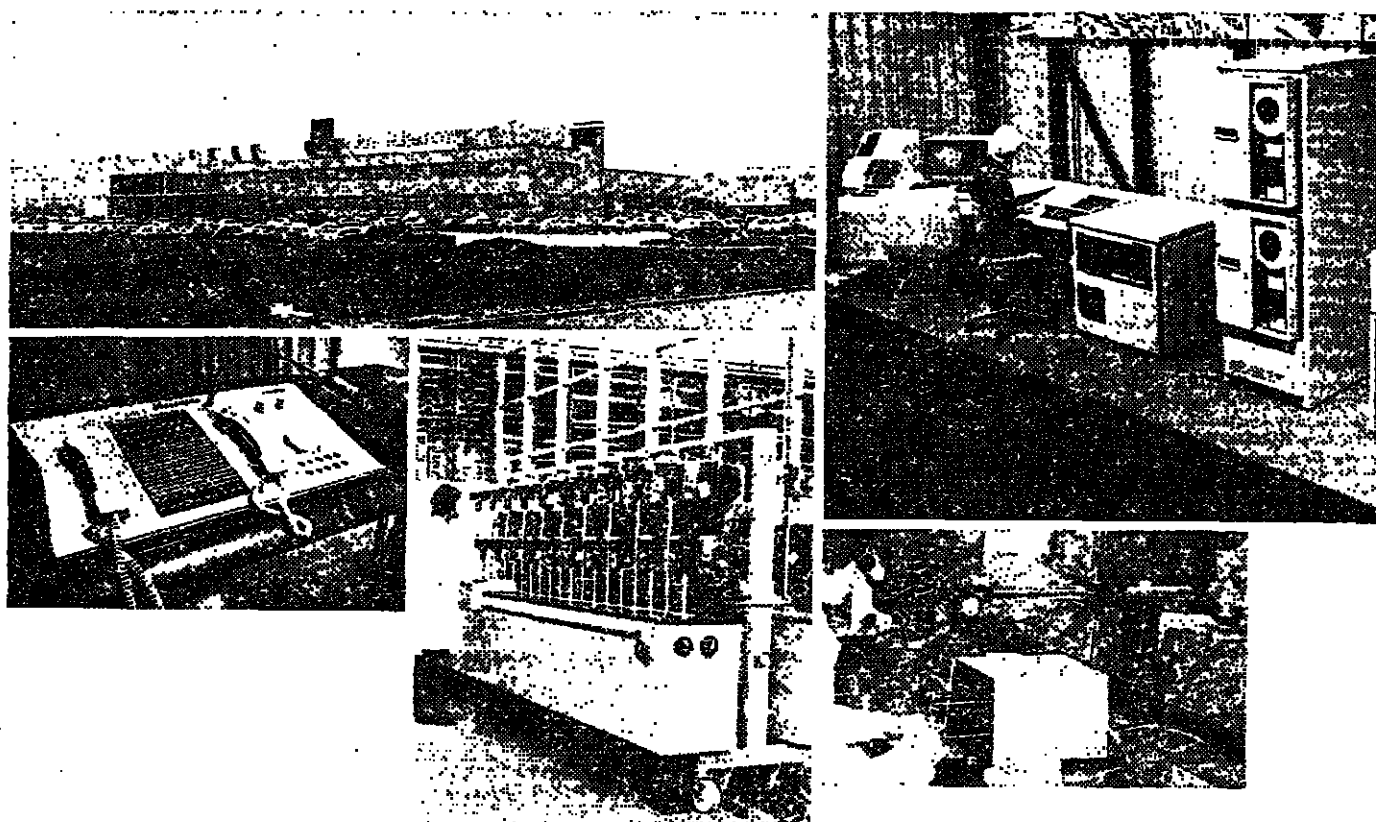
An undemanding character for instance: aluminium forms an exceptionally hard layer of oxide, which requires no further surface treatment. Or loading capacity: the new wagons carry an effective load of 65 tons with a dead weight of only 15 tons. Or durability: aluminium is resistant to corrosion even under the most extreme environmental conditions. Following the successful completion of tests on material and rolling characteristics, the 300 or so hopper cars will most likely soon be performing their exacting duty in the Moroccan desert. The economic progress of Morocco is the best acknowledgement of their work for the Alusuisse engineers.

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## Recession strikes with sudden ferocity

## CHEMICALS

SUE CAMERON

EUROPEAN CHEMICAL producers had what can only be described as a terrible year cring 1980.

The contrast with 1979 is gulf. Despite the Iranian revolution and the crisis in the world's oil markets, most chemical companies found themselves in excellent shape by the end of last year. Crude prices had soared as had both oil and contract prices for naphtha—the oil-based raw material that is vital for making petrochemicals.

But companies had managed to push up their own product prices on the back of their rising raw material costs. Fears of shortages and of yet further chemical price rises encouraged customers to stock up enabling companies like the three German-based chemical giants, ICI, BASF and Bayer, to report bumper profits for 1979.

Prices and demand for chemicals held up throughout the first three months of 1980, as the UK-based Imperial Chemical Industries put it. "At the end of the first quarter, we all fell over the cliff."

The long-awaited recession in the West struck Europe's chemical producers with sudden

ferocity. Demand slumped by up to 40 per cent and by an average of around 20 per cent. The worst affected businesses were fibres, petrochemicals and plastics. By the summer the majority of bulk chemical producers were admitting that they were not making any profit.

The European Council of Chemical Manufacturers' Federation—CECF—claimed that an already bad position was being made worse by an influx of cut-price chemicals from the U.S. It said that U.S. producers had an unfair advantage over their European rivals because the American Government was holding down oil and gas prices to below world levels.

## Dumping

The U.S. Government has no plans to decontrol oil prices until late 1981 and gas prices until 1985. The majority of U.S. petrochemical production is based on gas rather than naphtha as a feedstock—and gas is a more economic raw material.

U.S. chemical companies, hit by recession themselves, were therefore in a strong position to export at low prices to Europe. CECF estimates that U.S. cost advantage at around 15 per cent. But it also produced evidence that U.S. producers were actually dumping some products—notably vinyl acetate monomer, styrene, phenol and the xylenes.

The European Commission was persuaded to start anti-dumping investigations against

the U.S. and these have led to provisional anti-dumping duties being imposed on some chemical products from the U.S.

Although the Commission moved swiftly, the damage to European chemical prices had already been done. Weak prices also stayed low because customers were able to draw on the high stocks of chemicals they had earlier built up. Or, at least, the worst of it—appeared to be ending during the last two months of 1980. But Europe's chemical producers see little prospect of any real improvement in trading conditions until the spring at the earliest.

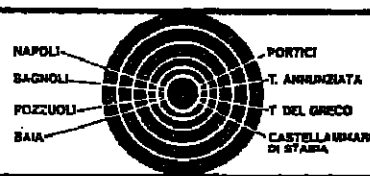
The most fortunate chemical companies are those with high added value speciality businesses such as pharmaceuticals and agrochemicals. These areas have maintained their profitability and, in the case of some broad-based groups, have helped offset losses at the bulk end of the business.

1980 saw the French-based Rhone-Poulenc virtually pulling out of petrochemical production entirely in order to concentrate on its more stable and profitable—speciality operations. There is already a clearly pronounced trend for other chemical companies to place greater emphasis on such areas as drugs and other speciality products. The disasters of 1980 are likely to encourage this still further.



VI

NAPLES

A port  
in the middle  
of mediterranean

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## The Boom at the Italian Stock Exchange

The Italian Stock Exchange Index has shown poor performance for the last twenty years. Between 1971 and 1975 it fell by 75 per cent and industry relied for its finance on short term bank credits. There was very little equity capital raised during this period.

Since 1975 the index has more than doubled. Turnover has increased from 754 billion Lire in 1977 to 4,000 billion Lire during the first 9 months of 1980. The market capitalisation will have doubled in a year to 20,000 billion Lire of which 14,000 billion Lire will be represented by treasury bonds.

In the outlined economic situation, inflation which has maintained the level of 20% has favoured the Stock Exchange in two ways. In the first place, the depreciation of money has raised the interest for those companies with large assets (insurances, real estate, etc.) traditionally considered to be shelters from inflation.

In the second place, the yields in real terms of the families' financial activities (shares excluded) have been heavily negative. All these factors led us to believe that financial savings flow back from the traditional investments represented by bank deposits and government stocks to share investments.



GKN: Trevor  
Holdsworth

IF RATIONALISATION and restructuring have been central themes throughout European industry during 1980, the pressures have been most acute in the UK. The combination of deep recession and an over-valued pound have forced companies to identify their strengths and to take some harsh decisions about their weaker activities. Trevor Holdsworth, chairman of GKN since the start of 1980, has been seeking to adapt Britain's biggest engineering business to the changed conditions.

Once described as a programme to outwit the decline of British industry, the strategy involves expansion outside the UK (especially in North America), additional investment in growth sectors (such as automotive parts distribution) and a continuing shift towards products of higher technology; the Hardy Spicer constant velocity joint, in strong demand for small front-wheel drive cars, is an outstanding example of the kind of products GKN needs more of.

In the meantime, GKN has had to lay off several thousand workers in the UK in the face of falling demand. Profits on UK business have virtually disappeared and the dividend has been cut. Yet the recession does create the opportunity for getting to grips with deep-seated productivity problems. The hope is that GKN, like the rest of British industry, will emerge better equipped to compete in its chosen sectors.

Geoffrey Owen.

## EUROPE VI

# United front still a long way off

## AEROSPACE

MICHAEL DONNE

ALTHOUGH THE European aerospace manufacturing industry is currently dominated by several major international air-collaborative ventures, both civil and military, such as the Airbus and the Tornado multi-role combat aircraft, it is still very much fragmented and still has a long way to go before the concept of a united industry can be achieved.

This is not to denigrate the achievements to date, which undoubtedly have been substantial. In the Airbus Industrie consortium, which brings together the national industries of Britain, France, Holland, Spain and West Germany on the A-300 and A-310 airliner programmes, a concept of collaboration has been forged that has already demonstrated its ability by substantially beating the world Boeing, in many world markets.

To date, Airbus sales amount to 449 aircraft, of which 282 are firm and 157 are options. Of these, 305 are of the bigger 250-seat A-300 itself, and 144 are of the smaller 210-seat A-310. Deliveries so far amount to 113 aircraft.

In common with other airliner manufacturers worldwide, Airbus Industrie has suffered in recent months from the slack inflow of new orders stemming from the airlines' reluctance to buy at a time of recession.

But, in common with other makers, Airbus Industrie remains sufficiently confident of the longer-term future to be actively thinking of new variants of the Airbus with which to meet the continuing competition from the U.S. in the mid-to-late-1980s.

These include a bigger variant of the A-300, the Series 600 model, and possibly an even larger "stretched" version that would seat up to 350 passengers or more, while at the smaller end of the scale Airbus Industrie is thinking of at least two possible models in the 130-160 seater category—the "Single Aisle" series—with which to compete with not only the existing Boeing 737 but also anything

else that might emerge from the U.S. in the shape of a bigger Boeing 737, or the projected McDonnell Douglas DC-XX advanced technology short-to-medium range transport.

At present, Airbus Industrie has launched only the Series 600 aircraft, and has not made up its mind on which of the other programmes to devote its resources—it may decide to undertake more than one, while still concentrating on the A-300 and A-310. But it is clear that to undertake additional programmes, at a time when substantial cash, manpower and capacity are still being committed to the expansion of production of existing Airbus to meet contractual commitments, will require an act of commercial courage—and one of political and financial courage on the part of Governments who will probably have to put up a substantial slice of the money involved.

## Upsurge

Moreover, these new commitments most likely will have to be entered into at a time of deep recession, when orders for existing aircraft are few, and when no clear ending of the recession is in sight.

But few doubt that such an end will come, and with it an upsurge in demand for new, advanced technology airliners to carry the airlines into a new era of expansion in the mid to late

1980s and beyond.

On the military side, substantial production progress is now being made on massive international Tornado programme which brings together the military potential of the UK, West German and Italian aerospace industries. The programme envisages more than 800 of these aircraft being built through the 1980s, making it the biggest single military aircraft programme undertaken on this side of the Atlantic in peacetime. The aircraft has performed well in its trials and early results from the RAF indicate a high degree of satisfaction with it.

But outside these two programmes, the European aerospace industry remains very much divided. On the civil side, there is very little meeting of minds on the other major new civil airliner programme for the future, the 180-plus seater, with Fokker of Holland interested in going ahead with its own F-28 design, possibly in collaboration with Japan, while Airbus Industrie is more interested in its own SA-series of small, narrow-bodied jets.

In the military field the possibility of finding a new, small design, possibly in collaboration with Japan, that could effectively replace all the existing Harrier jump-jet fighters and Jaguar strike-trainers in the RAF, the Jaguars in the French Air Force and the Phantoms in the Luftwaffe in the late 1980s and early

1990s with one common design, appears to have become stalled, because of differing replacement time-scales, design ideas and financial situations in the countries concerned.

Similarly, in other areas of military aircraft development, such as helicopters, there are really few signs of effective international collaboration.

## Hard-won

The UK industry, in the shape of Westland Helicopters, and that of Italy, through Agusta, have agreed to collaborate on a new large helicopter to replace the Sea King and they have set up a new joint company, EH Industries, to develop the EH-101 design for this purpose.

But so far neither the French nor West German industries appear to have shown much enthusiasm for this venture, and are proceeding their own ways. That collaboration can succeed is evidenced by the Airbus and Tornado, the Anglo-French helicopter package (Gazelle, Puma and Lynx), Concorde and a variety of engine and missile programmes, such as the RB-199, Olympus 593 and Mardal. But as many of the companies in the national industries will confirm, each past success was hard-won, while trying to establish new programmes is still very much an uphill struggle in every single case.

It is equally evident, however, that despite such difficulties, efforts to achieve new collaborative ventures should not be abandoned. In the field, it is manifestly clear that no single country or aerospace industry in Western Europe has the resources by itself to build an airliner in the short-to-medium range field that can begin to compete with the Boeing 737 or the Boeing 747-300.

If Europe cannot achieve a united programme in the field, it will be surrendering forever to the might of the U.S. industry, which already dominates other major areas of civil aerospace, such as the big, wide-bodied jets (747 jumbo, DC-10 and Tri-Star).

In the military field, allure to achieve some kind of common ground on a new European Combat Aircraft is not likely to result in individual countries building their own aircraft to meet their varying needs—no single country has the resources to commit to such a programme.

In each case, civil or military, the most likely result of inability to agree on international collaboration in Western Europe is an eventual purchase of U.S. equipment.

That fact alone ought to encourage the national industries of Western Europe to sink their differences and try to achieve common ground on the major programmes needed for the future.



Airbus Industrie's 250-seat A300, which is selling better than Boeings in many world markets

## Bayer: Herbert Grunewald

HERBERT GRUNEWALD, chairman of Bayer (one of the "big three" West German chemical groups, along with Hoechst and BASF), is a trained chemist who started late in industry. After nine years of war service and imprisonment, he returned from a Russian prisoner-of-war camp in 1949 and completed his doctorate in 1956.

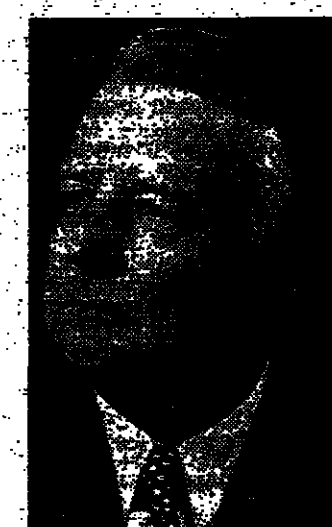
Dr. Grunewald's subsequent rise through the Bayer ranks was rapid. He was appointed to the Board in 1968 with responsibility for personnel and social affairs. In 1970 he became co-director of corporate planning and was made chairman in 1974 at the age of 53.

The pre-war IG Farben giant, Bayer, under the chairmanship of Herbert Grunewald has been the most striking example of the West German strategy to move from commodity to specialist chemicals, where research-based superiority can give a vital edge over rivals in world markets.

In the 1970s a succession of major new drugs from Bayer has helped to boost pharmaceutical sales to nearly 18 per cent of the group's turnover (excluding the major subsidiaries Agfa-Gevaert and Metzeler). In 1979 compared with 11 per cent in 1970. In the same period agricultural sales have jumped from 12.8 per

cent to nearly 15 per cent of turnover, while the troubled fibres activities have been cut back from 10 to 4 per cent.

While Bayer's rival Hoechst chose to rely on drugs and research, developed in Germany to win a share of the U.S. market, Herbert Grunewald moved much more aggressively. In 1974 the group took over Catter Laboratories in California for \$50m and followed this up in 1978 with the \$251m takeover of Miles Laboratories. With the expansion abroad, Bayer now derives no less than 72 per cent of its turnover from foreign markets through export and local manufacture. Kevin Donne



## Next decade may prove prophets of doom to be correct

## SHIPBUILDING

WILLIAM HALL

"Unless something is done about the Japanese, there is a good chance that European shipbuilding will be extinct in five years' time."—Mr. Robert Atkinson, chairman, British Shipbuilders, October, 1980.

IF ANYTHING, the deep-seated crisis in Europe's shipbuilding industry is getting worse rather than better. Prophecies that the merchant shipbuilding industries of a number of major European countries could disappear over the coming decade may well come true.

The European industry is already a shadow of its former self and the latest statistics, which cover a period when world shipbuilding orders have been rising, indicate that Europe's shipyards have continued to lose market share.

A comparison of the top five shipbuilders in the world 10 years ago and today, underlines the scale of the relative decline of Europe's shipbuilding industry. In 1970 four out of the top five shipbuilders were European—Sweden, UK, France and West Germany. Today their places have been taken by Korea, Brazil, Spain and Poland. The only common denominator is Japan, which retains its world leadership.

The latest statistics from the Organisation for Economic Co-operation and Development

(OECD) show that the size of the shipbuilding orderbook of the European Economic Community (EEC) fell marginally from 4.72m compensated gross registered tonnes (c.g.r.t.) at the end of 1979 to 4.68m c.g.r.t. in the third quarter of 1980.

Over the same period, Japanese shipyards increased their order books by a third to 6.63m c.g.r.t. In terms of new orders, Japanese shipyards won 6.33m c.g.r.t. of new work in the first nine months of 1980 compared with the EEC's 1.58m c.g.r.t. In terms of new export orders, the gap between the EEC and Japan is even more marked. EEC shipyards won 0.37m c.g.r.t. of new export orders in the first nine months compared with the 3.47m c.g.r.t. won by Japanese shipyards.

## Curbs sought

The major loss in market share of the European shipbuilders has made them focus their attention on curbing the growth of the Japanese shipyards. Many European shipbuilders believe that the Japanese have been breaking their undertaking to cut back on capacity.

In its recent annual report, British Shipbuilders noted that "despite earlier forecasts by the Japanese Shipping and Shipbuilding Rationalisation Council that Japanese shipbuilders would reduce output from 8.1m c.g.r.t. in 1978 to 2.7m c.g.r.t. in 1979 actual output in 1979 was 4.95m c.g.r.t."

Mr. Atkinson, British Shipbuilders' chairman said recently that "we have a powerful,

determined and ruthless competitor in the Japanese, who will go his own way to suit his own ends."

British Shipbuilders is pressing for action at a Community level for something to be done about the Japanese. However, while the Japanese are formidable competitors, for Europe's shipyards, the main threat these days comes from other emerging shipbuilding nations, Korea, Brazil, Poland and Spain have all proved that there is no magic about shipbuilding. All of these countries have established themselves as major forces in the world shipbuilding industry in a relatively short space of time.

South Korea, in particular, is the sort of country that throws into question the possibility for a competitive European shipbuilding industry. The new shipbuilding complex being built on Koje Island by Daewoo Shipbuilding will have the largest shipbuilding dock in the world. Even before the yard is completed, it has put together an order book which includes everything from semi-submersible drilling rigs to product

tankers. Against this sort of competition, it is hard to see how Europe's shipyards can continue to compete without heavy subsidies. One or two countries such as Finland, which has built up an enviable reputation for specialist vessels such as cruise liners, have a long-term future. However, large sections of Europe's shipbuilding industry are most vulnerable.

So far the EEC has made little progress in formulating a coherent shipbuilding policy. Efforts to introduce a "sap and build" scheme appear to have run out of momentum. The Community's Fourth Directive on aid to shipbuilding expired at the end of last year. A fifth directive is in the pipeline but it does not contain any revolutionary initiatives to stem the decline of Europe's shipbuilding industry.

Given that European shipyards are generally more costly and less efficient than their competitors, a decision has to be made at some stage as to whether there is a strategic need for a merchant shipbuilding industry in Europe.

## THE TOP FIVE SHIPBUILDERS

1979*	m. GRT	1980**	m. GRT
Japan	22.6	Japan	12.7
Sweden	5.8	Korea	1.9
UK	5.1	Brazil	2.0
France	4.9	Spain	2.0
West Germany	4.3	Poland	2.0
World total	64.5	World total	33.0

\* First quarter 1979.

\*\* Third quarter 1980.

Source: Lloyd's Register of Shipping.

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Airbus Industrie



# Depression poses tough challenge

ENGINEERING  
HAZEL DUFFY

THE LOW national growth rates in the European economies over the past 12 months have been reflected in the overall depressed level of activity in European engineering. Certain sectors have been particularly badly affected by reduced demand in their home markets, while the deep recession in the U.S. has had an adverse effect on industry's export order books.

The engineering industry, however, is very diverse and there are naturally pockets of activity which have held up better than others and even found new outlets for their products. Exploration and development of North Sea oil and gas continues to offer engineering opportunities to European com-

panies, and this is becoming more marked as they develop their own deep-water exploration technology. This capability is also enabling such companies to sell their expertise in other parts of the world where the economics of oil is leading to recovery in increasingly difficult conditions.

The quest for energy is also stimulating activity in other areas which will have implications for engineering. The new importance attached to coal around the world, for instance, is putting a premium on the skills of the British and German mining equipment and handling sectors, while various projects designed to convert coal into oil will create immense opportunities for sectors of engineering.

Manufacturing industry in the leading European economies is becoming increasingly aware of the need to compete in world markets, and therefore on the requirement for more sophisticated methods of manufacture

and assembly. The efficiency of Japanese industry, which is reflected in the pricing of Japanese goods, is prompting manufacturers to invest more in methods which will bring their own efficiency into line with Japan, and this in turn means increased interest in items such as robots, automated storage and handling, sophisticated computer control equipment in process industries, machining, etc. — all of which present a growing challenge to the engineering industry.

## Efficiency

An example of this can be seen in the fast growing area of numerically controlled (NC) machine tools, where the European industry has much to offer in export markets. Increasing attention is being paid by research institutes and industry to the development of methods which will bring greater efficiency to small batch produc-

tion — an area of particular importance in the engineering industry.

The current market situation faced by much of the engineering industry, however, is a matter of some concern. Manufacturers of components for the automotive industry (trucks, cars, agricultural vehicles, lift trucks, etc.) are confronted with a steep decline in demand in all the leading European economies. In the UK, where imported cars account for more than half total sales, the situation has become acute for much of the engineering industry. But even in the normally healthy German motor industry there is growing concern about the penetration of Japanese cars, a situation being repeated on a smaller scale with other finished products with the ultimate effect on the engineering product suppliers.

Greater specialisation in engineering can be expected to emerge from the present diffi-

culties being encountered in the industry. This is already the pattern in Italy and France, while the larger engineering sectors in Germany and the UK have been moving in this direction during the 1970s. The nature of this specialisation must be towards the higher technology sectors, where the skills and resources of European manpower can be used most effectively.

Competition from the engineering industries of the developing countries — particularly Korea, Taiwan, Brazil, Singapore, and other so-called less developed countries — is likely to become more formidable when the recession is over. At the same time American and Japanese engineering has taken the lead in those areas which have been supported by huge Government support and defence contracts. The combination of these factors present the European engineering industry with the strongest challenge in its history.



Arbed: Emmanuel Tesch

EMMANUEL TESCH, the 61-year-old head of Luxembourg's giant steelmaking group Arbed, has a well-deserved reputation as a crisis manager. That is just as well, for he has less than three months in which to negotiate a fresh voluntary anti-crisis plan with his colleagues at the top of Eurofer, the grouping of the EEC's 20 largest steelmakers, before he steps down from the presidency of that body.

M. Tesch, who has been chairman of Arbed since July 1972, has of late also presided over his company's own determined restructuring efforts both in the Grand Duchy itself and in West Germany's Saar region. The measures taken to streamline Arbed and its associate companies have already set something of a textbook example to other European steelmakers, and the group has now embarked on a further restructuring phase with a Lux-Fr 22bn plan spanning 1980-84.

M. Tesch's chief headache at present, though, is arguably the task of pushing through another voluntary steel plan, a successor to the Davignon Plan that collapsed last October, before he leaves his Eurofer post and in time for the scheduled ending of the emergency mandatory production curbs on steel that expire next June.

Giles Merritt

## EEC draws up future policy

MODR INDUSTRY  
KENNETH GOODING

THERE IS as yet no European motor industry. What we have is a relatively large number of companies which still concentrate mainly on "national" objectives such as providing a full range of cars for their national markets. And they hammer away at each other in the search for export business and a balance-of-trade benefits that goes with it.

Five manufacturers based in Europe — Peugeot SA (the Renault-Citroën-Halford combine and Renault of France), Fiat of Italy, BL of the UK, and Volkswagen of West Germany — each have a wide range of mass-produced vehicles.

There is also a fair selection of smaller specialists like BMW and Daimler-Benz (the Mercedes-makers) in Germany, Alfa Romeo in Italy and Rolls-Royce Motors in the UK.

Although Europe is often

credited with having the largest

motor industry in the world,

with 11.5m vehicles produced

last year against 11.4m in the

US and 9.6m in Japan, the

European industry's structure is

weaker than those of its

competitors.

Defects

European manufacturers

have to share 27.7 per cent of

world car production compared

with America's General Motors,

which alone accounts for 22.6

per cent.

The two major European

groups account for less than

50 per cent of European pro-

duction whereas General Motors

at Ford in the U.S. and Toyota

at Nissan in Japan take

between them 75 per cent of

the national markets.

These structural defects,

according to some observers,

make it inevitable that further

weaknesses will develop in the

face of sharpening world com-

petition.

The splitting up of production

facilities and the limited scale

of production make it more

difficult to achieve economies of

scale and to introduce automa-

tised, make innovations and

develop technological indepen-

dence. And the possibilities of

standardising components are

dim.

The trade unions maintain

there is enough evidence to

believe the industry is in a state

of crisis. The manufacturers

are less pessimistic. They say

the industry is just suffering

from the normal cyclical down-

turn in demand which might be

expected after a couple of good

years and that this is being

staggered by the actions of

European governments deter-

mined to stamp out inflationary

pressures in their economies.

But whatever view you care

to take, the situation is serious

enough for the European Com-

mission to have realised it

needed to begin the long and

complex process of working out

an EEC policy for the motor

industry. After all, the industry

plays a key role in the European

economy. Around 8m Europeans

depend directly or indirectly on

it for their living.

It is also a major consumer

of products from other indus-

tries, notably steel (about 20 per

cent of Community steel pro-

duction goes into vehicles), glass

and rubber.

The EEC objectives for the

motor industry include:

● Rationalisation of the frag-

mented structure. This need not

necessarily be by way of out-

right mergers but might involve

further co-operation between

manufacturers via more joint

ventures and rationalisation of

the components supply industry.

● Increased productivity. In

1978 European manufacturers

produced an average of 12 cars

for each employee whereas the

Japanese turned out 45 cars per

worker. The European industry

could boost output to 15 cars

per employee by 1985 — a 25 per

cent improvement — but cor-

responding estimates for Japan

vary from a 10 per cent to as

much as a 100 per cent increase

over the same period.

● Research and development

programmes will have to be

stepped up. If the European

industry is to meet the challenge

of the less-thirsty, safer, less-

polluting and less-noisy cars

which will be emerging from

the U.S. and Japan it must do

much more joint research to cut

costs and avoid duplication.

● The European industry must

develop a "modern and suitably

aggressive trade strategy." For

example, Fiat and Peugeot have

already linked to attack the

Argentinian car market and pos-

sibly will go on to spread the

co-operation throughout South

America.

The objectives are reasonable.

But the problems involved in

achieving them are tremendous.

And whether there is the politi-

cal will among the national

Governments to work towards

achieving them is open to con-

siderable doubt.

Ecology should prove a

big revenue earner

## POLLUTION

ANTONIA ALARUSO

ENVIRONMENTAL technology is a fairly new branch of industry but one for which many people see a promising future. Its potential clients include a wide range of basic industry throughout the public and private sectors, and its growth has been encouraged by increasing strict environmental regulations, whether at national or European level.

Already, high spending on pollution control is being recorded in Western Europe. Full figures are not available, but as a general rule most of the money is being used to improve and upgrade existing plants, rather than build brand new ones. Both small, specialised companies and the subsidiaries of multinationals like Brier, Ester, Siemens and ICI (research and consultancy), are becoming interested in the area. In the 1970s there was a demand for the development of environmental technology in water purification, waste-water treatment and waste treatment. In the early 1980s experts are confident that these same sectors — waste and waste-water treatment — will continue to be strong revenue earners, reflecting Europe's concern about water. The treatment of water is still a priority item in the environment programme of the European Community but the mid-1980s should see developments in air-pollution control,

particularly the reduction of noise in industry.

The Netherlands is halfway through the second stage of its environment programme which concludes in 1985. It is a mixture of cure and prevention. The Dutch Ministry of Economic Affairs estimates that private industry will double its spending on water-treatment equipment over the next four years; a large slice of this expenditure will go to engineering consultancies. It is forecast that the country's dependence on water will rise by 226 per cent by the end of the century.

Italian industry is gearing itself up for a new ecological programme, which started last year. Over the next two to three years it is estimated that in the three sectors of water control, air control and solid waste treatment, expenditure overall will reach L450bn each year.

## Recycling

France is concentrating its efforts on waste treatment and recycling. One aim is to contribute to France's animal protein needs. The 1981 Budget for waste and related activities given to the Agence Nationale pour l'Élimination et la Récupération des Déchets (the Government recycling agency) will probably amount to FF 35m. That is slightly less than in previous years but a much greater proportion of it will go to recycling.

In the past two years in France, large industrial concerns have spent three times as much on water pollution control than the recorded average in the preceding eight

TEXTILES  
RHYS DAVID

LIKE THE Presidential elections in the U.S., the GATT Multi-Fibre Arrangement (MFA) negotiations have cast a long shadow in front of them. For most of the past year the European textile and clothing trade associations have been pre-occupied with preparing submissions listing the changes in the present arrangement which they would like the European Community (EEC) to secure in the talks due to start this year.

Although there are differences between the various submissions, the points in common are many. There is strong advocacy for a continuation of the policy of globalisation — the setting of a limit on total imports from developing country suppliers; replacement of the present 6 per cent minimum growth rate by a rate related to consumption in the importing countries; a reduction in the flexibility allowed to suppliers to switch between products and to carry forward or anticipate quotas; a recession clause allowing imports to be cut back when demand falls; and a social clause insisting that supplying countries meet International Labour Organisation requirements.

## Reluctance

For their part, the developing countries have been making known their own reluctance to accept further restraints. Led by Hong Kong, they are insisting that the tougher restrictions on imports built into the 1977 MFA were intended to provide a once-and-for-all breathing space during which Europe's textile industry would reorganise and should now be removed.

The significance being

attached by the industry in

Europe to the MFA is a consequence of the very severe pressures it laboured under last year. In the UK, where high interest rates, a strong pound and inflation added to the problems of the recession, output in some textile sectors was down by a quarter on earlier periods. Closures last year are around 100,000 from the labour force, bringing it down to around 650,000. In France, there have also been extensive closures and short-time working, and in Germany consumer demand for textiles has been very weak. Italy has been the last of the major EEC textile producers to suffer from the

recession but in the past few months Italian groups have been reporting a steep decline in home and export business.

The problems of the European textile industry have been intensified by the new-found competitiveness of U.S. producers. In the UK American exporters have captured up to a third of the market in some man-made fibre products, and the likelihood that they will be supplying Britain on a continuing basis has convinced some UK fibre producers of the need to reduce capacity in heavily penetrated product areas.

After a particularly grim year most European groups are look-

ing for some recovery in 1981. Last year was characterised by heavy destocking at retail level and in a number of countries there are now reports that the pipeline has been emptied and re-ordering has begun. There is the prospect, too, that with U.S. economic activity recovering American groups will redirect at least some of their effort back to the home market and that opportunities may be created in the U.S. for European groups.

Perhaps most important, the very significant reductions in manning levels that have been taking place in the textile industry across the whole of Northern Europe will make major improvements in productivity possible when higher levels of demand manifest themselves.

The longer term prospects for the industry will be influenced strongly, however, by the MFA outcome, and although it remains possible that no agreement will be reached, the most likely deal is a continuation of the present arrangement, with perhaps some concessions being made to the developing countries' viewpoint. The EEC will at the same time be adding significantly to its own low-cost textile capacity with the accession of Greece from the start of this year, and subsequently of Spain and Portugal, all of which have been investing heavily in new capacity.

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## EUROPE VIII

## Question mark over reform of CAP

AGRICULTURE  
LARRY KLINGER

TO REFORM or not to reform the CAP (Common Agriculture Policy) has always been the question. Or so it would seem. Ten years ago the EEC Commissioner responsible for agriculture at the time proposed a controversial scheme to cure what was then a worrying surplus of subsidised dairy products. He suggested an aid scheme that would have taken 12m acres of land (about 5.5m hectares) completely out of production.

This was stoutly rejected by the then overwhelming majority in favour of "not to reform." And the dairy problem, followed by similar ones in beef, cereals and, until recently, sugar, was steadily allowed to grow into what it is today: a massive drain on the Common Agriculture Policy which is not only almost constantly under attack as being unfair but which for some time now has been in danger of running out of funds and thereby creating a serious political crisis in the EEC.

The magnitude of the role of agriculture, which still accounts

for farmers, all in an equitable way. Or, given that there is no way in the present economic and political climate that CAP funds will be significantly increased, whether there can be an acceptable system for the Member States to take on individual more responsibilities, especially in regional and social policy, while continuing to co-ordinate them on a Community-wide basis.

The trend is towards both with the first option as priority and then possibly merging into the latter. And the politics to allow this are already underway: the British Government's current drive towards "Europeanism," including public support for CAP principles; the West German Government's recent proposals to curb overproduction and attain a "cautious policy"; the growing French willingness to discuss, albeit only philosophically, the longer-term possibilities of the CAP; the Commission's new confidence that it will be allowed by the Member States, through their representatives on the various EEC agriculture management committees, to take the unpopular measures necessary to remain within budget limits.

Whereas the traditional

not in great surplus and a relatively high single figure percentage where surpluses are a particular problem.

A commission balancing of next year's Budget (as it is now almost certainly to do this year) through sterner management that will inevitably hurt a considerable number of farmers. Some form of EEC co-ordinated programmes, nationally operated and financed according to ability, to cushion the hardest hit and to iron out inequalities.

Action on this last point is becoming increasingly urgent if it is still to be claimed that the CAP is a fair instrument to provide farmers with an acceptable standard of living.

A report just completed by independent experts engaged by the Commission shows that the CAP has, what in EEC jargon is called, "some negative regional effects." In real language it means that the CAP acts to widen the gap between richer and poorer by allowing the subsidies to flow to the bigger, more efficient and therefore well-off farmer. This has always been the case, but what is alarming Commission officials is the extent to which it is true.

For instance, the report shows that the average income for the farm worker in the most developed areas of West Germany, the Netherlands and France is about seven times higher than in the least developed regions of Italy and Ireland, and that the gap has been steadily widening since 1960.

The already prosperous areas of West Germany, the Netherlands, Belgium and Denmark have surged ahead while the poorer regions of southern Italy and France, Wales, Scotland and Ireland have fallen steadily behind the Community average. Moreover, when the Commission applies its sterner measures to remain within this year's Budget ceiling, richer as well as poorer will be hit, with the inevitable cries from farmers that their ministers do something about it.

Current theory has it that the annual rise for guaranteed prices will take place either shortly before or soon after the French elections in the spring; before if agreement can be reached on a range that President Valéry Giscard d'Estaing thinks can help his re-election.

In this farm prices package there will be some strictures through levies being placed on overproduction in the areas of greatest surplus, but the net effect will probably be a "traditional" package in that the rise will be just sufficient to cover an acceptable amount of past increases in costs. (COPA, the EEC farmers' organisation, states in its latest report on costs that goods and services purchased — feed, fertiliser, energy, seeds, etc. — are now increasing at more than twice the rate of prices received for products.)

Further measure

However, current theory also has it that this will not be enough and that given the limit on funds, further measures will have to be taken on national level, possibly as direct aid to the hardest hit, paid entirely by richer countries such as West Germany and Denmark but shared by the Community in poorer countries such as Italy and Ireland.

These programmes could emerge in private as well as the officials talks between member countries during the hard bargaining that will take place ahead of the end of the June deadline for the Commission to produce its future plans for the CAP. Furthermore, if the annual price fixing is delayed until after the French elections, then it too will become mixed up in this process and therefore could become a further catalyst for some major changes to take place.

A reform of the CAP? Possibly not, but this scheme would certainly go against the principle of Mr. Jenkins and others who feel Community disintegration will be the inevitable result of less integration. Others would claim that this fear is nonsensical, saying that even an eventual United States of Europe would be a federated Europe, with "states' rights" and all that they entail.

On this and subsequent pages Financial Times writers based in Europe report briefly on the state of their countries



Austria

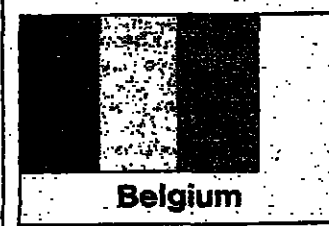
FACED WITH a large current account deficit and a record shortfall in the 1981 Budget, Austria's Socialist Government has announced a spate of increases in taxes, which should increase Government revenues by Sch 8bn (about £300m). However, the Budget for 1981 will still have a gross deficit of Sch 49bn and a net shortfall of Sch 25bn.

The payments deficit on current account should reach 2.5 per cent of the GNP this year. The visible trade deficit this year jumped in the first 10

months by almost 10 per cent to Sch 77bn. Yet the same time the Austrian economy is also shifting to slower gear with this year's economic growth dropping from 5.5 per cent in 1979 and 5.5 per cent in 1980 to a mere 1 per cent. Gross fixed investments in real terms should fall by 2 per cent, but the combined effect of labour pact, social consensus and the "Hard Schilling" policy, egging the exchange rate on to a whole to that of the Deutschmark, have so far helped to keep inflation within manageable bounds.

The consumer price index should rise by 5.5 per cent this year, but the unemployment rate will be only around 2 or at the worst 2.3 per cent. One of the main problems is likely to be the closure of obsolete plants and the redeployment of labour, but, on the whole, the general situation is not expected to deteriorate dramatically.

Paul Lendvai

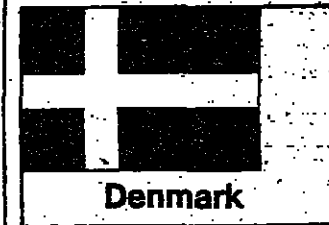


Belgium

BELGIUM has been described as a land of durable instability, and indeed it is sometimes hard to reconcile the country's volatile political scene — 20 different governments in about as many years of the post-war era — with its unashamedly bourgeois sense of social order.

Perhaps the answer is the Belgian belief that politics is not the same as serious business and should be regarded as an irrelevant side-show. Unfortunately, the 1980 election, the first since the war, was a far cry from the calm of the 1960s and early 1970s, when Belgium was a magnet for foreign investors. But now it does.

Giles Merritt



Denmark

THE DANISH Social Democratic Government pushed through a savage deflationary policy last year, which cut real disposable incomes for the working population by about 5 per cent.

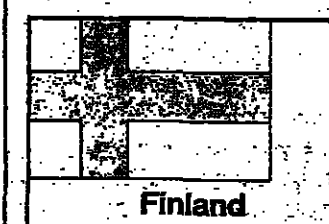
The policy has had some success in reducing inflation with consumer prices now rising at an annual rate of 6 to 7 per cent. The external account has also been improved, with imports in the first months of this year falling compared with the same period last year. The current balance of payments deficit is now expected to be nearer Kr 14bn, or about 3 per cent of gross domestic product, rather than

the Kr 20bn widely predicted earlier in the year. However, with a net foreign debt of Kr 100bn, the deficit is still large and steadily mounting interest payments may further significant improvement is expected this year.

The other side of the coin is high unemployment, averaging about 7 per cent this year, but expected to rise to 8 per cent in 1981 and a collapse of industrial and agricultural investment. Total production this year is expected to decline by about 1 per cent and the more pessimistic forecasters expect a further decline of about 1 per cent again this year.

While Ministers are congratulating themselves on the improvement in the external account, the farmers, struggling with falling sales and sky-high interest rates, are asking themselves whether they have a future unless a turn for the better emerges soon.

Hilary Barn



Finland

THE FINNISH economy will be running out of steam in 1981 after two years of strong growth. Nevertheless, the economy is not expected to stagnate until, possibly, 1982. The estimate for GDP growth last year was around 6 per cent, for 1981 2.3 per cent.

The main problems ahead now are the sharply growing trade and current account deficits, inflation and the net foreign debt. As exports decline in volume and value while imports continue to increase, the trade gap last

year was expected to be around FM 7bn (£760m) as perhaps FM 1bn more this year.

After two years of well controlled inflation, the rate has risen to 18 per cent in 1980. Although the forecast for 1981 range around 10 per cent, the "reserve" bank will depend not only on the movements in international energy prices (Finland imports some two-thirds of its total energy requirements), but also on the labour contracts that are due to be signed by March 1981.

After a brief period of easy money the financing system has been tightening considerably by the Bank of Finland and seems likely to remain stringent for the foreseeable future as one of the anti-inflationary expedients.

Lance Reynolds

## What do all these companies have in common?

A great deal, as a matter of fact. They belong to the HERACLES Group. Their activities encompass Greece and abroad and range from the manufacture of cement, which is the main product of the group, to a variety of products, in shipping and in the supply of diversified services.

The HERACLES GENERAL CEMENT GROUP is one of Greece's largest companies and certainly one of the most dynamic. The above diagram is an indicator of its growth index. It shows that the Group's expansion is considerable, both in domestic, as well as in export business.



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## 75 of the top 100 companies in Germany do business with us.

Company	Sales - million DM - 1976	Staff - thousands - 1976	Company	Sales - million DM - 1976	Staff - thousands - 1976
Industrial enterprises			Industrial enterprises		
1. Volkswagen	31,777	2,389	81.9	66.5	31.1
2. Siemens	29,609	23,188	304.0	319.0	11.0
3. Volkswagenwerk	26,724	24,152	206.9	191.9	11.0
4. Daimler	24,959	24,125	173.2	169.2	11.0
5. Hoechst	24,194	23,298	179.5	180.9	11.0
6. Thyssen	23,459	21,031	136.9	132.5	11.0
7. BASF	23,459	22,181	115.4	113.8	11.0
8. Bayer	22,856	21,282	179.0	170.4	11.0
9. Klockner-Gruppe	14,427	14,132	73.4	72.7	11.0
10. AEG-Telefunken	14,097	14,286	182.5	158.4	11.0
11. RWE	12,778	11,871	55.5	57.9	11.0
12. Mannesmann	12,670	11,714	105.7	105.6	11.0
13. Ruhrkohle	12,588	10,974	136.5	143.3	11.0
14. Continental	12,401	12,095	84.4	84.9	11.0
15. Opel	12,075	12,195	4.5	4.7	11.0
16. Krupp	11,989	11,149	84.7	86.9	11.0
17. Deutsche Shell	11,687	11,764	84.7	86.9	11.0
18. Opel	10,642	9,167	64.8	59.7	11.0
19. Ford	10,475	10,165	58.2	56.3	11.0
20. Bosch	9,615	9,180	117.8	110.5	11.0
21. Deutsche BP	9,528	8,965	4.2	4.3	11.0
22. Quandt-Gruppe	9,100	8,259	67.1	65.3	11.0
23. Metallgesellschaft	8,007	7,800	61.1	60.0	11.0
24. Flick-Gruppe	7,624	6,961	45.9	46.0	11.0
25. Deutsche Linien	7,307	7,361	34.8	34.9	11.0
26. Salzgitter	6,724	6,419	50.1	52.3	11.0
27. Hoechst-Werke	6,538	6,239	47.4	48.5	11.0
28. IEM	6,518	6,581	26.0	25.1	11.0
29. Henkel	6,264	6,182	13.4	14.2	11.0
30. Deutsche Fern	5,885	5,671	5.3	5.7	11.0
31. Henkel-Gruppe	5,602	5,563	33.3	34.2	11.0
32. Ruhrgas	5,493	4,707	2.8	2.4	11.0
33. Mobil Oil in Deutschland	5,174	5,028	2.4	2.4	11.0
34. Degussa	5,072	4,453	1.0	1.0	11.0
35. Hoechst	4,702	3,613	31.1	28.5	11.0
36. Deutsche Philips	4,224	4,026	29.5	31.0	11.0
37. Enka	4,200	5,200	2.0	2.0	11.0
38. Hochtief	4,197	3,224	27.5	26.3	11.0
39. B.A.T.	4,012	3,877	3.8	3.6	11.0
40. Saarberg-Gruppe	3,421	3,446	29.3	28.1	11.0
41. Brown, Boveri	3,784	3,938	36.0	36.7	11.0
42. VAW	3,598	3,512	22.2	22.2	11.0
43. Deutsche Babcock	3,357	3,881	28.5	29.9	11.0
44. Thyssen	3,115	2,813	7.0	7.0	11.0
45. Grundig	2,950	2,783	39.0	36.0	11.0
46. Th. Salomon-Gruppe	2,830	2,830	11.0	11.0	11.0
47. SEL	2,797	2,735	32.2	32.8	11.0
48. Brückmann	2,768	2,717	1.6	1.6	11.0
49. Preussag	2,684	2,619	17.3	17.7	11.0
50. Nestlé-Gruppe Deutschland	2,648	2,508	13.0	13.0	11.0
51. Werhahn-Gruppe	2,841	2,298	-	-	11.0
52. Stahlwerke Röchling-Burkhardt	2,256	2,759	-	-	11.0
53. Oetker	2,241	2,429	-	-	11.0
54. Barmeyer-Gruppe	2,282	2,265	-	-	11.0
55. Süddeutsche-Gruppe	2,274	2,155	-	-	11.0
56. Pilsgrum	2,270	1,920	-	-	11.0
57. Deutsche Salzwasser-Gruppe	2,200	2,129	-	-	11.0
58. Billiger - Berger	2,246	2,237	-	-	11.0
59. Schering	2,247	1,801	-	-	11.0
60. Messerschmitt-Bölkow-Blohm	2,117	1,891	18.1	20.7	11.0
61. Bayerwerk	2,085	1,822	-	-	11.0
62. Siemens-Bosch Haugerate	2,084	2,032	-	-	11.0
63. Corni Gummi	2,030	1,954	-	-	11.0
64. Bf Minerali	2,029	1,815	-	-	11.0
65. Rüger	2,015	2,094	-	-	11.0
66. Carl-Zeiss-Silbering	1,945	1,812	29.3	28.2	11.0
67. Sinter	1,945	1,809	19.8	18.5	11.0
68. ZF-Konzern	1,936	1,955	20.7	19.8	11.0
69. Napco-Gruppe	1,927	1,838	2.5	2.7	11.0
70. Freudenberg	1,920	1,821	23.0	22.7	11.0
71. Linde	1,825	1,667	-	-	11.0
72. Kugelfischer	1,824	1,796	28.4	28.9	11.0
73. Korf-Gruppe	1,807	1,722	-	-	11.0
74. Dyckerhoff & Widmann	1,744	1,687	15.1	15.4	11.0
75. Leber-Gruppe	1,707	1,616	11.1	10.3	11.0
76. Dillinger-Hütte	1,684	1,466	5.5	5.5	11.0
77. Sach-Gruppe	1,659	1,582	1.7	1.7	11.0
78. VPA-Fokker	1,630	1,462	17.7	17.3	11.0
79. Eschweiler-Bergwerksverein	1,626	1,290	-	-	11.0
80. Merck	1,619	1,474	-	-	11.0
81. Michelin Reifenwerke	1,574	1,548	-	-	11.0
82. HEV	1,573	1,517	-	-	11.0
83. Norddeutsche Ballistik	1,565	1,543	-	-	11.0
84. PWA	1,527	1,525	9.8	10.2	11.0
85. EWS	1,474	1,368	-	-	11.0
86. Hebe	1,425	1,400	-	-	11.0
87. Melina-Werke	1,417	1,369	-	-	11.0
88. Beiersdorf	1,414	1,327	-	-	11.0
89. Berner	1,406	1,204	-	-	11.0
90. Deutsche Cornig	1,360	1,300	-	-	11.0
91. Badenecht	1,350	1,350	-	-	11.0
92. Badenecht	1,350	1,350	3.4	3.2	11.0
93. Chemier Erdöl Deutschland	1,343	1,275	8.3	8.3	11.0
94. Du Pont de Nemours	1,223	1,213	-	-	11.0
95. Orenstein & Koppel	1,214	1,130	-	-	11.0
96. Philip Morris	1,207	1,001	-	-	11.0
97. Alfred Teves	1,266	1,218	11.7	11.4	11.0
98. Beag	1,266	1,187	6.9	6.9	11.0
99. Deutsche Vario	1,252	1,221	6.7	6.7	11.0
100. Leonhard Weis	1,245	922	-	-	11.0

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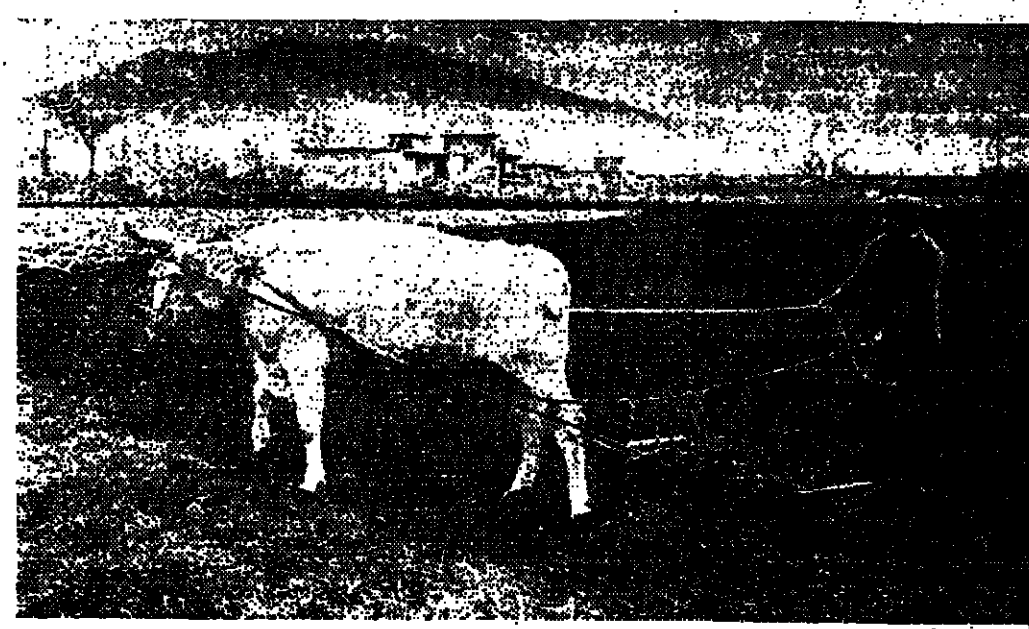
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## EUROPE IX

## Ten-year plan to reduce dependence on imports

## OIL

RAY DAFER

WESTERN EUROPE has a deep energy thirst; its needs account for about one-fifth of world fuel supplies. But with insufficient resources of its own, Europe finds itself heavily dependent on imports and particularly vulnerable to the seemingly ceaseless march of energy price increases.

Latest Common Market figures give some idea of the scale of the problem. In 1979 EEC countries used the equivalent of 970.9m tonnes of oil, and yet they produced less than half this amount: 451.9m tonnes of oil equivalent (toe).

According to the Statistical Office of the European Communities most of this imbalance occurred in the oil sector. While crude oil and condensates consumption was 526.4m toe—over half of the EEC's overall energy needs—the amount of indigenous production was only 89m tonnes. Virtually all of that oil (77.8m tonnes) was extracted from the UK sector of the North Sea.

## Output

UK oil production will increase over the next few years. The Energy Department estimates, for example, that in 1984 UK output could be between 95m and 135m. This increase will go some way towards relieving the pressure on oil imports into the EEC, and not only in terms of direct benefits to the UK.

In view of the need to balance the mix of oil used by refineries, the UK has already become a significant double trader of oil. It continues to import heavier crudes than those produced from North Sea fields and, as a result, is able to export surplus quantities of premium UK oil. During the past year the UK has been exporting about 46 per cent of its total North Sea oil production and two-thirds of these exports have been going to other EEC countries, in particular West Germany, the Netherlands and France.

Higher North Sea output, coupled with rising exploration and development interests elsewhere in the EEC, will help to ease the imbalance between oil demand and supply. But this will fall far short of what is necessary.

Recognising this fact, Common Market Energy Ministers have set themselves a 10-year programme aimed at more rational energy policies and, in particular, a reduction of EEC's dependence on oil. In the summer they agreed to measures aimed at reducing oil consumption to a level equal to—or lower than—40 per cent of gross primary energy consumption.

Some relief will be gained from another agreement of EEC Ministers. They decided that the Community should limit overall energy growth to 70 per cent or less of the growth in gross domestic product. This improved rate, while regarded as being attainable by energy analysts, will be in marked contrast to the state of affairs before the first major oil crisis in 1973. For, in the previous eight years, the GNP of industrial nations rose at an annual rate of 4.7 per cent while energy demand increased by 5.2 per cent.

Conservation measures also have a major impact on oil consumption levels. An EEC official told the World Energy Conference in Munich in September that over \$70m annually is being spent on new energy-efficient plants within member-countries. Mr. Robert Shotton, a principal administrator with the European Commission, said that high fuel prices had virtually eliminated overt energy wastages in the Community.

Further improvements in the usage of fuel would depend on investments. Mr. Shotton estimated that the level of energy-saving investment could double within five to 10 years. Much of the spending would be borne by energy-intensive sectors of industry, such as the steel, cement and chemical manufacturers. But in many of these cases these industries were being hit by the economic recession and low profitability, he went on. Some companies did not have the resources to fund

major investments.

As a result, Brussels officials have been examining ways in which the EEC could help with investment in new energy-efficient plant. Ideas which have been considered include rebates on financing interest charges and special grants.

The combined effects of conservation, low economic activity, and fuel switching have already resulted in an easing of the EEC's dependence on oil imports. Figures released in September showed that the Community imported 12.5 per cent less oil in the first 84 months as against the comparable period last year. The Nine had imported 313m tonnes of oil, some 4m tonnes down on the 1979 level.

## Undershot

Herr Guido Brunner, then the EEC Energy Commissioner, said that it seemed the Community would easily undershoot its target of no more than 472m tonnes of imports this year. Even so, the Commission has estimated that even if imports were kept to 460m tonnes, the Community would pay about \$100bn for oil imports in 1980—a \$25bn increase on 1979.

The concern about rising oil prices, and their impact on general economic stability, has led to one of the more important EEC energy decisions in recent times. Demonstrating commendable unity, often lacking in the past, Common Market Energy Ministers agreed at the end of November to implement a scheme designed to avoid a scramble for spot market oil supplies.

Recognising that spot prices influenced the contract rates charged by the Organisation of Petroleum Exporting Countries, the Ministers agreed to encourage oil companies to balance stock levels within the Community.

The idea, which was later taken to the International Energy Agency for wider application, should result in companies topping up stock levels in those countries hardest hit by the Iraq/Iranian disruption in oil supplies and allowing stocks in oil-rich countries to fall towards their more normal levels.

In this way, it is argued, com-

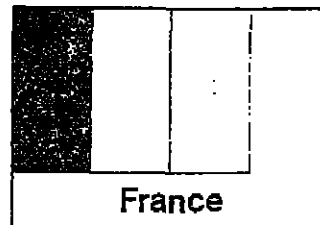
panies in countries with an insufficient stock "safety net" would not be forced to venture on to the volatile spot market. "The danger is not just that bidding on the spot market will raise prices but that this will put pressure on the governments of oil-producing countries to raise prices," said Mr. David Howell, the UK Energy Secretary. The comment was delivered just a couple of weeks before OPEC ministers were due to meet in Bali.

Although the spot market handles only a tiny proportion of the world's internationally traded oil, its influence on contract rates has been well demonstrated. OPEC ministers can judge from the strength or weakness of the spot market just how badly importers need oil, and how willing they are to pay for those supplies. What happened in the winter of 1979/80 should serve as an example.

In the fourth quarter of 1979, the average spot price of all OPEC crudes was \$40.30 a barrel, according to figures presented to the Second Oxford Energy Seminar in September by Mr. Norihiro Akiyama, former executive vice-president of Sonatrach, Algeria's state oil company. In contrast to that \$40.30 price, the average official OPEC contract rate was \$23.70. A big OPEC price rise was inevitable, and it happened. By the first quarter of last year contract prices were averaging \$28 a barrel.

But it is not only oil prices that have risen sharply under the influence of OPEC members. The price of internationally traded natural gas (either by pipeline or in liquefied form) has also been going up rapidly with exporters, like Algeria, seeking rates much akin to those for crude oil.

The Western European Continent is fortunate that it is surrounded by countries with large reserves of natural gas from Norway and the Soviet Union in the north and west to Algeria, Nigeria and Iran in the south. Energy planners are reasonably confident there will be sufficient gas available to meet demand growth over the next couple of decades at least. But it will be gas sold—just like oil—at an ever-increasing price.

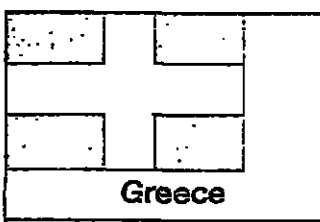


France

WITH ONLY four months to go to the next presidential election, President Giscard d'Estaing looks to be in a good position to be re-elected for a second seven-year term. All the public opinion polls at the end of the year showed M. Giscard d'Estaing to be well ahead of his main rival for the highest office in the land, M. Francois Mitterrand, the Socialist leader.

However, France's growing economic problems might turn the election into a closer fight than expected. The refusal by M. Raymond Barre, the Prime Minister, to modify his restrictive economic policies in the interests of bringing down inflation, has angered not only the Left-wing opposition but the Gaullists, the Government's reluctant Parliamentary allies.

What has upset M. Barre's opponents most is that, four years after the introduction of his first economic stabilisation



Greece

AFTER ACCESSION to the EEC, Greece faces a general election that promises to be a cliffhanger, entry to the minor league of oil producers, and introduction of a generalised five-day week that threatens to play havoc with the siesta habit. One way or another, it is likely to be a year of change.

Accession dates from January 1, and is expected to bring most immediate benefits in terms of modernisation of agricultural production, increased agricultural exports and an inflow of financing from the social and regional funds for development projects.

The general election constitutionally has to be fought by November. But the Conservative Prime Minister, Mr. George Kallis, who took office last May after the election of Mr. Constantine Karamanlis to the Presidency of

plan, inflation has still not been brought under control—it is expected to reach nearly 14 per cent in 1980—while the number of unemployed has risen to more than 1.5m.

The Prime Minister has put down his failure to reach the objectives which he set himself to the constant increase in imported oil prices—particularly onerous for a country like France, which is dependent for more than 70 per cent of its energy needs on imports. M. Barre argues that, with an expected current account deficit in 1980 of FF 30bn (about £3bn) and a trade balance shortfall of nearly FF 60bn, coupled with a high inflation rate, the country cannot afford the more expansionary policies which are being urged upon him by friends and foes alike.

In spite of all the domestic criticism of the Government's economic policies, France has weathered the slack world economic climate relatively well. Economic growth is still expected to be in the region of 2.2 per cent in 1980 and President Giscard has set a similar target for 1981. Most of the economic forecasting institutes consider that a modest upturn can be expected in the economy in the spring.

Robert Moutonier

the Republic, is expected to choose what he considers to be the most advantageous moment economically any time from May onwards.

Mr. Andreas Papandreu, the leader of the Panhellenic Socialist Movement, believes he has a good chance of inflicting the first electoral defeat on a right-wing Government since his late father, Mr. George Papandreu, won in 1964.

Oil is due to start flowing from the offshore field discovered in the North Aegean from March or April, reaching the projected production level of 25,000 barrels a day within the following three months.

Though this will represent only about 7 per cent of total Greek oil needs this year, its psychological impact could be considerable.

The Government is predicting a 3 per cent growth in GDP this year, as against 1.6 per cent in 1980, believes inflation can be brought down to 20 per cent after two consecutive years at 25 per cent, and sees no reason why urban unemployment should rise above the present modest 2.5 per cent figure. Victor Walker

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## An industry which is still too fissile

## NUCLEAR POWER

DAVID FISHLÖCK

EUROPE'S first attempt at collaboration in nuclear energy cannot be counted as a success, inasmuch as it failed to produce a common European design of reactor, or even a common code of practice for reactor safety. National ambitions and engineering traditions proved too strong for Euratom.

Another early Euratom objective was undermined at the outset by an offer by the U.S. to keep Europe supplied with cheap uranium enrichment to fuel its reactors. Europe's plans for a common enrichment facility, antedating the EEC itself, never began to materialise.

But in the late 1960s three countries began trilateral discussions about the exploitation of an enrichment technology each had been developing in great secrecy. Britain, West Germany and the Netherlands had all begun work on the lightweight gas centrifuge at the same time, with the same objectives. Their technical expertise—the first to make contact—recognised that together the three nations could share the heavy burden of development still needed to compete with the U.S. monopoly on commercial enrichment.

France, a new multinational group, equally owned by the three nations, was created by

the 1970 treaty of Almelo. Although one objective of the treaty, a common gas centrifuge technology, has still to be realised, the technologies of the three partners today have many components and concepts in common. What is more, all have improved the output of their machines by a very big factor: between 8 to 10.

France, recognising the potential commercial importance of Urenco to its own nuclear ambitions, made tremendous efforts to become a partner. It was excluded because its gas centrifuge technology at the time was believed to be primitive compared with the other three. (It has since been abandoned.)

## Thwarted

Thwarted in efforts to join Urenco, France launched its own multinational enrichment venture in partnership with four other European countries: Belgium, Italy, Spain and Sweden (and later Iran). Eurodif was founded on different principles from Urenco, for the technology—gas diffusion—was indisputably French. The Eurodif partners committed themselves in the early 1970s to a FF 23bn (about £2.3bn) programme of construction which has led, right on schedule, to Europe having the world's biggest crèche of commercial enrichment capacity outside the U.S.

Moreover, France, with the world's largest reactor construction programme, provides it with a substantial bedrock of

business, to offset the vicissitudes of nuclear business elsewhere in the partnership. The low cost of nuclear electricity itself helps to offset the disadvantages of the high energy costs of gas diffusion technology.

In uranium enrichment, then, Europe has managed to break the U.S. monopoly of supply with two competing joint ventures set up by governments and paying only token attention to Euratom, the EEC agency. The present depressed state of the enrichment market is cramping further development, but such problems are unlikely to bring Urenco and Eurodif together in a common source of supply.

At the back end of the nuclear fuel cycle for which the Germans have coined the word *Entzorgung*, the European commercial situation is much less clearly resolved. In the early 1970s Britain, West Germany and France set up a joint venture called United Reprocessors. The aim was to phase construction of new reprocessing capacity for spent nuclear fuel in Europe, so that there would be adequate capacity without unbridled competition. Quite separately, Euratom had its own small reprocessing activity at Mol in Belgium, and hopes of expanding into a commercial operation.

Changing political perceptions of the *Entzorgung* over the latter 1970s has deeply affected earlier plans for United Reprocessors. While France and Britain are pressing ahead with the design and construction of

large capacities for reprocessing, Germany's plans have fallen far behind. For the present Germany has abandoned ideas of bringing together in one *Entzorgung* centre reprocessing, refabrication of new fuel from the spent fuel, and permanent storage of the radioactive wastes.

The place of Germany in the partnership is still under discussion. The French have been less co-operative in freely exchanging technology with the Germans. Nevertheless the Germans can still claim more experience than Britain in reprocessing light water reactor fuel, having put over 120 tonnes through their plant at Karlsruhe. And they have experience of storing radioactive waste underground, in salt, from 18 years of experiments at Asse, which neither the French nor the British can match.

## Collaboration

The big question now is whether Europe's experience of nuclear collaboration through these four organisations—Euratom, Urenco, Eurodif and United Reprocessors—can be harnessed to a successful venture for the fast breeder reactor. France, with Superphénix (a 1,200 MW demonstration fast reactor), half-way to completion, indisputably has a world lead in the technology. West Germany and Italy are partners in constructing this project, although French industry retains responsibility for the key components such as fuel, steam generators, sodium

pumps, etc.

However, the nuclear programmes of Germany and Italy have been curtailed to a point where the original basis of the partnership is greatly weakened. France has turned to Britain as a prospective new partner in the designing and planning of commercial fast reactors. It has made Britain an offer of access especially to French experience in the design and construction of key components for Superphénix, for an "entry fee" of about £50m.

The idea of an entrance fee has a precedent in the lump sum paid by Britain in the mid-1970s to buy its way belatedly into a Franco-German research reactor at Grenoble, creating a three-nation partnership for neutron beam science.

For Britain, the offer raises genuine difficulties. Its own technology is highly developed, and even ahead of France's in developing reprocessing of fast reactor fuel. But it is at least six—some might say nearer nine to ten—years behind France in the realities of building commercial fast reactors. It senses that France, with plans to build at least six commercial fast reactors by the end of the century, would dominate the new partnership, as it does the one with Germany and Italy.

The suggestion of an entry fee is an additional irritation, which would be very difficult to argue before Parliament by a Prime Minister and Government far from convinced that it really wishes to embark upon another very big venture, advanced technology with France.

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## EUROPE X

# Hurdles in way of planned increase in consumption

## COAL

MARTIN DICKSON

A MAJOR expansion of coal consumption is planned by the EEC nations over the coming two decades, but a large question mark hangs over their ability to provide the necessary infrastructure.

The revival of interest in coal goes back to the 1973-74 oil crisis. In its wake the EEC adopted a new energy strategy, designed to reduce dependence on oil, which became known as the "Coconuke" approach because of its reliance on increased coal production and consumption, increased energy conservation and increased nuclear power.

As far as coal was concerned, the aim was to get the Community's hard coal production back to around the 1973 levels of 270m tonnes by 1985. This would be complemented by imports from third countries amounting to some 60m tonnes by the mid-1980s.

### Ambitious

It was the first in a series of explorations by Western leaders to increase coal use which have been issued with greater and greater urgency in recent years. The International Energy Agency (IEA), which groups 21 developed nations, now wants world coal production to be doubled by 1990 and tripled by 2000. And at their Venice summit last summer seven Western leaders committed themselves to the extremely ambitious target of doubling collective coal output and consumption by 1990.

However, there are some big hurdles in the way of expansion. There will have to be

major investment in infrastructure—notably ports and railways—to move the coal, and in power stations and industrial boilers to burn the fuel. Because of the long lead times involved decisions for the 1990s have to be taken soon.

The IEA's Coal Industry Advisory Board, after a six-month study of the position, concluded recently that coal trade growth was too slow to meet the 1990 doubling target and said the major constraint might well be the uncertainties facing electricity utilities which were inhibiting investment in generating capacity.

The Board called for firm and prompt action by governments and industry to reduce these uncertainties.

Within Europe, a study prepared by the EEC Commission last year estimated that coal consumption might have to rise from 304m tonnes in 1980 to 390m tonnes in 1990 and 580m tonnes by the turn of the century, depending on economic growth rates. With little expansion expected in the steel industry, which uses coke as part of its production method, most of this increase will come from the market for steam coals—coals used to raise steam for power generation or industrial processes.

Up to 300m tonnes of this coal might be produced within the Community itself, but coal imports could rise from around 60m tonnes last year to between 140m and 280m tonnes by the year 2000.

The EEC's coal production in 1980 was expected to be around 243m tonnes. This is still far from the 270m-tonne target set for 1985, which Community officials now hope might be reached by 1990. Even then it could be hard to meet the

target, for there are just four EEC coal producers—Britain, West Germany, France and Belgium—and only the UK and West Germany have expanding industries.

Britain, which produced about 120m tonnes of coal last year, is in the middle of a major capital investment programme designed to boost its output to between 150m and 170m tonnes by the turn of the century. The most important single element in this is the development of the huge new Selby coalfield in North Yorkshire, which will be producing 10m tonnes by the end of the decade.

### Modest

West Germany is currently producing about 90m tonnes of hard coal, largely from the Ruhr district, and around 35m tonnes of lignite, primarily from the Rhenish coalfield west of Cologne. Its expansion plans are more modest. Hard coal production could rise to between 105m and 115m tonnes by the turn of the century.

France and Belgium both have heavily subsidised and declining coal sectors. France, currently producing around 18m tonnes a year, hopes it will still manage to produce 10m tonnes by 2000, while Belgium aims to be mining 5m tonnes compared to just over 6m tonnes now.

This leaves a substantial gap to be plugged by coal imports, which are already rising substantially. The Community is likely to import around 60m tonnes this year, compared to 59m tonnes in 1979 and 45m in 1978.

These imports come predominantly from four countries—Poland, South Africa, Australia and the U.S. Imports from Poland have remained fairly stable at about 15m tonnes during the past two years and

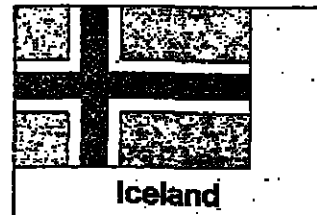
the recent political upheavals in that country have cast doubts on its ability to meet such levels in future.

There has been a particularly sharp upturn in U.S. coal supplies to Europe, which have risen from 7.5m tonnes in 1978 to 14.7m tonnes in 1979. They reached the latter figure in the first seven months of last year alone. Imports from South Africa were nearly 18m tonnes in 1979, compared to 10.7m tonnes in 1978, while Australian supplies were up from 6.7m tonnes to 8m.

There are already signs, however, that the available infrastructure to handle coal exports in the producer countries is becoming stretched. There is considerable congestion at the U.S. East Coast export ports of Hampton Roads and Baltimore, while South Africa's Richards Bay export facility is now operating at around its full capacity of 24m tonnes a year.

A combination of rising demand, limited export facilities and uncertainty over the future of Polish supplies is therefore exerting a steadily upward trend on steam coal prices in Europe, currently running at around \$55 to \$65 for U.S. coals delivered to the North European entrepôts of Amsterdam, Rotterdam and Antwerp. Dealers expect a price rise of some 10 to 15 per cent over the coming year.

A major expansion of export facilities is planned in both South Africa and the U.S., which seem certain to remain the most important sources of European imports. But there is no guarantee that these facilities will come on stream in time to balance the expected surge in demand for coal when Europe emerges from recession—a surge which could be given additional momentum if oil prices begin to spiral upwards once more.



Iceland

THE POLITICAL outlook in Iceland at the end of 1980 is at best bleak, and the ordinary citizen in this smallest NATO country is not too optimistic that 1981 will bring any quick or easy solutions to the country's chronic economic problems.

The present centre left coalition Government is, like all previous governments since 1971, finding it increasingly difficult to cope with the spiralling inflation, which has played havoc with the tiny and vulnerable Icelandic society. The inflation rate now stands at about 58 per cent but according to official sources, it will be 50-55 per



Ireland

ON NOVEMBER 6 the candidate of the ruling Fianna Fail party, Mr. Clem Connelley won a by-election in Donegal. It was a great personal triumph for the party's leader, Mr. Charles Haughey, the current Prime Minister, and also, possibly, an important turning point for the country.

Mr. Haughey inherited a badly split party when he succeeded Mr. Jack Lynch last December. The betting was that without a by-election victory he would be tempted to run the full course until June 1982, the deadline for calling a general election.

This in turn would affect the kind of decisions Mr. Haughey would make about the economy. Ireland's economy is going through a very difficult patch. Almost every economic commentator of note as well as a great

number of politicians are saying corrective measures must be taken. With a confidence-boosting by-election win behind him, Mr. Haughey might possibly be tempted to hold an election sooner rather than later and administer the harsh medicine that is generally felt to be necessary. But until an election it seems unlikely that such measures will be taken. Ireland's electorate is too volatile. Yet most observers are agreed that something must be done, and quite soon. The basic problem is that the balance of payments deficit on current account has been allowed to run up to levels which economic commentators consider impossible to sustain. In 1979 it was IRE740m, compared with IRE156m in 1978. The deficit was not covered by capital inflows or by invisible earnings and the living standards of its 2.2m people were only maintained (although they rose slightly) because of increased borrowings, and a rundown of reserves.

Ireland has an extremely open economy with trade accounting for over 90 per cent of its GNP of IRE8.3bn. With slender reserves it



Italy

ITALY FACES 1981 with an economy that may escape the worst of the recession affecting the Western world, but with a political situation promising little but continued uncertainty.

The economy is only now showing signs of going into recession, domestic demand having kept industry going in 1980 after export markets turned down. Economic growth in 1980 was an impressive 2.5 to 4 per cent, though no growth is predicted for 1981.

But there is a chance that Italy's trading partners will have begun pulling out of recession in the second half

of 1981, so benching exports. Both inflation—now 21 per cent a year—and the record balance of payments deficit should be reduced.

Less is certain about politics. Sig. Arnaldo Forlani's four-party coalition has a big majority but there is always doubt as to what his Socialist coalition partners will decide in their best interests. The earthquake in Southern Italy made the Government look unearring and incompetent, and next the Communist Party announced what could be the end of its policy of seeking to enter government in an "historic compromise" with the long-ruling Christian Democrats. Instead it proposed an alternative coalition of the Left.

Italy badly needs a government that will command respect at home and tackle the country's structural economic and political problems. It is far from clear whether Sig. Forlani's administration can or will be allowed to do so. James Burton

cannot afford this kind of deficit, if its newly independent currency is not to come under unbearable pressure. Ireland cut its historic parity link with sterling when it joined the European Monetary System in April 1978. Although the Irish pound at one time stood at only 79p to sterling, this was almost entirely due to the strength of sterling. Against the other EMS currencies the Irish pound has held up well, so far.

Being an open economy, however, it depends on export-led growth to expand. This is difficult if inflation is running at 18.8 per cent—its current rate—because such high price increases erode competitiveness, particularly in markets like West Germany where inflation is much lower.

In part Ireland's high inflation and its balance of payments deficit stem from factors outside its control. The country has no oil of its own and must import this expensive product. Oil accounts for something like \$300m out of total import bill of \$4.8bn. This compares with the figure of \$300m a couple of years back.

But domestic inflation is also due to wage cost factors inside the Republic and here it is felt that restraint could help. The Government appeared to secure a victory last year by getting the unions and employers to accept a national understanding of 12 per cent wage increases over a 12-month period. This is less than the rate of inflation.

But it is in the area of borrowing that the really tough decisions need to be made. The public sector borrowing requirement is now over £1bn, equivalent to 13.5 per cent of GNP and over half of this is on current account. Put another way, a lot of borrowing is being used for current consumption. These borrowings are not helping the balance of payments.

On the last budget, the Government said it would cut the PSBR to \$886m. It has failed to do this. The interesting question is whether political considerations will again make the Government postpone the necessary cuts in borrowings, because of the unpopularity such cuts will cause.

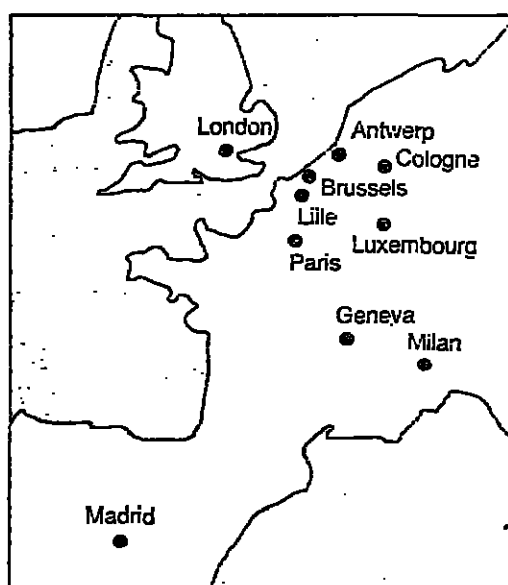
Shuart Dalby

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## Tilting at windmills to make nuclear power acceptable

### ALTERNATIVE ENERGY

DAVID FISHLOCK

EVERY EEC country today has a national development programme of energy technology which is still 10 to 15 years or more away from any reality of meeting a significant proportion of its energy needs. Many of these programmes have been mounted at the demands of politicians under pressure from opponents of nuclear energy. Most are likely to wither away as the realities of engineering systems to harness such unpredictable natural forces as winds and waves become more widely understood.

But some may remain because electricity authorities in particular are coming round to the view that it may be easier to win acceptance of nuclear energy if they make a serious attempt to develop some of the alternatives which have received so much publicity in the 1970s.

A case in point is Britain's plan to be the first country to install an array of large windmills, probably on a site near that chosen for Britain's first pressurised water reactor. In this way the same region will, in effect, be invited to comment upon the environmental advantages and drawbacks of two very different sources of electricity. Once built, and provided the blades remain intact—breakage has proved a weakness in big windmills worldwide—so far—the British array of windmills could well continue to feed 10 MW or so intermittently into the national grid, at a relatively low running cost.

### Experiment

Europe's biggest alternative energy project to nuclear fission is also the furthest from commercial reality. This is the Joint European Torus or JET project to harness the fusion of light atoms to the steady release of energy. Seven nations—the Nine plus Sweden and Switzerland—have committed £120m to the construction of an experiment in Britain close to Culham Laboratory, the national centre for nuclear fusion research and Europe's leading research centre in this field. The EEC is providing most of the money.

If the experiment is successful enough to be allowed to proceed to an "active" stage of operation in the mid-1980s, using tritium as its fuel, JET could lead the world in nuclear fusion research, believes Dr. Hans-Otto Wuester, project director. But this will require

authority to spend another £25m-£30m.

JET is an experimental apparatus, however, not even the equivalent of a research reactor in nuclear fission terms. Steps in its development into a commercial reactor are likely to include at least one more experiment, already named Super-JET, followed by the construction of prototype and demonstration fusion reactors, each requiring at least 10-15 years.

Britain, in a recent assessment of the commercial realities of alternative energies, attempted to assign a star-rating from one to five stars to the importance it saw for about 40 energy technologies in the context of national needs and know-how. Nuclear fusion rated only a single star, despite Culham Laboratory's high international standing. One star indicates that the energy experts do not expect the technology to be yielding more than 1m tonnes of coal-equivalent a year, for Britain, within the next 50 years.

The only other one of the highly publicised alternative technologies to be assigned but a single star is wave energy, once rated much more optimistically—until Britain began to spend seriously on research into the technology. Nevertheless, the country continues to justify some research on wave power, as well as nuclear fusion, and also a number of other "benign and renewable" sources of energy, such as wind, geothermal and tidal energy. The argument used in "energy insurance" that should either of the two mainstays of long-term energy supply—coal and nuclear fusion—fail to come up to expectations, for example, because of environmental objections, the nation might conceivably be willing to pay the high price of the alternative source of electricity.

Britain is also not the only other international energy experiment just being commissioned. This is the pressurised fluid bed, an experimental combustion of coal gasified in a slurry in a slurry bed, which is being explored in a new way of raising steam from coal at high temperature and pressure without putting sulphur dioxide into the atmosphere.

West Germany and Britain are parties with the U.S. in this International Energy Agency project. The central research tool at Grimsby is a 75 MW (thermal) combustor consisting of a pressure shell 44 ft long and 13 ft in diameter. This contains a furnace constructed as a water wall, which in turn contains the fluidised bed. Coal and air is fed through a distributor plate forming the floor

of the furnace. The whole rig will operate under microprocessor control over the pressure range 6-12 bar (atmospheric) at a bed temperature of 800-950 degrees.

West Germany and Britain lead Europe in all sectors of advanced coal technology, as befits the two nations with the largest reserves. Germany is expected to embark early next year on a major programme of State aid for as many as 10 dozen projects for the conversion of coal into gaseous liquid fuels and feed stocks. It is aimed both at giving to the nation a measure of self-sufficiency and at building a new export industry in advanced coal-conversion technology.

### Little chance

Along with Belgium, West Germany has mounted a pilot experiment in underground coal gasification at a depth of 900 metres—too deep to contemplate mining today. The object is to harness the heat of the coal to yield a high BTU gas. The chances of success are not rated highly in Bonn but as one senior official comments: "It will be great if it succeeds."

Britain's most ambitious plan for coal conversion is the 800m programme approved last year by the Board of British Gas, to develop to the point of commercial reality a range of processes for turning almost any source of hydrocarbon—from hard-coal to oils—into substitute natural gas (SNG). The corporations aim is to be able to keep its nationwide gas grid full when North Sea gas begins to run out. The Department of Energy's star rating system assigns five stars—top priority—to the conversion of coal into SNG.

British Gas and Lurgi, the engineering arm of Metallgesellschaft in Germany, have already collaborated closely on the development of one coal conversion technology, the British Gas/Lurgi slagging gasifier, as a key step in the manufacture of SNG. The latest stage of this development is being backed by a large EEC loan.

The latest trials of this technology, funded by the U.S. electricity, have demonstrated that both the slagging gasifier and its associated oxygen-making plant can "load-follow" over a very wide range, with no variation in gas quality, from 30 to 100 per cent capacity. This opens up a new opportunity for the technology, as a source of rich gas for combined-cycle electricity generating plant.



# Jobless toll rises relentlessly

## UNEMPLOYMENT

GILES MERRITT

THE TIDE of unemployment throughout the European Community has, since the onset of autumn, begun to rise faster than anticipated by most analysts.

In October, the last month for which EEC-wide figures are yet available, the total number of people out of work in the Community was 20 per cent up on October, 1979. For the UK, the rise in that 12 month period was over 30 per cent.

In all, 1.3m people joined Europe's dole queues in the year up to October, bringing the unemployed total to 7.4m people or 6.7 per cent of the EEC's active population of about 105m.

Last June, when the Heads of Government of the Nine met in Venice for their mid-year summit, it had been expected that the then unemployment total of 6.3m would reach 7m by the end of the year. In the event, it topped 7.1m by the end of September.

Informal calculations in Brussels—for predicting short-term shifts in Europe's labour markets—can be a thankless task—now suggest that by the end of 1980 the level of unemployment in the Nine could be between 7.75m and 8m.

But much more worrying are the longer-term projections for EEC unemployment: up to 1985. They range between total joblessness in the Nine (excluding Greece) of 11m up to a high of 15m. The active population will by then have risen to 110m.

Taking the more pessimistic of those figures, the present Community unemployment total is still only half the size it will be in 1985. Belgium, which now heads the EEC joblessness league with a rate that is variously calculated at between 10-12 per cent, has been warned by its own Eco-

nomic Affairs Minister, Mr. Willy Claes, that in the next five years unemployment could well double to around 600,000 people.

Mr. Claes's gloomy prediction was, furthermore, based on such comparatively optimistic economic assumptions as a growth rate sustained at 1.5-2 per cent in each of the five years (this year it will be 0.5 per cent, most analysts predict) and inflation held at 5 per cent. The growth rates required to soften the impact of unemployment throughout the Community, however, seem even more unattainable.

According to calculations prepared by the European Commission, for the Community to peg unemployment around the 7m mark would require average annual increases in Community GDP of at least 4.5 per cent up to 1985. Other analyses reckon that because limiting the total number of unemployed to around 7m in fact requires 4m net new jobs, the average growth rate needed would be over 5 per cent.

### Baby boom

As both sets of figures suggest, the problem now facing Europe on the jobs front is not solely a product of the present worldwide economic recession. Europe's own demographic structure—in plain man's language the "baby boom" of the 1960s—is seen more to blame. School-leavers are now flooding on to the labour market at unprecedented rates—in the UK alone they will be averaging around 200,000 a year—and are helping turn slow-down into slump.

They are also producing a youth unemployment phenomenon that is giving rise to serious concern, with some officials inside the Brussels Commission now talking openly of the "reparable damage" being done to the Community's social and political fabric.

During the successive economic difficulties youth unemployment has become one of

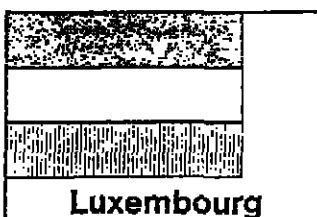
increasing concern. In late 1977 the Paris-based Organisation for Economic Co-operation and Development (OECD) warned that while under-25s accounted for one-fifth of the labour force in the 26-nation grouping, they were already bearing the brunt of approaching two-fifths of total unemployment. In the EEC that mark has been passed, for youth unemployment now accounts for almost 42 per cent of the total.

The key debate now, however, concerns remedy rather than diagnosis, and experts remain split over the various techniques that might be used to both save existing jobs and create new ones.

The central argument is over the notion of work-sharing, which in effect boils down to shorter working hours and therefore a need for larger workforces. In other words, an abrupt reversal of the trend toward higher productivity per worker that has been a basis of industrial management and economic planning.

Employers' organisations throughout Europe have by and large set their faces against work-sharing, arguing quite compellingly that any major increases in industrial costs would further hamstring EEC competitiveness in world markets. Yet the costs of work-sharing are not necessarily as high as its opponents sometimes suggest and there are other economic arguments in its favour.

One recent calculation, by the European Trades Union Council's research body, suggested that, if, say, a 40-hour working week were cut to 36 hours, as much as half of that 10 per cent reduction would be compensated for by increased productivity. The "positive employment effect," which means jobs saved as well as new ones created, was estimated at 5.5 per cent. Used selectively in certain industries and areas of Europe, that could have a major impact on the length of dole queues.



Luxembourg

LUXEMBOURGERS tend to joke about their country's tiny size—it is a country-scale 2,500 square kilometres with a population of 357,000—but that is probably because in many ways they have the last laugh on other Europeans.

The landlocked Grand Duchy, eroded over the centuries by its powerful German, French and Belgian neighbours, enjoys an enviable economic climate. It has living standards that are among the highest in the EEC, per capita income is around the \$12,000-a-year mark, and a labour relations



The Netherlands

THE GOVERNMENT, employers and the unions in the Netherlands agree on the problems facing the country's economy. Unfortunately they cannot arrive at a consensus on what to do about it and the Government has had to impose a second year of wage curbs, designed to hold wage rises down to 5.5 per cent in 1981.

Ironically wage restraint has been one of the successful areas of Dutch economic policy in recent years. After an explosion in the early 1970s, pay increases have been more moderate than in many neighbouring countries.

The economy, which depends for 60 per cent on foreign trade, has been hard hit by the slowdown in world economic growth. The Government expects real national income to rise by a maximum of 0.5 per cent in 1981 though some bank economists expect a decline. Business investment is expected to fall again in real terms this year while consumer spending will be unchanged.

After recording sizeable

record unblemished by any strike since 1921.

Luxembourg has its problems of course, for it is in the throes of diversifying away from its traditional base industry of steelmaking and is no longer a model land of balanced government budgets. More fundamentally, Luxembourg is vexed by the worry that they are literally dying out as a race. One quarter of the population is already foreign, and thanks to a falling birth rate of 1.3 children per Luxembourg in 20 years' time the proportion will only be a third.

Industrial troubles, however, have been compensated for by the Grand Duchy's meteoric rise as an "offshore" banking centre, for the international banking sector engaged in Euromarket activities has grown one hundredfold in 15 years and now has a combined balance sheet worth over \$100bn.

Giles Merritt

balance of payments surpluses in the early 1970s the Netherlands has been in deficit for the past three years though a reduction to only Fl 1bn (\$475m) is hoped for in 1981. The Government, too, has run up large budget deficits. Minor cuts have been made in welfare spending but the Government deficit will still amount to about 6 per cent of national income this year.

Industrial problems have pushed unemployment levels to new post-war highs and more than 300,000 people were out of work in December.

All is not gloom, however. In many respects the Netherlands has weathered the economic storm better than most. Inflation will only be 6.5 per cent this year, the guilder is a strong currency and there is no official foreign debt. Gas exports are declining in volume but a more realistic system of indexing the gas price to that of oil was agreed last year with foreign customers.

The current Centre-Right Government has been hampered by its small parliamentary majority from pushing through the necessary economic reforms. A general election in May could produce a government with a stronger base, but major new economic initiatives are likely to be delayed by coalition negotiations which usually take several months.

Charles Bacheler

# Eurocheques prove major achievement

## BANKING

MICHAEL LAFFERTY

THE PAST decade has brought some exciting developments in the field of retail banking in Europe. As a result it is now much easier for ordinary people to travel throughout the Continent.

Undoubtedly the most important achievement relates to the Eurocheque. This is the system through which the banks of virtually all Western European nations co-operate so as to issue their customers with uniform cheques. These uniform cheques and cheque books—which are the same whether issued in Belgium, Germany or Switzerland, for example—may then be used by people travelling around Europe to make payments in virtually all currencies. So a German travelling in France can write cheques in francs, and so forth.

Uniform Eurocheques are now acceptable in a wide range of retail outlets throughout Europe. The system operates from this year on the basis of a uniform charge per transaction, which is debited with the amount of the cheque to the individual's account when the transaction has been cleared back to the home bank.

Unfortunately for the British, the UK banks have not yet joined the uniform Eurocheque system. They are only partial members, an arrangement which gives their customers the right to cash cheques in European banks on presentation of the UK bank cheque guarantee cards bearing the blue and red "EC" symbol in the corner. But Britons cannot write cheques in other currencies using their existing cheque books.

The British banks have recently approached the Eurocheque organisation in Brussels about the possibility of becoming full members of the scheme in the near future. But some banks are still reluctant to abandon their own cheque book design which they see to some extent as a marketing tool.

The uniform Eurocheque is just one of three retail banking payment systems now available to Europeans—or some at least. The other two are the Eurocard, a "travel and entertainment" (and charge card) similar to the American Express green card and the Diners Club card, and the Euro Travellers' Cheque.

The Eurocard was originally founded in Sweden, but was then bought by a group of European banks. It operates on the basis that each country's banks own the local card operation. The scheme is still young, and so far only around 500,000 cards are in issue, mainly in Germany, Sweden and Benelux. But Eurocard is now set for a period of rapid expansion. In France alone one bank group—the Credit Agricole—plans to issue the card to the top 10 per cent of its customers.

Once again, however, the Eurocard is not available to British bank customers. The UK franchise is owned by the Joint Credit Card Company, which in turn is controlled by three big clearing bank groups—National Westminster, Midland and Lloyds. These banks have elected not to issue the Eurocard in the UK on the grounds that the market is well served by their own Access credit card. But this is not the real reason for the decision.

It turns out that National Westminster already holds the UK franchise for the Diners Club "t and e" card. It would not be in this bank's interest to allow Eurocard into the UK market.

### Changing

The market situation is gradually changing, however. Lloyds Bank has just done a deal with American Express to issue a prestige new Gold Card to its UK customers, effectively giving it a "t and e" card of its own. The result is that only Midland Bank is left without a "t and e" card. It now seems possible that Midland could end up as the UK issuer of Eurocard.

Despite the advantages of cheques and plastic payment cards the truth is that most people going abroad still use travellers' cheques as their main source of funds after local currency. This market is dominated by American Express, which is thought to account for more than 50 per cent of all cheques issued around the world. That position came under threat recently when Interbank and Visa, the two major mass payment card organisations in the world announced that they were entering the market with their own brand cheques. Of the two Visa has so far been most successful. Its publicly stated objective is to have 40 per cent of the market within five years.

On the other hand the European traveller may have a mass payment card, issued by a bank affiliated to either the Visa or Interbank card associations. Interbank issues the Mastercard.

Relations between Visa and what may be described as the Eurocheque banks are not always good, and this is at the root of many of the difficulties about the acceptance of different payment instruments throughout Europe.

Visa is already strong in the UK and France, for example. But it is extremely weak in Germany and the Benelux countries. No significant German bank has so far shown much interest in issuing the Visa card, and a Dutch savings bank which joined up recently had to suspend its membership under pressure from the central bank. Behind all this lie claims of U.S. domination of Visa, and suggestions that mass payment cards, especially when issued as credit cards, fuel inflation and endanger exchange controls.

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**PORTUGAL**

# The system's real test has yet to come

## EMS

DAVID MARSH

THE EUROPEAN Monetary System (EMS) in its first 21 months of operation has presented a somewhat paradoxical face to the world.

Its performance has on the whole, been better than expected. There have been no exchange crises, no massive bouts of foreign exchange intervention and, apart from the one major realignment in September 1979 none of the late night devaluation meetings in Luxembourg that central bankers and finance ministers have come to hate.

At the same time, fundamental worries about the scheme's longer term future remain, and have perhaps increased. Even the most enthusiastic devotee of this complex attempt to restore a measure of fixity to European exchange rates would agree that the real test for the EMS has yet to come.

During its initial phase the scheme has achieved, at least on the surface, what it set out to do—establish a zone of currency stability in Europe. Since the EMS started in March 1979, exchange rate fluctuations among the main EEC currencies (with the exception of sterling) have been as small as during any comparable period since the launch of floating exchange rates 74 years ago.

### Principal goal

But on a wider plane the performance of the EMS has left a lot to be desired. Although EEC countries are now certainly more willing to adopt their domestic monetary policies in the interest of exchange rate stability, there has been very little progress towards the principal goal of the exchange rate scheme, which is to eradicate foreign exchange instability by bringing about greater economic convergence among the member countries. During the general acceleration of price increases over the last couple of years inflation differentials among Community members have actually widened.

The eventual aim put forward by some of the more optimistic members of the EEC Monetary Committee—to forge a link between the EMS currencies and the dollar, is even further from being realised.

Over the whole of the two years since the U.S. dollar rescue package in November 1978, fluctuations between the dollar and the EMS currencies have, it is true, been fairly moderate compared with previous years. But there have been interludes within this

period when the dollar-EMS rate has shown very marked day-to-day movements—mainly as a response to the erratic behaviour of the dollar-Deutsche Mark rate.

Improved central banking co-operation between Europe and the other side of the Atlantic has expressed itself in a number of ways, including a telephonic hot line between EEC central banks and the New York Fed which allows central bankers to discuss tactics on exchange market intervention. But even this type of improved technical collaboration has not proved sufficient to damp down exchange market distortions when interest rates fluctuated as wildly as they did in the U.S. last year.

The most telling black mark against the EMS, however, has more to do with politics. The will to turn the system into more than simply an exchange rate mechanism has, for a variety of reasons, shown distinct signs of flagging.

Sterling, which is the second most important internationally traded currency in the EEC after the D-mark, is still outside the exchange rate part of the EMS. With the pound now charting a zig-zag upward course in line with international oil prices, and with the UK Government unlikely to overcome its distinct scepticism about the scheme, sterling looks likely to remain an outsider for the foreseeable future. This naturally casts a pall over the political purpose of the EMS of proving a further step towards a united Europe—particularly at a time when the Community is divided on so many other issues.

Even more important, the Community has now shelved the original plan to set up a European Monetary Fund (EMF) as a central body to supervise settlement of intervention debts and longer-term balance-of-payments credits among EEC members. The postponement of the proposal to set up the EMF by March was confirmed at the EEC summit last month.

This reflects disagreement among national governments on the responsibilities and powers that a future EMF would enjoy. The constitutionally independent Bundesbank in particular is keen on such a body retaining a central bank-like institution enjoying freedom from government interference. This view is opposed by other countries, notably France, whose central banks are little more than government appendages. The debate has been sharpened by the fact that the EMF would take over the 20 per cent of countries' gold and dollar reserves that are at present temporarily pooled in a central intervention fund.

Only stumbling progress, too, has been made in another prime aim of the EMS arrangements. This is to transform the European Currency Unit—the

EEC's composite unit, used as the currency denominator of the system—into a fully fledged monetary instrument which could be used as an intervention and reserve currency.

The waning of the political momentum behind the EMS has, in practical terms, left it resembling little more than a modification of the European currency "snake" system, the predecessor to the EMS which functioned as a similar sort of semi-fixed exchange rate arrangement between 1972 and March 1979.

### Rankles

The lack of drive behind the bid to set up a new institutional framework for Europe's currency system has not at all displeased the central banks which face the task of running the scheme. They see their jobs as complicated enough already. But the failure on the political front is the one which rankles most with the co-architects of the EMS, the French and West German Governments. Most damaging of all, it provides fuel for the critics of the system who say that Europe's grand monetary project has in fact not succeeded in producing anything new.

The success of the EMS since March 1979 on the exchange rate front is tinged with a certain feeling of unreality. Breaking all the rules in the foreign exchange handbook, funds have been moving out of low-inflation currencies into high-inflation currencies. Although Germany has the lowest inflation rate in the EEC and a history of almost constant exchange rate appreciation during the last 20 years, the D-mark in recent months has been one of the weakest members of the system. Around the beginning of November, heavy and unaccustomed intervention was required from the Bundesbank and the other EEC central banks to prevent the D-mark from falling beneath its fixed margins within the system against the high-flying French franc and Dutch guilder.

Aided by strong flows of OPEC funds into Paris, the French franc has persistently been one of the strongest members of the EMS, occupying top place until the French authorities took steps in November to damp down inflows. The upward pressure on the franc remained strong all last year despite France's inflation rate of nearly 14 per cent—almost three times Germany's still comparatively modest level of 5 per cent.

Still looking rather topsy-turvy, both the Irish punt and the Italian lira have remained fairly stable, in spite of their countries' obvious economic weaknesses.

Italy's inflation rate is still running at about 21 per cent and Ireland's at about 20 per cent. The lira has dropped down

within the EMS over the past six months (it has made use of its generous 6 per cent band which gives wider leeway for fluctuations than the 21 per cent margin in force for the other currencies) and there has been no shortage of devaluation rumours during the summer. But neither the Irish nor the Italian currency has really come under severe pressure.

The EMS's almost disconcerting stability can be traced back to one key factor, the emergence, after years of surpluses, of a large and persistent current

account deficit in Germany.

With this year's German deficit forecast at DM 20bn at least—essentially the worst current account outlook of any EEC country—the foreign exchange market is still marking down the D-mark. The Bundesbank, however, is sticking to its position that the D-mark's large real devaluation last year will sooner or later be reversed. Its view—surely correct in the long run—is that inflation differentials eventually represent the supreme arbiter of foreign exchange rates.



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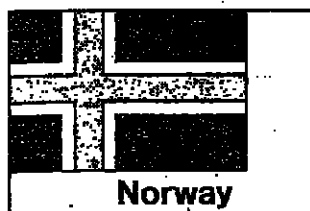
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## EUROPE XII



Norway

**RIISING REVENUES** from offshore oil and gas have cushioned Norway from the full effects of the international recession, though several traditional export industries are starting to feel the pinch. Among the latter are forest products, ferro alloys, iron and steel and iron ore.

During the autumn these industries have seen widespread lay-offs and a few plant closures. On the other hand, some offshore fabricating companies are so short of Norwegian skilled labour

that they have had to import workers from abroad. Overall, unemployment in 1980 has been down on a year earlier and minimal by West European standards, averaging less than 1.5 per cent.

After the breaching space provided by the 1979 prices and incomes freeze, prices and wages have spiralled upwards again in 1980. In October, the consumer price index was 12.9 per cent up on a year earlier.

The trade union federation, the LO, backed the Labour Government's appeal for moderate wage increases during the spring wage bargaining. Later, however, offshore workers demanded and won much bigger rises. This affected expectations among the onshore labour force, influencing demands during the plant level bargaining which followed the general settlement. Average hourly

wages in the second half of last year were expected to have been some 14 per cent higher than in the second half of 1979. The budget for 1981, tabled in October, pressed further price increases.

To finance cuts in direct taxes, indirect taxes and charges for public services are being increased substantially.

While soaring petroleum prices have pushed up estimates of future offshore income, Norwegian economists warn that the petro-money will come not as an addition to Norway's normal wealth, but largely as a replacement for lost earnings by recession-hit sectors of the economy. Much of it will, moreover, be needed to service the huge foreign debt which Norway accumulated while it was waiting for the oil and gas to start flowing.

Ray Gjester



Spain

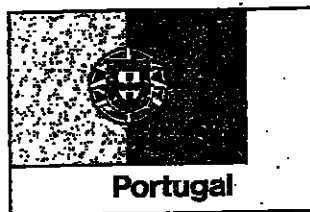
SPAIN was expected to round off 1980 with a depressed GDP growth of 1 per cent. Growth would have been lower but for an exceptional agricultural year. By accelerating capital spending and raising the level 31 per cent in 1981, the Government hopes to stimulate growth to around 2.5 per cent. This will only slow the rising trend in unemployment, at year-end reaching 15.6m.

The 1980 inflation figure of 15.5 per cent is expected to fall two points during 1981, but much depends upon the trend in energy prices and to a lesser extent on wages. In 1980, wages kept pace with inflation but for 1981 the Government is anxious that wages should absorb at least two points attributable to the higher cost in energy.

Right credit will continue with money supply (M3) kept to the same increase of 15/19 per cent as 1980, though with the hint of greater flexibility if recovery takes root.

The external position is likely to come under pressure with the peseta continuing to weaken and the payments deficit hovering close to \$500m and a further draining down on reserves. The overall outlook is for a slight, though not necessarily sustained, recovery.

Robert Graham



Portugal

**THE PORTUGUESE** economy is on the road to recovery after the slump of 1975-78 when revolutionary nationalisations and their aftermath changes caused a rundown in investment and stocks, loss of production and grave difficulties in attracting foreign loans or investment.

Despite two Governments and a snap election in late 1979, when the ruling centre-right Democratic Alliance

came to power (increasing its majority in October 1980), the upturn had already begun in 1979. A balance of payments deficit of \$1.5bn in 1977, and \$800m in 1978, dropped to \$34m in December 1979. Exports grew by 27 per cent and, with rising interest rates, emigrants' remittances, a vital source of invisible foreign earnings, grew in 1979 to \$1.2bn and in 1980 to \$3bn. With repayment of the short-term emergency credits advanced by the Bank of International Settlements, the gold reserves, of which 52 per cent were pledged in 1977-78, were gradually released.

Today, only 2 per cent is pledged and the value of the gold reserves is estimated at between \$13bn and \$14bn while the gross foreign debt stands at \$6.5bn.

Direct foreign investment and reinvestment has doubled in a year—from Es 4.5bn in 1979 to Es 9bn in 1980 and the prospects of political stability and a calmer, more diligent labour force now attract a growing number of inquiries. Portugal's need for investment, domestic or foreign, is almost insatiable. It must try to grow by at least 4 per cent a year economically so as to prepare for accession to the European Economic Community.

Small-scale basic industry must be expanded, to cope with rising domestic demand for cement, chemicals and fertilisers, while diversification and regional development demand special attention and imports of equipment and know-how.

Diana Smith

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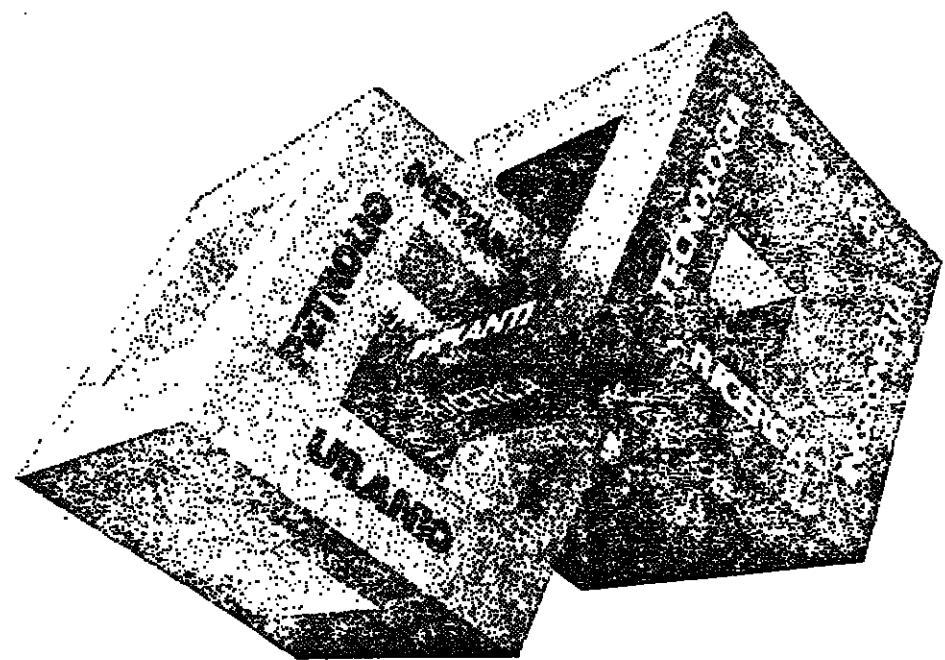
Production and supply of machinery for the textile industry.

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Textile and garment manufacturing industry.

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Financing industrial and commercial activities of the ENI group.



## THE IMPORTANCE OF A COMMITMENT

With 22,890 million U.S. dollars of consolidated sales in 1979, the ENI Group again improves its position among the major world industrial companies.

This shows the continuous growth confirmed in real terms also in 1980; it assures to the Group entrepreneurial horizon for developing its calling as a public enterprise challenged by growing difficult problems and tasks.

Problems that are connected with both the Italian economic situation and the evolution in the international oil and energy market. The commitment of ENI for supplying and transforming the Italian energy system is accompanied by an equally incisive action for reorganising the public chemical industry.

This effort with the prospect of providing, according to ENI priority objectives, a new drive for further developing the Group's activities at an international level.

## ECONOMIC CONVERGENCE

JOHN WYLES

UNTIL MAY last year there was a strong element of absurdity in the European Community's commitment to the notion of economic convergence. A milestone agreement on May 30 lessened the absurdity but by no means removed it. The agreement was of course the one that sliced more than \$1.6bn off the UK's net budget contributions to Brussels last year and this.

This special arrangement mitigated rather than eliminated the impact of an EEC budget whose structure tends to promote economic divergence rather than convergence for at least one member country. In other words, it would have been indefensible both on the grounds of equity and the EEC's own policy objectives to have forced the third poorest member of the Community, the UK, to be far and away the largest contributor to the EEC budget.

The political importance of the agreement is only now beginning to emerge as the Commission and member States begin to grapple with its immediate consequence—an attempt to achieve a broadly based restructuring of the EEC budget. This aims at a permanent solution of the UK payments problem and at avoiding the possibility of other member States finding themselves in the same difficulty.

### Redefinition

This exercise is slowly forcing member-states into a redefinition of the function of the Community budget. Before May 30 France and the Benelux countries could look on it as a

Treasury whose main function was to fund the Community's one genuine common policy, the Common Agricultural Policy (CAP). If in the process some of the poorer member-states, notably Ireland and Italy, received substantially more out of Brussels than they paid in, then so much the better. If also there was enough spare cash available to help fund the regional spending policies of member-governments, or some of their social spending, that, too, was desirable.

But the budget was never conceived as necessarily contributing to the removal of economic disparities between member-states. The solution to the UK's problem, which stemmed largely by its inability to profit in the same way as its partners from the CAP, has forced the Community into a temporary artificial redistribution of budgetary resources.

A more lasting solution, which is now the Community's aim, must involve the construction of a more genuinely redistributive budget based on a set of spending policies more likely to favour the poorer member-states rather than the richer. At the same time, however, as West Germany is constantly stressing the balance of contribution among the wealthier member-states must be more equitable so that Bonn is not paying seven, or eight times more into Brussels than any other country.

Since the EEC's total budget accounts for less than 1 per cent of the Community's Gross Domestic Product, by itself it offers only limited scope for promoting economic convergence.

Nevertheless, the lack of support up to now to alter the balance in spending policies away from agriculture and into sectors of equal or greater importance for the poorer member States stands out as the clearest example of how the Community has willed the end—namely convergence—without willing

the means.

The convergence goal was first adopted in February, 1974 when the Community's economy was being shattered by the first round of major oil price increases. The Nine decided then by means of a Council decision and a Council directive that since their objective was the gradual attainment of economic and monetary union, then this required increasing convergence of economic policy. "Of which the key principle is the achievement of stability, growth and full employment within the Community."

Achieving policy convergence has since been less of a problem than narrowing the gaps between inflation, unemployment rates and growth rates. The two oil price shocks have bunched the Community around a policy totem based largely on control of monetary growth, attempts to encourage wage restraint and cuts in the rates of growth of public expenditure.

### Stability

The attempt to co-ordinate macro-economic policies is undoubtedly strengthened by the guidelines to which member States subscribe each year and also by the fact that eight of their currencies (sterling is the exception) belong to the European Monetary System (EMS). This has brought a much greater stability in the relative exchange rates of member currencies.

But EMS and macro-economic policy co-ordination look unlikely to be sufficient to narrow the gaps in performance and national wealth within the Community. Indeed there are ominous signs that the disparities are becoming greater, particularly in member States' powers of adaptation and recovery from economic recession.

Earlier this year, for example, the Commission published a report from a special group of

experts which warned that the cohesion of the Community is increasingly threatened by growing economic and industrial differences between member states.

Although the report was unable to gauge the full impact of the 1979 oil price rises, it unhesitatingly concluded that West Germany was far ahead in coping with post-1973 economic problems. The Netherlands, Belgium and Denmark were all said to be performing creditably while Italy and the UK were proving the least adaptable.

Although there is no difficulty in pointing up significant differences of economic performance between member States, the impact on the relative wealth of one member country versus another is less obvious.

In its 1979-80 annual report the Commission published a series of statistical comparisons based on market exchange rates and purchasing power parities. It concluded that comparisons at market exchange rates tend to over-estimate differences in living standards. But whichever measure was used the same tendency was indicated: between 1970 and 1977 the disparities between member States as to Gross Domestic Product (GDP), private consumption, public consumption and investment had slightly increased. But the provisional conclusion for 1977-79 suggested "a more convergent evolution."

As a general conclusion it is manifestly clear that the Community is far from having developed effective policies to promote convergence and that the existing approach may not be holding the line against greater divergence. This will not be good enough for the 1980s which have already seen the addition of Greece from this month and expect to see the arrival of Spain and Portugal around 1984, all looking to the Community to close the gap in living standards between those of Northern Europe

## Debtors aided by rising gold values

### FINANCING OIL

DAVID MARSH

**THE RECYCLING** of oil revenues from the surplus OPEC nations to the deficit countries in Europe last year took place through greatly different channels compared with what happened after the first round of oil price increases in 1973/74.

A significant swing has taken place away from the post-1973 pattern of large, dollar-denominated financings organised either through the Euromarkets or by official bodies such as the International Monetary Fund or the EEC.

The syndicated Eurocredit market of course still plays a big role—and has been much used in particular by Italy in recent months. But the new trend has been towards discreet deals in non-dollar currencies agreed with governments and banks as a result of closer and more direct financial co-operation between the West and OPEC.

The IMF which was active after the first oil price shock, in helping it bail out Britain and Italy as well as other countries like Spain and Portugal, this time round has had little to do. With its energies mainly concentrated on lending to the non-oil developing countries, the IMF has not had to be called in by any European government (apart from Turkey) during the last year.

The EEC has set up a mechanism, agreed last autumn by the Community's Finance Ministers, to help with the recycling of oil revenues on behalf of member countries running deficits. But it looks unlikely that this will have to be used in the foreseeable future.

This contrasts with the role of the Community three years ago, when it raised large loans on the international markets to pass on to Italy and Ireland.

It is worth noting, too, that a proposal put forward for the Community to launch a recycling scheme for oil money based on the European currency unit—a variant on the ill-starred IMF plan for the SDR substitution account—has no headway.

Governments' recycling efforts have certainly been aided by an important but largely hidden influence: the increased value of their gold reserves as a result of the trebling of the bullion price over the past two years or so. Although central banks have not moved directly to mobilise their gold stocks by selling off metal, the flip given to their reserve position—by the increased value, has certainly played a confidence-boosting role, allowing them to maintain large foreign borrowing programmes.

One prime reason behind the smoother progress of oil money recycling has been that the composition of current account deficits within Western Europe has changed dramatically. In 1974, the nine EEC countries ran a combined current account deficit of \$12.5bn out of a total Western European shortfall of \$21bn and a deficit for the OECD as a whole of \$28bn.

This year's prospective OECD deficit of some \$30bn, will probably be made up of about \$35bn for the EEC, \$20bn for the rest of Europe and \$25bn for the U.S., Canada, Japan,

Australia and New Zealand. In contrast to 1974, the lion's share of this year's EEC current account deficit is being borne by West Germany, expected to run a deficit of about \$14bn in 1980 against a surplus of close to \$10bn six years ago. Britain, France and Italy, the troublesome trio whose balance of payments problems were the root of the exchange rate upheavals of the mid-70s, look likely to have run a combined deficit of only about \$10bn last year, against their horrible shortfall of \$22bn in 1974.

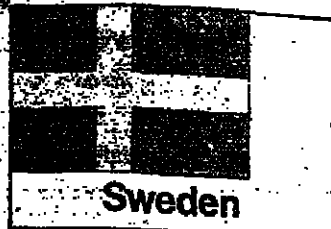
Britain, of course, is now running a current account surplus, estimated at some \$1bn this year. France and Italy also moved into the black last year, although they are now both running deficits again estimated at about \$7bn each for 1980.

All other countries in Europe, apart from the other oil producers, Norway, are in the red. There have been suggestions in recent months that Belgium, Ireland, Denmark and

CONTINUED ON NEXT PAGE



## EUROPE XIII



Sweden

SWEDEN posted a GDP growth of around 2.5 per cent last year, higher than the West European average, but recent evidence shows the economy sliding into a slump. Term outlook is aggravated by growing doubt about the ability of Prime Minister Thorbjörn Fälldin's non-

socialist coalition to correct the underlying weaknesses in the economy.

These are signalled by the current account deficit, which accelerated last year to SKr 21bn (£2.06bn) from an original forecast of SKr 11bn, and an apparently intractable over-expenditure on the State budget.

To cover the foreign deficit, the State Debt Office borrowed abroad at a rate of about SKr 2bn a month through 1980. With interest payments growing, Sweden will need to borrow at least as much again in 1981.

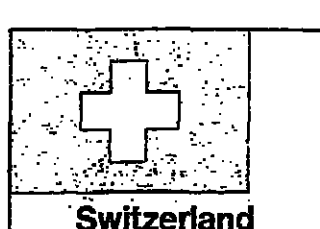
In October, the Government announced public spending cuts totalling SKr 6.4bn in this year's budget; in

November it acknowledged that the budget deficit would nevertheless widen to over SKr 60bn. Private consumption is expected to stagnate but the Government has failed to curb spending by local authorities.

Two possibilities exist of improving the short-term outlook: a low national pay settlement in 1981 and an early recovery in Sweden's export markets. To achieve the first, relations between the trade unions and the Government will have to be repaired.

But without wage restraint the Government will have to envisage a devaluation of the Krona in 1981.

William Duff-Jones



Switzerland

THE SWISS economy grew at something like 2.5 per cent last year, even though recent months have shown signs of flagging demand in some sectors. The country continued to enjoy almost literally full employment, with a jobless rate of barely 0.2 per cent, while inflation is well below international levels at some 3.5 per cent (in October).

Lively Swiss demand, linked to a sharp rise in import prices aggravated by a generally rather weaker exchange rate, has led to a record trade deficit: it now seems certain that 1980 will consequently show its first deficit on current account in 15 years.

The coming year will probably see a slowing down in the economy, current estimates reckoning with an 0.7 per cent decline in Gross Domestic Product.

Inflation is seen as rising slightly in the first few months of 1981 but then falling off again to below current rates.

John Wicks

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## Differing views on conduct of monetary policy

### CREDIT CONTROL

PETER RIDDELL

MONETARY POLICY matters a lot more throughout Europe than it did five, let alone 20, years ago. All the major countries have monetary targets of one kind or another and many of the smaller economies face monetary discipline by means of their participation in the European Monetary System.

Yet various countries' views of "monetarism" differ widely as does their degree of success in meeting these targets.

The main reason for the revival of "monetarism" in all its myriad varieties was essentially the inflationary explosion of the early and mid-1970s. In Europe as a whole the annual rate of growth of consumer prices accelerated from an average of 4½ per cent in the 1960s to 8½ per cent in 1973 and over 10 per cent in 1974.

Economists have attributed this acceleration to various causes, including the quadrupling of the oil price, the sharp rise in commodity prices and the more rapid rate of monetary growth in most countries.

The result was not only a tightening of monetary policy in the mid-1970s but also a reappraisal of the balance of economic policy. This applied even in a low inflation country like West Germany. In its submission to the British Treasury and Civil Committee of the Commons, the Bundesbank said that "the need for the public adoption of a monetary growth target arose from the strong acceleration of inflation during the 1970s and the underestimation of monetary policy as an economic policy instrument."

Both before and immediately after the outbreak of the oil crisis in 1974 the Bundesbank used its weapons to adopt a highly restrictive policy stance to keep the money supply tight and curb rises in demand and costs. However, entrepreneurs and trade unions undercut the impact of these measures; in view of experience under

the fixed exchange rate system, they were accustomed to the Bundesbank's monetary measures becoming ineffective whenever they resulted in excessive inflows of dollars and thus proved to be self-defeating.

"The Bundesbank, together with the Federal Government and the Independent Council of Economic Experts, therefore came to the conclusion that it would be useful to indicate explicitly, by means of a quantified monetary growth target, the monetary margin for the nominal growth of aggregate expenditure to those bearing responsibility for the smooth functioning of the economy."

The result was the public announcement of a monetary growth target for 1975 which has been reviewed annually since then.

A similar process occurred in other countries in Europe, parallel with the publication of monetary targets in the U.S. as well. For the UK, France, and Italy, targets were first announced from mid-1976 or early 1977 onwards.

### Publicity

Monetary targets have been viewed as a necessary intermediate objective for the conquest of inflation, though the approaches have been different. A report of the Directorate General for Economic and Financial Affairs of the EEC Commission two years ago commented that one of the main differences concerned the role of the objectives and the amount of publicity they are given.

The report noted that "West Germany, France and the UK publish the target figures in order to influence expectations." The monetary targets for Italy are published in the Community's Council Directives on economic policy conditions. The Netherlands' objective of gradually reducing the liquidity ratio is theoretically a medium-term aim, and immediate considerations may temporarily override it.

In Ireland and Denmark domestic credit expansion and money supply projections are both aims and predictions which

must be realised when account is taken of general objectives and constraints on general economic policy.

Belgium is the only member State that does not officially formulate any projections or objectives for monetary aggregates.

These differences in turn reflect varying degrees of emphasis on the importance of monetary targets within the whole range of economic policies. The British Government has, since the last election, placed the greatest emphasis on its monetary target, compared with other policies such as statutory pay restraint.

In contrast, the Banque de France has talked in more detached terms about the role of monetary targets. It has said "it is probable that the effect of announcing policies for targets has a significant impact only if publication of the monetary targets forms part of a broader anti-inflationary policy, because it seems doubtful whether the public mentally associates price rises principally with what happens to the money supply or whether restrictive policy action on total demand that is confined to the monetary domain is fully credible and perceived as such."

The Banque de France has also noted that the influence of control of the money supply on the real economy revealed "certain inadequacies in the transmission mechanism."

West Germany has taken a middle position. The Bundesbank has said its "encouraging" experience with controlling the Central Bank money stock (cash in circulation and a specified proportion of banks' reserves) does not "justify any tendency to regard publicly announced monetary growth targets as a panacea for remedying all present-day inflation problems. In particular, it would be wrong to infer from the Bundesbank's monetary strategy that the German monetary authorities consider undesirable monetary developments to be the sole underlying cause of inflation."

These differences of emphasis are reflected in the attitudes to

wards medium-term targets. Britain has, for example, adopted a medium-term strategy with an announced series of monetary targets stretching from the current financial year to 1983-84.

West Germany has reached a different conclusion about the same point. The Bundesbank believes that "because the economy is nowadays more susceptible to disturbances and the behaviour of economic agents is more likely to change, planning the precise use of monetary and economic instruments in advance is harder than ever before."

### Steady

The Bundesbank therefore sees "little possibility at the moment of credibly going much beyond a period of one year when setting monetary growth targets for Germany, even though it is convinced of the necessity of monetary management being as steady as possible."

The differences between the UK and other countries are also reflected in the attitudes towards having a mix of policy objectives and instruments. The UK, for example, does not attempt to influence the level of the exchange rate, apart from smoothing intervention, and gives primary emphasis to the monetary target.

Some Continental countries have at times relaxed, or temporarily abandoned, their domestic monetary targets in favour of attempting to hold down their exchange rates. In West Germany, for example, the extent of the upward pressures on the Deutschmark during 1978 were thought to threaten the prospects for exports, output and jobs, and therefore the Bundesbank was forced temporarily to disregard its annual monetary growth target.

Austria has gone even further and overriding importance has been assigned to an exchange rate policy—in practice a hard-currency policy linked to the Deutschmark. The Austrian National Bank does not make commitments about the rate of expansion of Central Bank money.

These differences in emphasis have meant that at times the rate of monetary growth has exceeded the target ranges. Indeed the record since the mid-1970s has been mixed. In West Germany for example, the growth of Central Bank money exceeded the target annual rate of 8 per cent between 1967 and early 1979. A wider target band of 6 to 9 per cent was adopted for 1979 and 5 to 8 per cent was in force last year; the actual growth rate was in the middle of the range in 1979 and slightly below last year.

In France the rate of growth of M2 was slightly above the target range between 1977 and 1979 and domestic credit expansion in Italy has been consistently above the upper end of the target.

The British experience with monetary targets was initially reasonably satisfactory, but the target range has been massively exceeded since early 1979. The problems about achieving monetary control have led to changes in the Bank of England's methods of operation.

The record of the past five years does not suggest any definitive judgments. Inflation rates have been neither low nor stable, though this has also reflected external pressures, notably the sharp rise in the oil price in 1979-80. The fairest conclusion is that the greater emphasis on monetary policy may have been a help in restraining domestic inflationary pressures but it has not been the whole story.

## Gold price aids recycling

CONTINUED FROM PREVIOUS PAGE

perhaps Sweden—four countries which have the largest deficits as a proportion of GNP—should turn to the IMF for balance of payments help. So far, however, these governments have still been able to acquire all the finance they need through the commercial markets.

The more balanced picture of deficits, while taking the pressure off the countries which were financially weak in 1974, has put Germany in the unaccustomed position of having to seek large foreign loans and keep interest rates high to finance inflows.

One important result of this, with far-reaching implications for the world's financial system, is that the Federal Republic has dropped its traditional unwillingness to allow a wider international role for the D-Mark. No less than \$10bn worth of D-Mark denominated foreign loans were arranged by the Bonn Finance Ministry in the first 11 months of last year, much of it from OPEC and other monetary authorities.

This has eased the job of financing the German deficit—but, it has also confirmed the

D-Mark's role as the world's most important reserve currency and the dollar—a role which the Germans know can bring problems as well as privileges.

Similar oil money borrowings in domestic currencies have been raised by France, the UK and Switzerland—all part of the world's gradual move towards a multi-currency reserve system, in which the dollar shares some of its international reserve role with the other important currencies.

### Far reaching

Switzerland, like Germany, ran a current account deficit last year after years of surpluses, has reversed previous policies by starting to encourage OPEC investment in Swiss franc deposits. In Belgium, Luxembourg and the Netherlands the banks have attracted a good deal of deposits from abroad in their own currencies—in Belgium's case, in particular, this has eased the Government's problem of plugging the current account deficit.

Italian public sector entities have been particularly prolific borrowers of late, following the

deterioration of the country's current account position. The State oil company ENI and the power utility ENEL have raised \$500m and \$750m respectively in separate deals during the past two months.

At the Community level, Finance Ministers have drawn up plans to re-launch the EEC's "oil facility" to help member States in balance of payments difficulties. The aim is to increase the size of the facility, first set up in 1975, from \$3bn to \$10bn. Under the plan, the EEC would be empowered to raise funds either directly from the oil states or on the banking markets and lend them on to countries in need, laying down suitable economic conditions for their use.

There is sure to be no shortage of would-be users of the loan plan, and Italy, as ever, is likely to be top of the queue. But the question of economic conditions will be the stumbling block—and if governments can get funds with no strings attached from the markets or directly from OPEC lenders, then they will tend, as in the past, to fight shy of grandiose official facilities in favour of more discreet deals.

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## EUROPE XIV



Memories of another era before decriminalisation, metrication and harmonisation—in the cause of customer protection even ice-cream has come under the rule of the common standard

# Common standards high on the list of pet hates

## HARMONISATION

ANTONIA ALAFUSO

"NO HARMONISATION for harmonisation's sake." That has been one of the watchwords of British members of the EEC Commission, including outgoing President Roy Jenkins, ever since the UK joined the Community in 1973. And yet the Commission has still not totally succeeded in allaying the allergic reaction that harmonisation evokes. It would rank high on the list of consumer pet hates — particularly in Britain.

The British are not alone in their real or fancied objections to Eurobreads, Eurobeer and Eurosausages. The Italians took offence to a Commission proposal aimed at protecting their health by standardising the level of emulsifiers in their favourite cornetto ice-cream. Ironically, it is in the field of consumer protection, in which the Commission has appeared most active, that most failures are registered.

The aim of the harmonisation programme that the Commission originally followed was to open up market outlets in other EEC countries to European producers. Such was the logic for the "standardised" bottle that triggered a stampede of additional directives to contain

the extra measures.

Not all Commission proposals have been as controversial. Metrication, though not an EEC initiative, has been well received in Britain; in general, product specification regulations have been given good ratings around Europe. That is not the case, however, for product liability proposals and the Commission's environment programme. On the latter, European business senses that the attempt to further free competition may in fact lead to an increasing degree of "regulation."

The management of the Common Market is the Commission's responsibility. That trio — the free movement of goods, people and capital — appear to be best served through the unifying hand of harmonisation. But the irrelevance of Member States is no secret. Little EEC legislation has spilled into the Member States' bills and what there is has not been synchronised.

There is concern in Brussels that the Common Market is behaving like a looser free trade area. Recession has encouraged a resurgence in protectionist practices on the part of the Member States in the form of non-tariff, or technical, barriers.

These national laws, regulations and standards are ostensibly justified on the grounds of environment, health and safety, and differ from state to state. One example is the widely differing toy safety standards in EEC countries. Italian toys are not allowed in Germany where safety standards are higher than in Italy.

According to the Commission, such practices hinder the free marketing of goods and deprive the consumer of competitively priced products. Non-tariff barriers undermine the main goal of the Treaty of Rome which is that European industry should stand on its own feet on the world market. The halt on new technical barriers that the Commission agreed in 1971 with the Member States has not had a happy history. Now, in a broad-front attack, the Commission has established a new programme of priorities sanctioned by the European Parliament last October. It dispenses with the need for a substantial body of EEC harmonisation legislation.

## Flexibility

The Commission's new programme boasts flexibility and topicality. It will concentrate on "abusive" non-tariff barriers, although health, safety and environment will still attract total harmonisation and proposals have been put forward for EEC standards in the new technologies like telecommunications and microelectronics. But it is not so easy in times of recession.

The problems facing the EEC are manifold. The Community's unemployment level has reached 7.5m. Europe has not closed its investment gap with the rest of the world, and it faces a disquieting contraction of its manufacturing base. The energy crisis impedes development and the performance of exports. The modest rise in the Community's slice of world industrial exports has stabilised. The composition of the Community's exports to the rest of the world shows a sharp decline, particularly in the share of machinery and transport equipment, while that of EEC goods most vulnerable to third-world competition has grown. Both the U.S. and Japan are gaining ground. Japan has managed a respectable rise in export volume which will this year be reflected in an increase

in its export share, presently masked by the yen devaluation.

A strong internal market keeps to the spirit of the Treaty. It is also of growing importance if the EEC is to maintain its share of world trade — now standing at 30 per cent. The Common Market has reached a stage at which the initial impetus of tariff-cutting has worked through the system, and, in the Brussels view, more positive, second-generation industrial policies are required. International constraints make this pressing.

## Quality

The Common Market must be made to work efficiently in a world of trading blocs. The bloc led by the U.S. and Japan have a technology in many ways higher than Europe's and Third World countries are catching up. Brussels sees Europe's internal market prospects and prosperity as being set to the pattern of international competition and trade. In a world of almost no growth, the aim must now be for quality rather than quantity. For example, world demand for cars has changed significantly towards those with lower fuel consumption. To be successful European manufacturers have to compete fiercely on foreign terms: "Le délé Japonais" is taken very seriously.

So, harmonisation aims to steer the course of European industrial integration — even though there is still some dispute as to whether standards should be pitched at EEC or international levels. The Commission has shown itself in favour of international standards, but not exclusively. Dutch standards, for example, are now to be international level. Dutch officials make it no secret that the Netherlands, a small and open economy heavily reliant on foreign trade, would find it difficult to be anchored to a set European standard.

Harmonisation is ushering us into the age of telematics (telecommunications and microelectronics). If the Commission's proposals are accepted in full, European standardised telematics will stimulate industry and create employment. It is a fast growing market but the Community's four-year development programme is not ambitious.

The Commission laments publicly that Europe will miss its turn when the next upswing comes. The market for telematic systems and services grows by 15 per cent each year. By the end of the decade the market in components is forecast to grow twelvefold. Micro-electronic technology, a world market in the making, is expected to top \$70bn in the 1980s.

The public sector is the largest buyer of "telematics" and this complicates EEC rules on competition. The Commission has attempted to open up the process by proposing that public purchasing contracts be made clear.

There is a much more general problem. International negotiations have stripped European industry of most of its conventional tariff protection. It will have to make the best and most efficient use of energy and raw materials to survive.

The Commission also wants the new industries to be based on "clean technology." It believes that by setting strict, harmonised environmental standards it will encourage investment in new industry that is both clean and efficient. In the process, however, the less nimble-footed will inevitably go to the wall.



United Kingdom

THE BRITISH economy is now in the middle of its worst recession since the 1930s. On the Treasury's own figures, total output, as measured by real Gross Domestic Product, is likely to have fallen by 3 per cent last year compared with 1979, with a further drop of 1½ per cent likely this year.

The main pressure has been on manufacturing industry where output was expected to have dropped by 10 per cent last year and by a further 4 per cent in 1981. This, in turn, mainly reflects a sharp downturn in the level of stock of raw materials and finished goods. This destocking is expected to have run its course during this year though any recovery may be limited by an offsetting fall in investment and in exports. Unemployment may still continue to rise from the current adult total of just over 2m.

Britain is experiencing a worse recession than other major European countries in part because of its more rapid rate of retail price inflation — peaking at 21.3 per cent in May — and in part because of the transitional costs of the Thatcher Government's consequent efforts to squeeze out inflation through a tight monetary policy.

In addition, the build-up of

North Sea oil and gas production to around 80m tonnes last year, or roughly self-sufficiency, has undermined Britain's advantages relative to other industrialised countries.

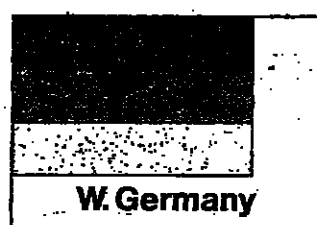
The UK's petrocurency status, the swing of the current account of the balance of payments into a surplus of possibly \$2bn last year and in this, and the UK's relatively high interest rates, have all attracted money into sterling and helped push up the pound's trade-weighted index by a 10th last year.

The strength of sterling has given importers a price advantage. Together with the desire of domestic producers to reduce stocks this has led to intense competition on the High Street, and a sharp slow-down in the rate of price inflation from the spring peak — down to a 12-month rate of 15.4 per cent and an underlying rate of around 10 per cent.

So far, domestic labour costs have not slowed down in line with prices. Average earnings rose at an underlying rate of 21½ per cent during the last pay round. But there have been reports of a much lower level of wage rises in recent months in the more vulnerable parts of industry. The Government has also announced a 5 per cent earnings limit for many public sector workers.

The Government's record in monetary and fiscal policy has so far been poor though some of the impact on inflation has been offset by the squeeze imposed by the strong pound.

Peter Riddell



W Germany

WEST GERMANY is heading for an economic upswing in the second half of 1981, with lower inflation rate, a smaller current account deficit and a stronger Deutschmark. But in the meantime economic growth, already weak, will slacken further, and the jobless total will grow.

In a rare display of unanimity, this view is broadly shared by the country's five leading economic research institutes, the Government's council of economic advisers and by the Government itself — though naturally they differ on details.

All underline that the projections are based on assumptions which may not be fulfilled — among them that there will not be a further oil

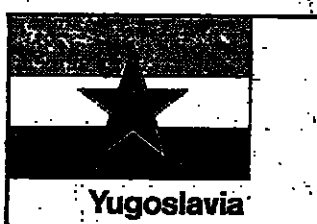
price explosion and that wage increases for 1981 will not markedly exceed the inflation rate.

The general belief is that after about a 2 per cent increase in Gross National Product in real terms last year, there will be "minus growth" in the first half of 1981 leading to a strong upswing in the second half. Thus averaged over the whole year, the German economy is likely to grow little — if at all — in real terms.

The average inflation rate is expected to fall to about 4 per cent after 5 per cent last year and the jobless total will average about 1.1m — an unemployment rate of 5 per cent against one of 4 per cent in 1980.

The current account deficit, which last year was expected to total close to DM30bn — the biggest in the Western world — is expected to be cut by close to one-third in 1981. Despite the economic downturn, industrial investment is expected to remain buoyant — not least for energy savings and substitution.

Jonathan Carr.



Yugoslavia

Over the past seven months the smooth running of the Yugoslav collective leadership system has demonstrated that not the least of former President Tito's legacy to Yugoslavia has been the care taken to ensure a peaceful and constitutional takeover of power. At the same time, the way in which the new leadership has started to tackle the country's pressing economic difficulties reflects a realistic awareness that the future stability of the country is closely tied up with creating the conditions for slower but steadier economic growth. Fortunately, international developments have conspired to keep Yugoslavia out of the headlines since President Tito's death. The Soviet invasion of Afghanistan was instrumental in persuading

the European Community to conclude a relatively favourable new five-year co-operation agreement, while events in Poland have given the Soviet Union something much more complex to ponder than the future evolution of Yugoslavia.

This has allowed Yugoslavia to concentrate heavily on domestic affairs and particularly on its economic problems. A 30 per cent devaluation of the dinar in June has been followed up by a major effort to improve the balance of payments. At the same time the National Bank of Yugoslavia has been arranging a complex loan package to underpin its medium-term stabilisation policy.

Despite a 9 per cent rise in exports and an 11 per cent drop in imports last year, the trade deficit over the first 10 months still amounted to \$5.6bn. This was an improvement on the \$6.3bn for the same period of 1979, but still not good enough to bring the overall payments deficit down to the planned \$2bn for the year from \$3.7bn in 1979.

Anthony Robinson.

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مكتبة المصالح



James Buxton reports from Rome on the background to the terrorists' new ultimatum, which expires tonight

# Red Brigades mesmerise Italy again

ITALY IS facing a Left Wing terrorist offensive which is confronting the authorities with dilemmas unmatched since the kidnapping nearly three years ago of Sig. Aldo Moro, the former Prime Minister.

The latest drama has kept the Red Brigades terrorists in the headlines almost every day for nearly a month. Ordinary Italians are appalled—and yet in some way mesmerised—by their power. They emerge from the underworld apparently following some evil script. They strike and then promptly disappear. No less appalled, the Government, the forces of law and order and the Press have had to take agonising decisions on the crisis the terrorists have caused.

The drama has been dominated by the seizure of Sig. Giovanni d'Urso, a senior magistrate who has now been a prisoner for four weeks.

On Saturday the Red Brigades said that they would kill him unless, in 48 hours, the leading newspapers published full statements of the terrorists held in two prisons. Most papers have refused to do this. But there has also been the revolt by imprisoned terrorists at the Trani prison—successfully put down by Italy's equivalent of the SAS—and the assassination in public of General Enrico Galvagni, a senior carabinieri officer responsible for security in the prisons in which terrorists are held. He had worked closely with Sig. d'Urso.

There are plenty of differences between this and the Moro case. The former Prime Minister and head of the long-ruling Christian Democrats was kidnapped in an ambush and held for 55 days before being refused a ransom by the Government. The present attack is concentrated on a new target—the system under which the

3,000-odd convicted, or suspected, terrorists are arrested and imprisoned. Unlike the Moro kidnapping, it is not primarily an attack on the politicians.

But what is both significant and depressing is that it follows a year of unprecedented success against terrorism, particularly that of the Left.

The Red Brigades themselves have suffered about 100 arrests, a number of deaths in shootouts with police, and the humiliation of seeing former colleagues confess—a process which cleared the way for so many arrests. From June until mid-November there were no Red Brigades operations at all, and the total number of terrorist operations declined from 2,200 in 1979 to 1,200 in 1980. (Deaths rose, however, from 22 to 114, in part because of the 85 victims of a bomb planted by right-wing terrorists at Bologna railway station in August.)

The current offensive, however, shows that the Red Brigades are far from dead, that the conditions which lead them to an underworld or quasi-underworld existence are still potent, and that the Government still has difficulty both in formulating a coherent response to terrorism and in tracking down its most dangerous adherents before they commit offences.

(The Red Brigades—Brigate Rosse—began operating under that name in 1970. They were formed by amalgamating different "brigades" set up by different leaders in the main regions of northern Italy. These left groups were initially involved in the 1968-69 protest movement of the late 1960s and gradually turned to terrorism.)

The Red Brigades appear to operate on the classic clandestine system of small cells

of terrorists, with few members knowing the overall structure of the organisation. Like so many organisations in Italy they are organised on a regional basis—the current operations being carried out by the Rome "column".

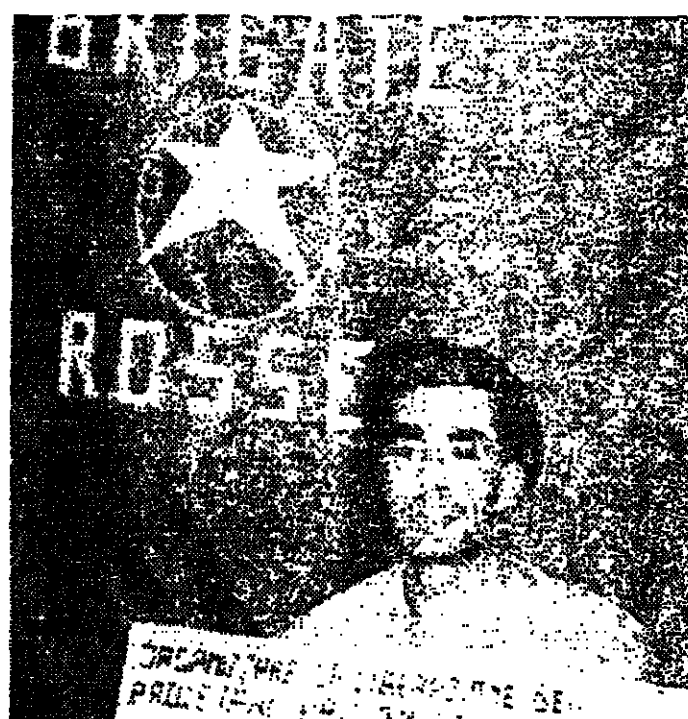
Estimates of their total numbers are rare, but they probably do not exceed 200 or 300. Some are full-time terrorists, others may take time off from office and factory jobs to commit terrorist crimes.

Many appear to have received equipment and some training from other terrorist networks, mainly in the Middle East, but there is no evidence of a concerted externally organised campaign to destabilise Italy.

The earlier generation of terrorists in the first half of the 1970s was mainly composed of middle class veterans of the student movements of the late 1960s who took that agitation to a violent stage further. But many of the present Red Brigades members may be drawn from the ranks of factory workers—a disturbing matter for the middle class political parties.

The Red Brigades would be unable to operate effectively without the co-operation or acquiescence of many other young people—intellectuals, student drop-outs—who may help the terrorists communicate, find them places to live, put them up for the night or simply not report suspicious activities. For at the root of the terrorism both at the Left and the Right is the malaise that affects much of Italy's youth and the more general and endlessly analysed malaise of the whole country.

Even in an economy which grew by nearly 4 per cent last year it is very difficult for young people with a good education to find a suitable job.



Sig. Giovanni d'Urso pictured by his terrorist captors the day after his abduction.

The big companies and the Government have sharply reduced their recruiting. Small, more vital concerns tend to be family-orientated and regionally-based. Sweeping anti-landlord legislation has reduced the supply of rented accommodation and cut worker mobility at a time when the gradual decline of the extended family means that ever more young couples and individuals want a place of their own in which to live. Well over half Italy's 1.6m unemployed are under 25.

Meanwhile only youths with influential godfathers can be remotely sanguine about the immobility of the Italian political system, the dominance of parties and factions, and the lingering possibility of an

"historic compromise" which would bring the Communists into government alongside the Christian Democrats. The Italian state survives, but the inability of governments to change things, their perceived incompetence in reacting to events (such as the November earthquake) and the corrupt wheeling and dealing of those inside the system are depressing.

For a tiny few of those who are conscious of all this, a life of terrorism may offer a sense of purpose (however perverted), excitement, a coherent structure and a pervading, if turgid, ideology. The broad theory of left wing terrorism is that successive terrorist actions will lead the state to use such repressive measures that it will

be seen to be the "fascist" monster that the Left considers it already is.

Yet these vague aims, are manifestly not being attained. The State has shown itself remarkably resilient before terrorism. And the record shows that most terrorists (and even more innocent suspects) get arrested in the end, often to suffer almost indefinite detention without trial under laws passed in the wake of the Moro case.

The Red Brigades profess to be unperturbed by this and argue that the arrests of 1980 have actually strengthened them, cutting out the weaker and less reliable branches of the terrorist movement, and the amateurs who crack under interrogation. Yet the movement has kept forced to slim down, change its habits and tighten its security procedures. And the current concentration on weakening the authorities powers to deal with terrorism indicates that survival rather than war on the State has now become the priority.

The skills of the police and carabinieri which have led to the arrest of the 2,000 are being applied in the search for the kidnappers of Sig. d'Urso and for the killers of Gen. Galvagni.

The anti-terrorist forces have become cleverer and more effective over the past few years. But even though there is a police special branch, called the DIGOS, with responsibility for terrorism it must work through not one but two police forces: the Carabinieri, the paramilitary force which comes under the Ministry of Defence, and the Sicurezza Pubblica, which reports to the Ministry of the Interior. There is always the risk of confusion or duplication through their not co-ordinating their actions.

A further complication is that the magistracy, which must issue a warrant for all arrests, is itself divided on political grounds between Left and

Right, which means that terrorists of one political hue may be pursued less vigorously in one place than another. After the right wing bomb outrage at Bologna the right-leaning Rome magistrature tried unsuccessfully to take over the investigation from the left wing Bologna judiciary. Neither the magistrature, which has considerable independence from the executive, nor the police, lack zeal or energy in dealing with terrorism. But their efforts can be haphazard. Sometimes magistrates order the peremptory release of those painstakingly arrested.

But the kidnapping of Sig. d'Urso has forced the Government to take a stand, rather than helplessly condemn an outrage and leave the hard work to the police, as happens with terrorist murders and bomb explosions. Sig. Arnaldo Forlani's four-party coalition government has had to learn how to handle terrorist blackmail and may now, by a process of trial and error, have reached a tenable position.

The Christian Democrats' coalition partners include the Socialists, whose inclination has always been towards making concessions in order to save lives. Thus they pushed the Government into closing the prisons to security prisoners, the original demand of the kidnappers. Despite the ambiguities which have surrounded this particular issue, it is difficult to prevent it as anything but a concession which led to further demands.

Then came the Trani prison revolt, with the threat to the government's morale which the dramatic operation by the previously unused GIs (Group for Special Intervention) provided and the chilling murder of Gen. Galvagni who unaccountably was unseated. By the time the terrorists offered to lift the sentence of death on Sig. d'Urso

in return for the terrorists in Trani and Palmi jails being allowed to state their views publicly in the national media, the Government was firmly against compromise. It was supported by the Socialists and all other major parties.

Yet on Friday, just after the Government had reiterated its firm line, it was learnt that the official Socialist newspaper, *Avanti!*, was publishing in full a Red Brigades statement. The newspaper has also said that it will publish the statement demanded by the Red Brigades in their ultimatum. Only with difficulty was a compromise agreement made at the weekend to hold the coalition together, behind its official firm line.

The Red Brigades' statement of October, 1980, outlined three aims: two of them—to strike at the magistrature and to strike at the prison structure—are currently being pursued. The third was to "return to the factory" by staging exemplary attacks on the bosses and to try to create a "secret armed trade union". Two Milan managers were shot in the autumn, and the terrorists believe that the current move towards moderation by much of the Italian trade union movement—which can only be interpreted as realism in the face of grim economic realities—provides an opening for renewed terrorism.

That remains to be seen. But however unpopular the terrorist cruelty makes them with ordinary Italians, and however illusory their objectives are, no Government can face up to terrorism in total confidence when it is presiding somewhat helplessly over the apparently intractable political and economic problems, thrown up by a combination of Italy's history and the tremendous social upheaval it has undergone in the past 35 years.

## Letters to the Editor

### Not incentives—simplicity

From Mr. E. Whitting

Sir.—Why do Mrs. Thatcher, the accounting bodies and yourself (all on January 5) call for "incentives" for small businesses? What they need is not a rag bag of incomprehensible incentives but a certain, simple, stable framework of taxation and commercial law, which small businessmen can themselves understand without continual recourse to professional advisers and consultants. Under taxation I include, of course, national insurance.

Let us look at a few of the "concessions" in recent Finance Acts and other more recent proposals. Relief for losses on unquoted shares occupied a very long section of the Finance Act, 1980, only in order to allow relief for losses at income tax rates instead of capital gains tax rates. The number of conditions required to prove entitlement to the relief is enormous.

Retirement annuities were given further tax relief with new carry forward provisions, as well as retaining an option to carry back "unused" relief, all in terms that only an expert can understand. And what entrepreneur starting a new business thinks of retirement? The chief beneficiaries of these four long sections of the Finance Act, as far as I can see, are life assurance companies.

The Finance Act 1978 provided that losses incurred in the early years of a new business could be carried back and set against tax deducted from salary or wages earned previously. This provision seems to be very little known and it only applies where the business is not a limited company. I have heard of no case where it has been said to have acted as any kind of incentive.

Another wonderful provision of the Finance Act, 1980, was the 100 per cent capital allowance for "small workshops" under 2,500 sq. ft. There is already a 50 per cent initial allowance for all industrial buildings. The small workshop allowance means only that there is another £10,000 (on a £20,000 building) to carry forward against profits of some distant date in the future and more complications if you sell the building. A great incentive?

The proposed new stock relief, while apparently simpler, is not so certain as the old and there is a mean, nagging provision that the first £2,000 worth of stock is disallowed. This is on the grounds that small claims are an administrative burden. But every small business has to submit accounts to the Inland Revenue, a stock figure is shown and relief will be only one more line in the tax computation. How much simpler to have no petty restriction of this kind (to be adjusted later for inflation)? A small business with stock of £4,000 will have 50 per cent of it disallowed. A large business with £4m will have 0.05 per cent disallowed.

The latest proposal of the accountancy bodies for tax relief on investments in unlisted companies contradicts utterly my canons of simplicity and certainty. It will be no incentive to the entrepreneur and only cause more work (and fees) for accountants of clients with money to invest.

Any programme for the simplifications which small

businesses need could not be implemented quickly. The jungle that has been allowed to grow is not easily penetrated, let alone cleared. A first priority, however, should be a combined income tax and national insurance contribution for employees and no employer's or self-employed contribution at all. The fiscal revenue lost from this should be recouped by abolishing the small profits (not necessarily small companies) corporation tax rate of 40 per cent, by scrapping all the miscellaneous small business "incentives," by increasing income tax moderately, and, if that is not enough, by increasing taxes on tobacco, beer and spirits. This kind of programme would be a tonic to small businesses, new or old, and would provide directly much needed employment, thus reducing the public sector borrowing requirement.

The Financial Times and Mrs. Thatcher might be able to start something. We cannot look for simplification to the Treasury, the Inland Revenue, the accountancy profession or the larger companies with their own tax departments. All of whom have, unfortunately, a vested interest in complexity.

Edwin Whitting, Lecturer in Management Control and Lecturer in Accounting and Taxation, Manchester Business School, Booth Street West, Manchester.

### Management hawks

From Councillor N. Hodgson, Sir.—I find your article on managerial hawks (January 5) heart-breaking.

For the first time in 30 years, management is in a buyers' market with the trades unions and Labour in political and economic disarray, so how do they propose to show that they are fit to manage—by taking vengeance according to Len Collinson, "but take your revenge carefully," he adds.

What a way to think. True, the unions have been dominating, taking their revenge for the industrial revolution, for the 1930s depression, for the many disabilities that the working class has suffered as compared with the well-to-do.

Is it not now time for good will, for efforts to improve conditions for all, for management to show that workers do not need oppressive trades unions to protect them, to prove that we are all on the same side nowadays. When Len Collinson says "we have an opportunity... grab it now" let us hope that this is what he really means.

N. B. Hodgson, Astley Abbotts, Bridgnorth, Shropshire.

### Positively Victorian

From the Director-Environment, British Railways Board.

Sir.—The very balanced and sensible article by Gillian Darley (January 8) on the problems associated with the large Victorian infrastructure for which British Rail is responsible was deficient in only one important factor— which I am certain she would have wished to include.

The grant aid we receive towards the cost of maintaining our historic buildings is limited

entirely to the five Grade I stations we possess, and some Grade II (Star) buildings which are even fewer in number. As grateful as we are for the support of the Historic Buildings Council, we really must hand the palm for aid, comfort and assistance in the past two or three years to a few local authorities. The authorities responsible for the two great conservation areas of Merseyside and Manchester have co-operated with us in the most rewarding and positive manner. In Merseyside, not only have a significant number of small stations been improved at their cost, but work has been carried out by unemployed youngsters under the youth opportunities programme of the Manpower Services Commission.

In Manchester the County Council has been responsible for initiating with us the wholly successful environmental improvement scheme associated with Manchester Victoria Station. There are very few examples in architecture where a distinguished architectural façade of some considerable length has been hidden by a rather mean back street—until demolition of a block of vandalised derelict buildings has been cleared away to reveal a sparkling elevation in golden sandstone—now facing on to a newly created landscaped city square.

Both local authorities have realised that the building infrastructure of a national organisation is just as equally an important part of the local environment. We very much welcome and appreciate the financial support that local authorities all over the country have been and are seeing fit to give us.

Bernard Kaukas, British Railways Board, 222, Marylebone Road, NW1.

### Marketing farm produce

From The Vice-Chairman, The Marketing Society.

Sir.—Reporting (January 7) on the recent Oxford Farming Conference, David Churchill, your Consumer Affairs Correspondent, commented on the proposal put forward by Miss Datta O'Catheine, one of the special marketing team set up to advise the Ministry of Agriculture, that a new trade body should be set up in this country.

Miss O'Catheine also suggested that farmers in Britain must market their produce properly if they hoped to compete with the "superb marketing efforts" of their European competitors, and I believe that it is indeed a better understanding of what is meant by "proper marketing" that is the key to the problem.

Without this understanding and a consequent attitudinal change of business emphasis from production to marketing no trade body would have a chance of success.

In my experience many producers of agricultural products have been over-concerned with protecting their investment by "beating their neighbour out of market share" using pricing to the exclusion of all other aspects of the marketing mix such as quality, presentation, new product activity, sales distribution strategy and a consistent level of marketing expenditure.

So while Miss O'Catheine's proposal has some considerable merit for the future, I suggest that in the beginning there has to be an honest acceptance that

"proper" marketing is not something that can be turned to when all else has failed, or can be picked up or rejected as the short-term market conditions change, but is first and foremost the essential discipline that leads to consistently good business practice—and that means profit.

Ken Webb, The Marketing Society, 35 South Park Road, SW19.

### Consumption of ethylene

From the Editor, Chemical Insight

Sir.—In view of the state of the European chemical industry, it is difficult to quarrel with the arguments about ethylene growth rates which Mr. A. K. Unsworth put forward on January 7. The aspect of the data published by CEFIC, the Brussels-based organisation which represents European chemical industry associations, which I find most interesting is the assumption that ethylene demand will recover more quickly after the 1980 downturn than it did after the previous recession of 1975.

It then took three more years before consumption passed the previous high level of 1974. It is now assumed that the 12.2m tonne peak of 1979 will be almost reached in 1981 and topped by some 400,000 tonnes in 1982. The forecast is clearly unrealistic.

Crucial to the CEFIC estimate is the assumption that west European ethylene demand was due to fall 12.8 per cent in 1980, when the figure is likely to be closer to 25 per cent. In fairness to CEFIC, however, it should be pointed out that their estimates were based on a survey conducted earlier in 1980, before markets had been too drastically eroded. It will indeed be a long time before European supply and demand for such vital petrochemical building blocks as ethylene return to equilibrium. Analysis of the data shows that the west European surplus between effective ethylene capacity and consumption amounted to 5.02m tonnes in 1980 and is estimated to fall to 3.7m tonnes by 1984.

No matter what view one takes of the CEFIC survey, it offers little encouragement to companies to embark on a costly programme of new investments, except to take advantage of special feedstock situations as is the case with Norway and the UK. Even then, there is little merit in adding to the existing surplus unless the companies concerned can close some older plants.

M. C. Hyde, Chemical Insight, 6, West Grove, Greenwich SE10.

### One shuffle too many

From Ms. P. Ford.

Sir.—Having attacked Mrs. Thatcher for misusing the language, Mr. Peter Riddell told us (January 7): "It is a pity that Saatchi and Saatchi did not feature in Monday's (Government) reshuffle."

If Mrs. Thatcher arranged her Government after the last General Election, surely last week's announcement concerned a rearrangement, not a reshuffle, or have I missed a shuffle?

(Ms.) Pauline M. Ford, 2, Priest Cottage, Marton-cum-Grafton, Yorks.

## Today's Events

GENERAL  
L.N. Sir Adrian Cadbury, Cadbury-Schweppes chairman, and Lord Limerick, British Overseas Trade Board chairman, speak at Institute of Sales Management conference on the language key in export strategy, Birmingham.  
Mr. Michael Foot, Opposition leader, visits Newcastle-upon-Tyne.  
Mr. Michael Heseltine, Environment Secretary, speaks on inner city partnership, Liverpool.

International Toy Fair, Harrogate (until January 15).  
Oteas: Central Bankers meet in Basle.  
European Parliament session opens, Strasbourg (until January 18).  
OFFICIAL STATISTICS  
Treasury publishes central Government transactions for December (including borrowing requirements). Personal income,

expenditure and savings, and company profits for third quarter. Housing starts and completions for November. Department of Trade issues figures for life purchases and other instalment credit business for November; and final November figures for retail sales.  
PARLIAMENTARY BUSINESS  
See Parliamentary Diary on page 20.

COMPANY MEETINGS  
See Financial Diary on page 22.  
COMPANY RESULTS  
Final dividends: Bell Brothers, Braid Group, Eronal, Board Holdings, Claverhouse Investment Trust. Interim dividends: Astra Industrial Group, Carole Engineering Group, Ellis and Everard, Hogg Robinson Group, Ratners, Jewellers, Roskill Holdings, F. H. Tomkins. Interim figures: Murray Northern Investment Trust.

# NPI Announces Record Bonuses for 1980

Assurances and Personal Pensions

**£4.55%**

Endowment and Whole Life

**£6.45%**

Terminal bonuses have also been increased to record levels.

## Company Pension Schemes for groups and individuals

**14%** total interest

These rates apply to current series policies. Bonuses on earlier series policies have also been increased. Individual notification of the new bonuses will be given to policyholders with the Annual Report.

**Visible Growth Fund and Capital Pension Plans**

National Provident Institution, 48 Gracechurch Street, London EC3P 3HH. 01-623 4200



## JFB suffers £4m CCA loss

ON A CCA basis, the Johnson and Firth Brown Group incurred a pre-tax loss of £3.95m for the year ended September 30, 1980, compared with a profit of £5.58m shown in the historical accounts.

The loss is after adjustments for cost of sales, £2.2m, monetary working capital, £1m, depreciation, £3.2m, disposal of fixed assets, £2.4m and gearing, £2.37m.

As reported on December 15, the historical profit was well down compared with the £10.3m achieved in the previous 15 months. The year's result was before debiting £2.81m terminal costs, including redundancies relating to activities closed during the period.

In his annual report, Mr. J. M. Clay, chairman, says the group faces a difficult time in the current year. The world recession is the main cause, but the group's position is made more difficult than its overseas competitors by an over-valued pound, high interest rates, high

inflation and higher charges for energy.

Mr. Clay points out that the principal subsidiary, Firth Brown, consumes as much electricity as a medium-sized city and energy costs represent about 35 per cent of added value.

However, the group's aim is to come through the recession with sufficient resources to fund the upturn in activity. To this end, borrowings have been restructured so that they will all be of either a medium or long-term nature, leaving the group with substantial unused overdraft facilities.

The balance sheet at September 30, shows bank overdrafts and loans of £5.97m (£18.5m). Loan capital of £55.72m (£41.1m) includes £19.25m (£1.1m) bank term loans and £13.1m (same) convertible unsecured loan stock repayable after five years, together with £13.75m (£13.5m) bank term loans repayable between two and five years.

quarter at Ferguson is usually better than in either of the preceding quarters "and this year is no exception, with an addition of £587,000 to the half year's pre-tax profits of £776,000. It is the intention of the Ferguson Board to recommend a final dividend of 3.5p per share payable in August 1981 which, with the interim dividend of 2.2p per share paid on January 6, 1981, would make an aggregate unchanged net dividend of 5.5p per share for the year ending February 28, 1981.

## FIH profits downturn

Ferguson Industrial Holdings, the building, engineering supplies, software and printing group, has reported pre-tax profits of £1.26m, compared with £2.70m, for the nine months to November 30, 1980. Group turnover was £61.46m compared with £80.6m.

The figures are revealed in Ferguson's offer document which details its agreed bid for Gosforth Industrial Holdings. Gosforth shareholders are told that profit in the third

## New Cavendish dealings to resume

DEALINGS in New Cavendish Estates, the property group that made a reverse takeover last November of the ailing Smithfield butchery concern, Lidstone, are to resume on Friday.

The shares were suspended in November pending publication by New Cavendish of information on its activities. A pro-forma balance sheet based on valuations of New Cavendish's assets at June 30, 1980, and of Lidstone's assets at July 19, 1980, showed freehold and leasehold property worth £2.1m, listed investments of £10.0m and net current assets of £873,000.

Secured loans amounted to £1.26m, deferred tax £0.4m and preference capital of £74m, leaving shareholders' equity of £2.05m. The private company, which has a 24.8 per cent holding in Southern Television, achieved an income after tax of £4.2m (£3.94m). The net dividend is raised from 22.5p to 25p per share.

On behalf of Baco, Panmure Gordon and Company, bought 30,000 Record Ridgway ordinary shares at 37p.

ARTHUR LEE & SONS  
Arthur Lee and Sons has acquired from Aurora Holdings the bright steel stockholding

## Hallamshire purchase

Burnett and Hallamshire Holdings has purchased on behalf of its wholly owned subsidiary, The Mining Investment Corporation, the whole of the issued capital of Rushcliffe Fuels and Pincholt Development, including its wholly owned subsidiary Trigg Plant, from Speedwell Commercial Leasing and Securities, a wholly owned subsidiary of Clumber Holdings.

The initial consideration is £1.6m plus a deferred consideration of up to £500,000 based on profit performance for the year to September 30, 1981. The three companies acquired by B and H are all based in Nottinghamshire. Rushcliffe's principal activity is the purchase of coal and other solid fuels for processing, distribution and resale. The major activity of Pincholt is the removal of power station ash under contract and Trigg is engaged in plant hire. The activities of all three companies are complementary to those of the mining division of B and H.

The combined profit before tax and extraordinary items based on the audited accounts of Rushcliffe, Pincholt and Trigg for the year ended September 30, 1980 amounted to £285,745 and the combined net tangible assets of the three companies at that date were £1.37m.

METALRAX  
Metalrax, the Birmingham-based subsidiary of Metaltrax (Holdings) and a manufacturer of steel storage equipment, has acquired Chislehurst, Kent.

NESCO/COLMORE  
Nesco Investments' offer for Colmore Investments has so far been accepted by holders representing 3.1 per cent of the shares. This brings Nesco's holding in the company up to 31.4 per cent.

Holders of Colmore are reminded that acceptances should be received by 3 pm on Tuesday.

ASSOCIATES DEAL  
On behalf of Baco, Panmure Gordon and Company, bought 30,000 Record Ridgway ordinary shares at 37p.

ARTHUR LEE & SONS  
Arthur Lee and Sons has acquired from Aurora Holdings the bright steel stockholding

AT AN extraordinary meeting on Wednesday, Gartons, the Merseyside-based agricultural seed company, is seeking shareholders' approval to a string of transactions in which the company has been involved over the past eight years.

In the circular giving full details of all the deals, the directors admit that "because of their size or because of the interests of your directors in such transactions" shareholder approval should have been sought at the relevant time.

The company — which has undergone numerous Board changes over the period in question — says that the directors have recognised "the deficiencies of the administration and financial controls within the group," which have led to the transactions not being properly disclosed. "Steps have been and are being taken to ensure that in future both internal control and external reporting and disclosure will function effectively."

The transactions by the company over the period include a £150,000 exchange and disposal of land in 1976 and 1978; the sale of a loss-making seed business in 1978; the disposal of the company's crop inspection aircraft in 1977; an option agreement in 1978 between Industrial and Commercial Finance Corporation and Tarnhow, the private company of Mr. Peter Darlington, the Gartons' chairman, which has a 43.8 per cent stake in Gartons; and the acquisition in 1973 of shares in Chancellor Finance.

In addition the group has been involved in loans to seven associated companies all controlled by Gartons' directors. The

## BIDS AND DEALS

### GILTS PUR OFFERS UNCONDITIONAL

In response to offers on behalf of Unigate to acquire Giltspur, acceptances have been received in respect of 16.97m Giltspur shares, representing 89.5 per cent of the issued share capital.

It is not intended to refer the proposed acquisition to the Monopolies Commission.

The offers have been declared unconditional as to acceptances but they remain conditional on the passing of the resolution sanctioning the capital reorganisation of Giltspur which is to be proposed at an extraordinary general meeting of Giltspur to be held today and on the allotment of new ordinary shares in Giltspur pursuant to such reorganisation.

The offers remain open for acceptance until further notice.

### TARMAC/F. PARKER COMPLETION

Tarmac Roadstone Holdings, a subsidiary of the Tarmac Group, has completed the purchase of Francis Aggregates and other assets from the Francis Parker Group for a total consideration of £6.64m. This compares with a book value of the assets acquired of £5.5m.

Tarmac has paid £1m for the company and its subsidiary John Heaver (Holdings) and at the same time discharged loans of £4.5m due from Aggregates to its bankers. Tarmac is also purchasing other assets, which are to be used in the Aggregates business for £700,000, and has discharged Aggregates' indebtedness to Parker of some £440,000.

### IMPS ACQUIRE U.S. SHOPPING CENTRE

Imperial Group Pension Funds has acquired a major regional shopping centre in the "Silicon Valley" area of California for around £30m.

It has purchased the Eastridge Mall centre from Hart Properties. The centre, situated in the San Jose metropolitan area some 52 miles east of San

Francisco, was developed by the Taubman company and completed in 1971.

Eastridge Mall is on a 307 acre site consisting of a 1.4m sq ft enclosed shopping mall anchored by four major department stores.

Imperial has already acquired several office buildings in Denver, Colorado, and another major regional shopping centre in San Diego.

### SHARE STAKES

Central Manufacturing and Trading Group—Caparo Group acquired through the market on January 8, 75,000 ordinary shares at 51.25p. The holding of Caparo Group in CMT now totals 5,233,000 ordinary (19.5 per cent).

Phoenix Timber—Mr. H. F. Hillman, director, disposed of 13,000 shares.

Drayton Premier Investment Trust—The Staff Superannuation Scheme and the Mineworkers' Pension Scheme together hold 7,187,539 shares (25.25 per cent).

Murray Caledonian Investment Trust—As a result of the purchase of 150,000 ordinary shares in the National Coal Board Staff Superannuation Scheme and the Mineworkers' Pension Scheme together with a subsidiary, wholly owned by the schemes, now jointly hold 4,396,416 ordinary (8.16 per cent).

London Investment Trust—P. S. Berry has disposed of 465,000 ordinary shares at 1.500m (5.4 per cent). H. C. Clifford-Turner has disposed of 250,000 ordinary shares at 1.500m (5.4 per cent).

On the disposal of the group's aircraft in 1977 the circular says that the Cessna 337 twin-engine light aircraft had been owned by the group since 1972 but because of rising costs the directors considered the ownership of the aircraft to be uneconomic. It was sold to C. S. Bishop, a company controlled by Mr. Darlington through Tarnhow for £10,000 which the directors considered to be a fair price.

The group now rents the aircraft from Bishop for a rental of £700 per month. In addition the group continues to employ the pilot on a part-time basis at an annual cost to the group of some £3,000. The circular points out that based on costs incurred by the group of £11,400 per annum, the cost per hour for business use is £70 compared with a comparable commercial rate of £100.

Mr. Darlington tells shareholders that transactions involving the directors' personal and substantial shareholdings will in future be kept

to a minimum and if possible eliminated. He says it is intended "to conduct the affairs of the company and the affairs of the companies associated with your directors... on a separate and distinct basis."

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INTERNATIONAL BONDS

BY JOHN MAKINSON

# A gale blows in through the window

REPORTS OF the death of the fixed-interest Eurodollar bond market are clearly premature. This is probably the only consolation that bankers will draw from last week's frantic activity in a market which seemed barely alive during the closing months of last year.

By the end of the week, some bankers were sounding distinctly sour about the way in which competitors had hastened to launch issues at the lower dollar rates which have prevailed since Christmas. One banker, who claimed to have received five invitations to participate in new issues within half an hour on Wednesday afternoon, accused issue managers of "throwing dollars at the borrowers."

Wednesday saw the launch of five new issues totalling \$525m, probably the largest volume seen on the market in a single day. Thursday was scarcely less busy, with another five bonds amounting to \$380m on offer. By the end of the week, the flood appeared to have been stemmed. A \$75m offering from Amoco was the only new arrival on Friday.

The spate of activity was prompted by the sharp fall in dollar rates around the turn of the year, bringing on to the market borrowers which had understandably balked at the rates that had to be paid late last year. Yet the terms of the new issues were sufficiently tight for the mid-week downturn in the New York bond markets to leave most of them looking high and dry. Some bonds were being quoted at less than 100 points in the unofficial grey market by Friday afternoon.

The congestion and confusion was particularly unfortunate as many of the names on offer would have been well received in more normal times. Caisse Nationale de l'Energie is a prime borrower with considerable security value, yet its \$100m new issue was languishing at less than 100 on Friday afternoon.

The American corporate names on offer (IBM, Du Pont and Amoco) were holding up

better than most, but managers may still find themselves with more paper on their books than they would wish unless U.S. interest rates resume their downward path next week.

Some bankers fear that the borrowers, as well as the market, will be damaged by last week's excesses. Ireland, for example, is an occasional borrower which has not visited the dollar market since 1971.

In the past, Ireland's dollar and sterling issues have been managed by S.G. Warburg, but the Republic broke with precedent last week by bringing a \$50m Eurobond through Credit Commercial de France. By the end of the week, it was being quoted at less than 100 on the market.

which will do little to enhance Dublin's stature on the market. On the dollar secondary market, it was not surprisingly a week of sharply mixed fortunes. Prices rose by around 20 points early in the week but all the gains were later eroded and Friday evening saw bonds trading at slightly below the levels of a week before.

The Swiss franc and D-Mark sectors of the market roughly followed the pattern of the dollar market, with early euphoria giving way to a more bearish tone as the week progressed. The D-Mark sector remained closed to new issues, although a decision to reopen it in a limited way is expected on Thursday. Swiss banks were more active, announcing several new issues on Thursday.

On Friday, Nordic Investment Bank announced that it was raising SDR 20m. This aroused some interest in the light of last week's London launch of a new SDR CD market, yet the move was hardly surprising, for the bank denominated its accounts in SDRs and has issued bonds in the unit before.

CURRENT INTERNATIONAL BOND ISSUES

Borrowers	Amount	Maturity	Av. life	Coupon	Price	Lead manager	Other yield
U.S. DOLLARS							
EDF (Greece France)	125	1988	7	13	100	Societe Generale	13.000
ETE Finance NV	50	1988	5	13	100	Blyth Eastman Paine	12.750
IEIB	100	1983	7	12 1/2	100	CCF	12.750
Euratom	40	1970	5.37	12 1/2	100	Chitrop Intl.	12.875
Hydro-Quebec	100	1991	8.4	13	100	CSFB	13.000
Bank of Tokyo	75	1991	10	5 1/4	100	CSFB, S.G. Warburg	5.319
Swedish Export Credit Corp.	75	1986	5	13	100	Morgan Stanley	13.000
Du Pont Canada Inc.	75	1991	10	13	100	Wood Gundy	13.500
IBM World Trade Corp.	200	1988	7	12 1/2	100	Salomon Bros.	12.500
GMAC	100	1988	7	12 1/2	100	Salomon Bros.	12.875
Eaton Corp.	50	1989	8	13	100	Salomon Bros.	13.250
Caisse Natl. de l'Energie	100	1991	10	12 1/2	100	Credit Lyonnais	12.750
Republic of Ireland	50	1988	7	12 1/2	100	CCF	12.750
Prov. of Newfoundland	60	1990	7	13	100	CCF	13.500
Amoco (U.K.) Expln. Co.	75	1988	7	13 1/4	99 1/2	Morgan Stanley, S.G. Warburg	13.364
SWISS FRANCES							
TransCanada Pipeline	100	1991	—	5 1/4	100	UBS	5.500
Oesterreichische Konstrukt.	100	1991	—	5 1/4	100	SSC	5.625
Sanyo Electric	100	1986	—	4 1/4	100	Credit Suisse	—
Mitsubishi Petrochemical	70	1986	—	4 1/4	100	UBS	—
City of Stockholm	50	1991	—	5 1/4	99	Nordfinanz-Bank	5.885
GUILDERS							
Nationale Nederlanden	40	1989	7	10	99 1/2	Bank Mees en Hope	10.155
SPECIAL DRAWING RIGHTS							
Nordic Investment Bank	20	1986	5	11 1/2	100	Orion Bank	11.500

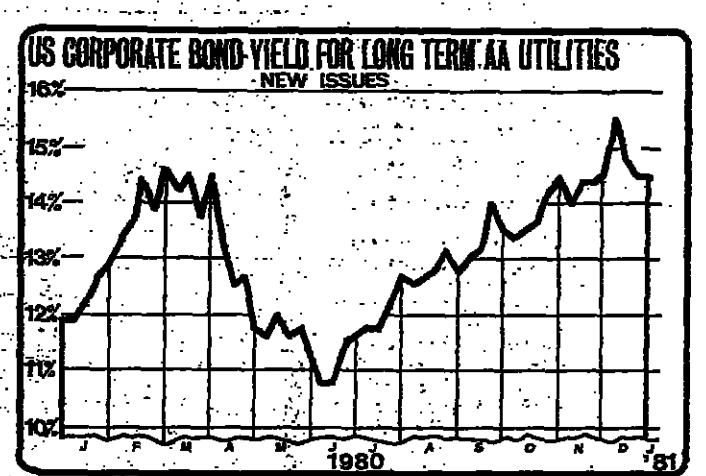
U.S. BONDS

BY IAN HARGREAVES

# Industrial borrowers take the plunge

DISTRACTED by last week's fireworks at the New York Stock Exchange, investors may not have noticed some quieter but equally outstanding developments in the credit markets.

The Federal Reserve reported weekly and year-end money supply figures late on Friday and was able to show another very large drop in both M1-A and M1-B, the latter being down by \$2.5bn for the week ended December 31. M1-B has dropped by an astonishing \$7.1bn in the last four weeks reported.



These figures mean two things. First, the Fed can now claim to have achieved its money supply targets for the whole of 1980 - something which appeared virtually impossible at the beginning of December. Secondly, the market can hope that this successful end to the old year will be carried into 1981, with positive implications for inflation and interest rates.

That hope was the basis of a very strong bond market rally last Monday (the day the Fed's money supply data was released). But the other side of the coin is the increasing caution being attached to forecasts of lower interest rates. Some Fed members have made it clear in public statements that the gravest error of 1980 was to let rates slide too quickly after the peaks of last spring.

Their fear is, obviously, that even these rates will not last and that they had better rush now before the picture worsens again. This decision is taken in the light of the fact that a corporation which hesitated with an issue on October 24 last year (when the yield was 12.63 per cent) then saw yields rise to 14.13 per cent by mid-December.

These corporate treasurers know that a couple of weeks of poor money supply figures - which are entirely on the cards, according to experts - along with heavy Treasury borrowing, could destroy a fragile bond market rally.

As always in volatile times, a decision to float debt carries risk and Alcoa, Tenneco, and Conoco may be wrong in choosing this week to break what has been a four-month absence of pure industrial corporations from the markets. But by any argument, their willingness to pay more than 13 per cent for 30-year money is a happy reflection in the outlook, as they see it, for inflation in the U.S.

U.S. INTEREST RATES (%)

	Week to Week	Jan 9	Jan 2
Fed Fds. wkly. ave.	14.5	14.5	14.5
1-mth. Treasury bill	14.5	14.5	14.5
3-mth. CD	14.5	14.5	14.5
6-mth. CD	14.5	14.5	14.5
1-yr. CD	14.5	14.5	14.5
2-yr. CD	14.5	14.5	14.5
3-yr. CD	14.5	14.5	14.5
5-yr. CD	14.5	14.5	14.5
10-yr. CD	14.5	14.5	14.5
30-yr. bond	14.5	14.5	14.5
Long-term AA	14.5	14.5	14.5
Long-term AAA	14.5	14.5	14.5

CREDITS

BY PETER MONTAGNON

# Spain presents a lean prime joint

THE Kingdom of Spain is raising \$500m in the Euromarkets through an eight-year credit co-ordinated by Bank of America and Manufacturers Hanover.

Margins on this long-awaited credit have been set at 2 per cent over Libor for six years rising to 4 per cent for the remaining two, but lenders may choose an alternative pricing of 3 per cent over U.S. prime throughout the life of the credit.

Spain is thus joining the ranks of those borrowers who are prepared to raise money over U.S. prime in order to achieve a low margin in nominal terms. But it is doing so at a time when prime stands at 20 per cent, while six-months Libor stands at only 17. It is thought in Madrid that the Kingdom was prepared to accept this expensive option because it apparently believes that over time prime and Eurodollar rates will move closer together.

Spain borrowers are also active in the Euromarkets and the Kingdom wants to offer banks a lucrative deal to help

maintain their interest in lending to Spain.

For banks with a deposit base in the U.S., there is no doubt that even a margin of 4 per cent over prime is an attractive proposition, but it is less certain whether many will be interested in a deal yielding less than 1 per cent over Libor.

Spain's credit was the first major borrowing to crystallise after the New Year break, but the momentum of business is building up again and a number of deals are in the pipeline. They include a \$100m borrowing for Hellenic Aerospace with a Greek Government guarantee. The borrower is seeking 10-year funds on the basis of a 1 per cent prime margin. Also planning to tap the market is India's Oil and Natural Gas Commission, which wants to raise \$200m.

Both deals are attracting competitive interest, principally because they are relatively rare names in the market. Bank exposure to India was in fact very low until

the recent \$650m financing for the Orissa aluminium smelter which was well-received at a split margin of 1 per cent over Libor and 2 per cent over prime.

Also expected to emerge in the coming weeks are a major borrowing by Sweden and a \$250m credit for Argentina's Agua y Energia Electrica, both of which were already anticipated before Christmas. Italy's Montedison meanwhile disclosed last week that it is considering a large credit, but declined to confirm Italian press reports that the amount contemplated is \$500m.

In other market news, the Kingdom of Denmark is renegotiating terms on a \$200m five-year credit signed in 1977 with a group of Canadian banks under the agency of Bank of Montreal.

The loan now carries a margin of 1 per cent, but under the new terms this will be reduced to 1/2 per cent from June with a flat renegotiation fee of 4 per cent. At that time the average remaining life of the credit will be less than 21 months, making the new

margin attractive to the lenders even by comparison with Denmark's latest \$200m, eight-year deal with its split 1/2 per cent margin.

Another credit for Venezuela is in arrears, showing that the country's new Director of Public Credit, Sr. Carlos Zubillaga, still has not managed to restore order to Venezuelan public sector borrowing. The credit in question is a \$40m borrowing by the Corpo Turismo affiliate, Improtur, arranged in 1977 with a margin of 1 1/2 per cent under the agency of Trade Development Bank.

Venezuela was the largest borrower in the Euromarkets last year, raising loans worth a total \$6.71bn, according to Morgan Guaranty Trust. Even so, bankers frequently complain of what they perceive as poor co-ordination and management of its borrowing programme.

Elsewhere in Latin America, Ecuador has mandated LBI to raise \$80m over eight years with three grace at a margin of 1/2 per cent throughout.

FT INTERNATIONAL BOND SERVICE

U.S. DOLLAR						Change on						BONDS/RAE INDEX AND YIELD							
												Medium term						Long term	
Issued	Bid	Offer	Day week	Yield	Change on	Issued	Bid	Offer	Day week	Yield	Change on	Jan. 9	Jan. 2	Jan. 9	Jan. 2	Jan. 9	Jan. 2		
STRAIGHTS						OTHER STRAIGHTS													
CECA 11 1/2 38	100	92 1/2	93 1/4	0	12.97	Bell Canada 10 1/2 38 CS	60	90 1/2	91 1/4	0	+13.04								
CFC 13 37	75	100 3/4	101 1/4	0	15.27	Bell Canada 10 1/2 38 CS	60	90 1/2	91 1/4	0	+13.04								
Citibank O/S Fin. 10 38	300	97 1/2	98 1/4	0	12.13	CIBC 11 1/2 35 CS	50	90 1/2	91 1/4	0	+12.13								
Citibank O/S Fin. 10 37	200	94 1/2	95 1/4	0	12.13	Federal Dev. 11 1/2 30 CS	50	89 1/2	90 1/4	0	+11.99								
Com. Union O/S 9 34	150	86 1/2	87 1/4	0	13.26	Fin. Corp. Inv. 30 35 CS	50	90 1/2	91 1/4	0	+12.13								
Denmark 11 1/2 38	100	89 1/2	90 1/4	0	13.89	Fin. Corp. Inv. 30 35 CS	50	90 1/2	91 1/4	0	+12.13								
Dutch Petroleum 13 32	50	98 1/2	99 1/4	0	13.87	Fin. Corp. Inv. 30 35 CS	50	90 1/2	91 1/4	0	+12.13								
EEC 11 35 (May)	75	94 1/2	95 1/4	0	13.89	Fin. Corp. Inv. 30 35 CS	50	90 1/2	91 1/4	0	+12.13								
EEC 11 35 (August)	75	94 1/2	95 1/4	0	13.89	Fin. Corp. Inv. 30 35 CS	50	90 1/2	91 1/4	0	+12.13								
EEC 13 30	100	94 1/2	95 1/4	0	13.89	Fin. Corp. Inv. 30 35 CS	50	90 1/2	91 1/4	0	+12.13								
Expomans 9 38	100	94 1/2	95 1/4	0	13.89	Fin. Corp. Inv. 30 35 CS	50	90 1/2	91 1/4	0	+12.13								
Exp. de France 10 38	125	94 1/2	95 1/4	0	13.89	Fin. Corp. Inv. 30 35 CS	50	90 1/2	91 1/4	0	+12.13								
Export Dev. Cdn. 9 36	100	89 1/2	90 1/4	0	13.89	Fin. Corp. Inv. 30 35 CS	50	90 1/2	91 1/4	0	+12.13								
Fin. Dev. Bank 10 37	100	94 1/2	95 1/4	0	13.89	Fin. Corp. Inv. 30 35 CS	50	90 1/2	91 1/4	0	+12.13								
Fin. Exp. Credit 10 36	80	89 1/2	90 1/4	0	13.89	Fin. Corp. Inv. 30 35 CS	50	90 1/2	91 1/4	0	+12.13								
Finland, Rep. of 9 36	100	83 1/2	84 1/4	0	14.14	Fin. Corp. Inv. 30 35 CS	50	90 1/2	91 1/4	0	+12.13								
Ford Credit O/S 14 32	150	92 1/2	93 1/4	0	13.89	Fin. Corp. Inv. 30 35 CS	50	90 1/2	91 1/4	0	+12.13								
Ford O/S Fin. 12 35	250	90 1/2	91 1/4	0	15.82	Fin. Corp. Inv. 30 35 CS	50	90 1/2	91 1/4	0	+12.13								
GMAC O/S Fin. 13 35	100	98 1/2	99 1/4	0	13.89	Fin. Corp. Inv. 30 35 CS	50	90 1/2	91 1/4	0	+12.13								
GMAC O/S Fin. 12 37	100	92 1/2	93 1/4	0	13.89	Fin. Corp. Inv. 30 35 CS	50	90 1/2	91 1/4	0	+12.13								
Goodyear O/S 12 37	75	96 1/2	97 1/4	0	13.89	Fin. Corp. Inv. 30 35 CS	50	90 1/2	91 1/4	0	+12.13								
Hudson's Bay 11 30	75	90 1/2	91 1/4	0	13.89	Fin. Corp. Inv. 30 35 CS	50	90 1/2	91 1/4	0	+12.13								
IBM Canada 12 35	115	94 1/2	95 1/4	0	14.49	Fin. Corp. Inv. 30 35 CS	50	90 1/2	91 1/4	0	+12.13								
Int. Harvester 12 35	100	97 1/2	98 1/4	0	13.08	Fin. Corp. Inv. 30 35 CS	50	90 1/2	91 1/4	0	+12.13								
J.C. Penney Int. 12 36	100	97 1/2	98 1/4	0	13.08	Fin. Corp. Inv. 30 35 CS	50	90 1/2	91 1/4	0	+12.13								
McGraw Hill 12 35	75	90 1/2	91 1/4	0	13.89	Fin. Corp. Inv. 30 35 CS	50	90 1/2	91 1/4	0	+12.13								
Norwest Ind. 12 37	100	90 1/2	91 1/4	0	13.89	Fin. Corp. Inv. 30 35 CS	50	90 1/2	91 1/4	0	+12.13								
Nova Scotia 10 30	100	89 1/2	90 1/4	0	13.89	Fin. Corp. Inv. 30 35 CS	50	90 1/2	91 1/4	0	+12.13								
OKB 10 35	100	89 1/2	90 1/4	0	13.89	Fin. Corp. Inv. 30 35 CS	50	90 1/2	91 1/4	0	+12.13								
Quaker 11 35	100	90 1/2	91 1/4	0	13.89	Fin. Corp. Inv. 30 35 CS	50	90 1/2	91 1/4	0	+12.13								
Quaker Hydro 11 32	100	89 1/2	90 1/4	0	13.89	Fin. Corp. Inv. 30 35 CS	50	90 1/2	91 1/4	0	+12.13								
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Sveed. Ex. Cred. 12 35	100	96 1/2	97 1/4	0	13.89	Fin. Corp. Inv. 30 35 CS	50	90 1/2	91 1/4	0	+12.13								
Sveed. Ex. Cred. 12 36	100	96 1/2	97 1/4	0	13.89	Fin. Corp. Inv. 30 35 CS	50	90 1/2	91 1/4	0	+12.13								
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World Bank 10 37	100	89 1/2	90 1/4	0	13.89	Fin. Corp. Inv. 30 35 CS	50	90 1/2	91 1/4	0	+12.13								
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World Bank 10 39	100	89 1/2	90 1/4	0	13.89	Fin. Corp. Inv. 30 35 CS	50	90 1/2	91 1/4	0	+12.13								
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Austrobank 8 30	250	92 1/2	93 1/4	0	9.41	Allied Irish 8 30	100	92 1/2	93 1/4	0	9.41	Austrobank 8 30	250	92 1/2	93 1/4	0	9.41		
Austrobank 8 32	100	92 1/2	93 1/4	0	9.41	Allied Irish 8 30	100	92 1/2	93 1/4	0	9.41	Austrobank 8 32	100	92 1/2	93 1/4	0	9.41		
BECE 8 35	100	92 1/2	93 1/4	0	9.41	Allied Irish 8 30	100	92 1/2	93 1/4	0	9.41	BECE 8 35	100	92 1/2	93 1/4	0	9.41		
CECA 7 32	150	92 1/2	93 1/4	0	9.41	Allied Irish 8 30	100	92 1/2	93 1/4	0	9.41	CECA 7 32	150	92 1/2	93 1/4	0	9.41		
Citibank O/S 8 30	100	92 1/2	93 1/4	0	9.41	Allied Irish 8 30	100	92 1/2	93 1/4	0	9.41	Citibank O/S 8 30	100	92 1/2	93 1/4	0	9.41		
Denmark 8 32	100	92 1/2	93 1/4	0	9.41	Allied Irish 8 30	100	92 1/2	93 1/4	0	9.41	Denmark 8 32	100	92 1/2	93 1/4	0	9.41		
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EIB 8 32	100	92 1/2	93 1/4	0	9.41	Allied Irish 8 30	100	92 1/2	93 1/4	0	9.41	EIB 8 32	100	92 1/2	93 1/4	0	9.41		
Eurocom 8 30	100	92 1/2	93 1/4	0	9.41	Allied Irish 8 30	100	92 1/2	93 1/4	0	9.41	Eurocom 8 30	100	92 1/2	93 1/4	0	9.41		
Finland 8 30	100	92 1/2	93 1/4	0	9.41	Allied Irish 8 30	100	92 1/2	93 1/4	0	9.41	Finland 8 30	100	92 1/2	93 1/4	0	9.41		
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Finland 8 36	100	92 1/2	93 1/4	0	9.41	Allied Irish 8 30	100	92 1/2	93 1/4	0	9.41	Finland 8 36	100	92 1/2	93 1/4	0	9.41		
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Finland 8 40	100	92 1/2	93 1/4	0	9.41	Allied Irish 8 30	100	92 1/2	93 1/4	0	9.41	Finland 8 40	100	92 1/2	93 1/4	0	9.41		
Finland 8 42	100	92 1/2	93 1/4	0	9.41	Allied Irish 8 30	100	92 1/2	93 1/4	0	9.41	Finland 8 42	100	92 1/2	93 1/4	0	9.41		
Finland 8 44	100	92 1/2	93 1/4	0	9.41	Allied Irish 8 30	100	92 1/2	93 1/4	0	9.41	Finland 8 44	100	92 1/2	93 1/4	0	9.41		
Finland 8 46	100	92 1/2	93 1/4	0	9.41	Allied Irish 8 30	100	92 1/2	93 1/4	0	9.41	Finland 8 46	100	92 1/2	93 1/4	0	9.41		
Finland 8 48	100	92 1/2	93 1/4	0	9.41	Allied Irish 8 30	100	92 1/2	93 1/4	0	9.41	Finland 8 48	100	92 1/2	93 1/4	0	9.41		
Finland 8 50	100	92 1/2	93 1/4	0	9.41	Allied Irish 8 30	100	92 1/2	93 1/4	0	9.41	Finland 8 50	100	92 1/2	93 1/4	0	9.41		
Finland 8 52	100	92 1/2	93 1/4	0	9.41	Allied Irish 8 30	100	92 1/2	93 1/4	0	9.41	Finland 8 52	100	92 1/2	93 1/4	0	9.41		
Finland 8 54	100	92 1/2	93 1/4	0	9.41	Allied Irish 8 30	100	92 1/2	93 1/4	0	9.41	Finland 8 54	100	92 1/2	93 1/4	0	9.41		
Finland 8 56	100	92 1/2	93 1/4	0	9.41	Allied Irish 8 30	100	92 1/2	93 1/4	0	9.41	Finland 8 56	100	92 1/2	93 1/4	0	9.41		
Finland 8 58	100	92 1/2	93 1/4	0	9.41	Allied Irish 8 30	100	92 1/2	93 1/4	0	9.41	Finland 8 58	100	92 1/2	93 1/4	0	9.41		
Finland 8 60	100	92 1/2	93 1/4	0	9.41	Allied Irish 8 30	100	92 1/2	93 1/4	0	9.41	Finland 8 60	100	92 1/2	93 1/4	0	9.41		
Finland 8 62	100	92 1/2	93 1/4	0	9.41	Allied Irish 8 30	100	92 1/2	93 1/4	0	9.41	Finland 8 62	100	92 1/2	93 1/4	0	9.41		
Finland 8 64	100	92 1/2	93 1/4	0	9.41	Allied Irish 8 30	100	92 1/2	93 1/4	0	9.41	Finland 8 64	100	92 1/2	93 1/4	0	9.41		
Finland 8 66	100	92 1/2	93 1/4	0	9.41	Allied Irish 8 30	100	92 1/2	93 1/4	0	9.41	Finland 8 66	100	92 1/2	93 1/4	0	9.41		
Finland 8 68	100	92 1/2	93 1/4	0	9.41	Allied Irish 8 30	100	92 1/2	93 1/4	0	9.41	Finland 8 68	100	92					







# Building and Civil Engineering

## Cartwright starts off with £12m worth

WITH new contracts approaching nearly £12m, and just getting under way, the Joseph Cartwright Group reports that it has made a good start for 1981. The largest award valued at over £5.5m is for the construction of a district office and area depot at Ashover-under-Lyne for the North Western Electricity Board.

The 71-acre site will provide open-air storage for materials and parking for 360 vehicles in addition to the buildings which will provide 6,200 square metres of workshops and stores at ground level and 2,000 square metres of offices, restaurant and ancillary accommodation at first floor level.

Walls and roofs will be highly insulated for the conservation of energy. Windows in the offices will be double glazed and vehicle doors to the workshops will have automatic closing mechanisms to reduce heat loss.

The architects are John Gayten Associates of Oldham. Also in the Manchester area the company is to carry out alterations under a £461,000 contract to a former post office in St. Peter's, Salford, which is to be a new area headquarters for the Royal Automobile Club.

Other contracts awarded to the company include the modernisation of 134 houses for the Calderdale Borough Council (£874,000), alterations to warehouses at Yeading Airport

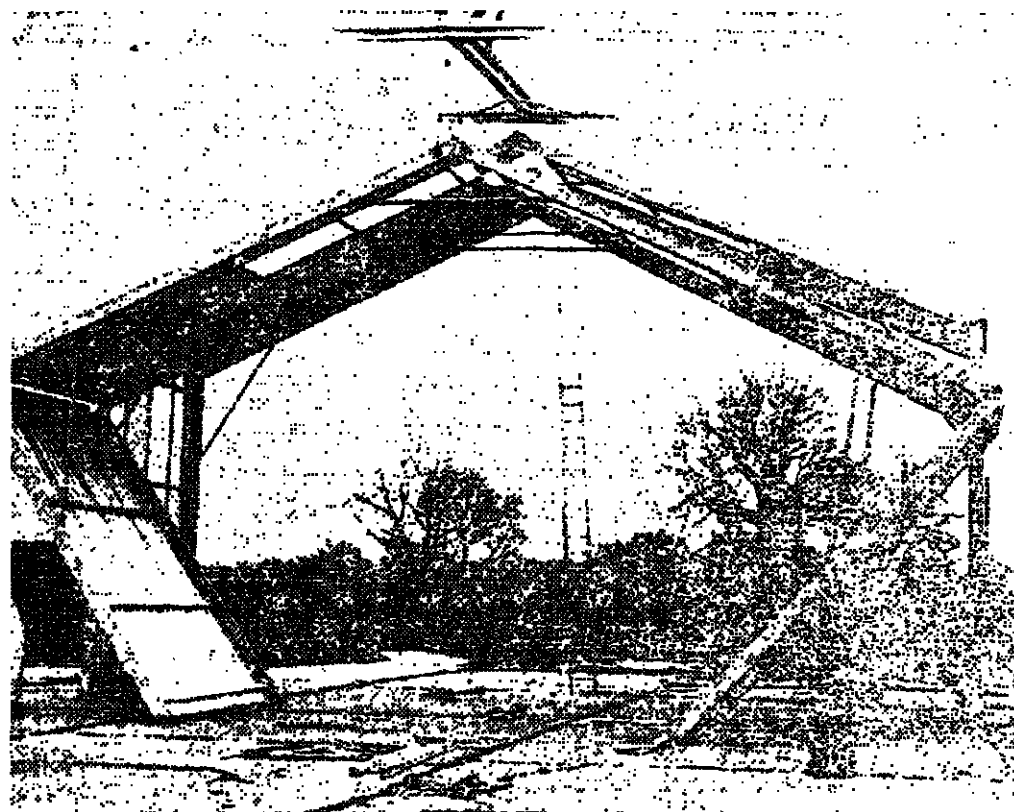
for York and District Investment Company (£147,000) and the construction of offices and warehouses at Armley, Leeds, for J. Cartwright Developments at a cost of £300,000.

In the south, Bath-based member of the group, Hayward and Wooster, has also gained a number of projects.

Under two contracts, together valued at £2.4m, the company is to construct 14 advance factory units at Cwmfelinfach and Bridgend. Also in Wales the company has been awarded a contract valued at £1.2m for the construction of 59 dwellings at Plligwenilly for the Newport Borough Council. These will be constructed using the Riley Form system.

In Bristol the Royal Insurance Company has placed a £215,000 order with Hayward and Wooster for the general upgrading of its Corn Street offices, while Bath City Council has awarded the company two contracts totalling about £528,000 for the construction of a storage depot at Newton Road, and 15 flats at Morford Street, Bath.

Two contracts have been awarded by Area Health Authorities. For Dorset, the company is to build a health centre at Sturminster Newton valued at £272,000 and for Wiltshire, internal alterations to the paediatric unit at the Bath Royal United Hospital is estimated to cost £83,000.



George Cohen Machinery is now offering this "folding building" which can be used as a workshop, for storage or similar purposes. It has a conventional pitched roof, is 4.26 metres to the eaves, 12.20 metres wide and can be made into any length by multiples of three metres. It has been designed for erection by George Cohen Machinery on customers' preformed foundations.

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## Awards to Wates

ENTERING THE new year with a wide range of refurbishment contracts, Wates has already started work in Floral Street in London's Covent Garden.

Bertorelli Brothers has contracted for the refurbishment and extension of a four-storey building to provide restaurants at the basement and ground floor levels here, although the upper floors will be formed as offices, and two new floors added at roof level to provide four maisonettes.

The work will take about 63 weeks to complete and is valued at £503,000. Wates says the contract has been won in competitive tender.

Industrial refurbishment for Sun Printers at its Watford plant is scheduled for completion by January next year and includes the raising of the roof level with associated cladding and the reconstruction of the ground floor. This will use 260 tonnes of new steelwork and substantial concrete bases placed at depths of 14 feet. The plant will remain in operation during the term of the £912,000 contract.

## £6.4m plant ordered

A NEW £6.4m plant for Becton Dickinson Vacuum Systems is to be built at Bellver Industrial Estate, Plymouth by Wimpey.

The 16,600 square metre plant will include a cobalt sterilisation unit and will have structural steel framing with lattice roof members and patent metal insulated walls and decking and in-situ concrete floors.

Included will be an office block of about 2,250 sq metres with reinforced concrete framing and precast concrete plank mezzanine floor and roof. The external walls will be double glazed curtain walling with concrete block and patent internal partitions.

This contract follows the site preparation and external works which is being completed by Wimpey, making the overall value of work about £7.3m.

Consultants are Peter Legge and Associates of Dublin.

In Newcastle, Wimpey has won three contracts jointly valued at about £700,000 for alterations, additions and installations of sophisticated services in three police stations for the Northumbria Police Authority. The work at Sunderland,

Byker and Cramlington comprises extensive internal alterations to flooring, walls, entrances and windows, installation of new walls, suspended ceilings and floor finishes.

Work to accommodate computerised communication systems will be carried out in all three stations. This will include the preparation of roofs for air conditioning units, provision of air conditioning systems and ancillary work including bulkheads, humidifier units and so on.

The architect is J. T. Smith, the quantity surveyor J. A. Kerr, and mechanical and engineering consultants are Cairns and Byles.

Overseas, Wimpey Laboratories, in association with its local partner EDA Investments Pty and Arman Larmer Surveys Pty, has been awarded a contract by the Government of Papua New Guinea to carry out a hydrographic survey of Orangerie Bay.

Wimpey says that Orangerie Bay has never previously been charted and the contract will provide data for the compilation of navigational charts. Value of this award is US\$4m.

## £12m Spanish contracts

THE SPANISH member of the John Laing Group Laing SA has been awarded contracts worth about £12m.

In Madrid, the company is to build 196 homes in two blocks of reinforced concrete frame construction with brickwork cladding, for Co-operative Rencalli under a £4.5m contract due for completion within 18

months. Also in Madrid, work has started on a £3.8m project for the modernisation of the Morales Hospital for the Spanish Ministry of Health. This is due for completion early in 1982.

At Valladolid, 200 km to the north-west of Madrid, a £2.5m municipal football stadium is being built for the City Council. The 30,000 spectator

stadium is to be completed by November next year as part of the preparations for the 1982 World Cup. It will have a parking area of about 80,000 square metres.

In Southern Spain, an £810,000 urbanisation project for Grand Estates SA at Marbella, involves the installation and commissioning of water mains, sewers and other services and the construction of roads serving the Alcala Estate.

## Work for Miller Buckley

A NEW pump house and associated site works at British Rail's coach sidings at York worth £346,000 is one of two contracts, together worth about £14m, just announced by Miller Buckley Construction.

Other work includes a contract worth £910,000 for Merck,

Sharp and Dohme at this company's Cramlington site in Northumberland. This provides extra warehousing and will also include alterations and refurbishment of various buildings as well as the construction of a store and link block.

Both projects are due for completion in autumn this year.

## Spreading its wings

AN extension to the Cable and Wireless Telecommunications Centre in Bahrain is to be built by H. Webb Construction in association with Ahmed Mansoor Al A'Ali. Value of the contract is £8m.

The 8-storey steel-framed extension will have reinforced concrete cladding and has been designed to allow for future expansion.

In the UK the company has received a letter of intent from the Queens Moat Houses Group to design and build a 50-bedroom extension to the Waltham Forest Hotel and renovate an old property in Brentwood, Essex. Total value of the works is £1m.

Webb (Construction) says it

is to purchase 51 per cent of the shares of Hi-Force Construction Co. Pty of Perth, Western Australia. Completion is due on January 31, 1981. The latter company is involved in civil engineering and building work for the mining and oil industries of Western Australia and will give Webb a foothold in this area.

In the U.S. Webb is purchasing for U.S.\$15m a 300,000 sq ft freehold office block at 111 John Street in downtown Manhattan, New York City. The 27-storey building is two blocks away from the new Insurance Exchange, and the deal includes a parcel of adjacent land for the building of a 200,000 sq ft office development. Agent acting for Webb is Jones Lang Wootton.

## Hotels by Lesser

DESIGNS for two hotel projects for the First Hospitality Corporation of America are being prepared by Lesser Design and Build. The hotels will be at Milton Keynes and at Edinburgh Airport and the contracts will be worth £3m and £4m respectively to Lesser. The company has already

started work on the site of a 110-bedroom hotel at High Wycombe, Bucks, for Great Hotels. Value of this is believed to be around £2m. Another job under way in High Wycombe is a £400,000 office block for Savills.

Lesser has just moved its headquarters from Hounslow to Teddington.

## £75m port project

DEVELOPMENT of a fisheries port complex near Basrah is to be undertaken by Iraq's Ministry of Agriculture and Agrarian Reform.

Piling Design Consultants of 73, Wimpole Street, London, have been appointed as consultants for the scheme which it is estimated will cost over £75m.

The project calls for the construction of 600 metre long deep water berths and associated works including dredging, filling, approach roads, storage facilities, services, cranes and other handling facilities. International tenders are likely to be invited in the second half of this year.

## Quaker Oats grows

SPECIALIST IN industrial and commercial construction, Hewgate of Aylesbury, has commenced work on a new development for Quaker Oats at the latter's headquarters in Southall, Middx.

This comprises a 60,000 sq ft human foods warehouse which will be built to stringent hygiene requirements, together with a seven-storey escape stair-

case and new entrance and reception area in existing premises. There will also be alterations to buildings and services together with extensive site works.

The project was originally designed by Hewgate in a design/build competition and subsequently won in limited tender. Value of the contract is £1.5m.

## NEWS IN BRIEF

● Farrow Construction (Northern) — a Lovell Construction company — has won contracts worth about £700,000 to provide a new production department for Cheshire County Newspapers at Warrington, improvements to Bolton General Hospital, and alteration of a Carlisle clothing store for the Burton Group.

● British Airways is extending its general services and engineering base at Heathrow Airport with steelwork provided by Graham Wood Structural under

a contract valued at £106,000.

● Former textile factory built in the late 19th century in Market Harborough, Leics, is to be converted to local council offices, library and museum under a contract worth nearly £1m won by John Laing Construction.

● The Property Division of John E. Wiltshire and Company is undertaking the development of two retail units at 100-102 Sandgate Road, Folkestone, Kent. Architects are Dahl and Cadman.

**GAS UP 35%**

**RAIL FARES UP 62%**

**ANNOUNCING THE GOOD NEWS FOR THOSE WHO FORESAW THE BAD.**

**ELECTRICITY UP 55%**

**FOUR STAR PETROL UP 68%**

**SPIRITS UP 30%**

**MEAT UP 46%**

**NEW HOUSES UP 93%**

For many people the economic picture has been pretty bleak for the last three years. But then the economy always has its ups and downs. And for people who had the foresight to invest wisely the picture looks a little different. Which is why Scottish Widows with-profits policyholders will be happy today. They've been given record triennial bonuses. Here's what these bonuses mean to typical policyholders.

A 45 year old man with a 10 year £10,000 with-profits endowment policy maturing now has paid total premiums of £9,097 after tax relief. This year he will receive £17,410 free of all taxes.

For a 50 year old policyholder with a 25 year policy the net premiums paid are £8,715 and the maturity value paid out is £32,760.

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## UK NEWS

## £1bn tax lost to black economy, says builders

By Andrew Taylor

TAX CHANGES to prevent losses to the Exchequer estimated at £1bn a year, from builders in the black economy avoiding tax, have been proposed by construction industry employers.

The suggestions are in a joint memorandum on the spring Budget to the Chancellor, which is mainly a plea to the Government to stop cutting capital expenditure on construction to control public spending.

It is prepared jointly by the National Federation of Building Trades Employers; Federation of Civil Engineering Contractors; Committee of Associations of Specialist Engineering Contractors; and the Export Group for the Constructional Industries.

Government figures, it says, show that tax avoidance or evasion in the black economy cost £2bn-£3bn a year in lost taxes.

The authors of the memorandum believe that about a third of this may be in construction activity.

Many bona-fide contractors lose business to less reputable elements operating on a "cash-and-no-questions-asked" basis.

"The situation is most disturbing and objectionable". In construction "certain features notably the 15 per cent VAT charge on building repair and maintenance work are seriously aggravating the problem."

It is suggested that VAT could be removed from building and repair. Or private householders could have tax relief on such work by "bona-fide builders" only.

Relief would then be obtainable only on work by builders holding Inland Revenue exemptions, known as 714 Certificates. This would put pressure on householders to use builders known to the Inland Revenue.

A similar system exists in the Irish Republic, say the employers.

Other proposals include higher limits on home loans eligible for mortgage tax relief from £25,000 to £50,000; raising "trigger-point" for stamp duty on house purchases from £20,000 to £36,000; widening scope for 100 per cent capital tax allowances, eventually for all commercial buildings; and reduced development land tax impact on gains to "bona-fide developers."

## The winners and losers in the great rates race

SPELTHORNE in Surrey and Allerdale in Cumbria have almost identical populations and the Government's assessment of the amount each of them will need to spend in 1981-82 to provide a standard level of services is almost the same—about £4m.

If Spelthorne were to spend more than the Government thinks necessary its grant would diminish. Its grant would, indeed, disappear altogether if the council spent 50 per cent more than its limit.

If Allerdale overspends, on the other hand, it will continue to receive increasing central government funds however great its expenditure. If it were to spend twice what the Government estimates it needs to spend Allerdale would receive £4m in grant (compared with only £2.56m if it spends at the assessed level). Whatever its expenditure the Government would still be providing 49 per cent of Allerdale's cash.

This is one of several features of the new block grant systems of distributing grant to councils which have been analysed in a working paper by Mr. Tony Travers, of North East London Polytechnic. They are not isolated anomalies, but typical

Robin Pauley looks at the anomalies in the new block grant system for councils.

examples of the new system, which has been described as absurd by all local authority associations.

The wild disparities are the result of the difference in the rate base and the effect within the new system of high rateable values. As the graphs show, an authority with large resources like Spelthorne or Camden will do proportionately better if it can manage to spend less than the Government's assessment of its spending need (the grant related expenditure or GRE figure). Poorer areas like Lewisham or Allerdale get a completely different result out of the mechanisms: their grant falls if they underspend but rises if they overspend the GRE level or the tolerance threshold (10 per cent).

These authorities are given a positive incentive to overspend by the system, and authorities in this situation form the majority of English councils.

All over the country councils face similar inconsistencies in the relation between grant and expenditure. Some will receive

much more grant than last year, others much less and the results generally appear arbitrary. The effect on the ratepayers will be to give some authorities—no alternative but to levy relatively large rate increases in March; other councils will be able to make only small increases.

The disparity will be great as are the changes in grant allocation, although the Government has been trying and failing all year to avoid this.

Much of the peculiar pattern of grant incentives will be defended by the Government in the name of rate poundage equalisation. This is very misleading and the Government abandoned poundage equalisation in London some years ago," Mr. Travers writes.

An extraordinary feature of the block grant system has been that it provides that some authorities will receive no grant at all if they spend very much more than the Government thinks they should spend.

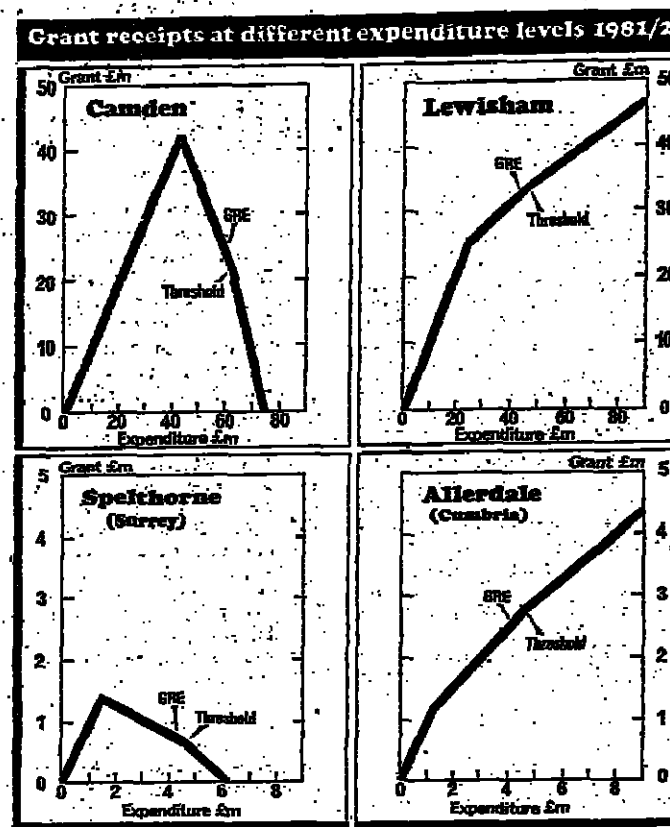
When the scheme was introduced it never occurred to the Government, nor anybody else,

that this could happen. But a mood is developing among Labour groups in inner London and particularly on the Inner London Education Authority, that it might be an advantage to dispense with the grant and therefore to avoid Government interference.

If the Inner London Education Authority spent at its GRE (£468m) in 1981-82 it would get £141m in grant. It is planning to spend £694m which will cut its grant to £7m, and the Labour Left is pushing hard for this grant to be relinquished by a small growth in spending plans to £702m, which it regards as a small increase to pay for independence.

Throughout the year, the block grant system has been held up as a method of controlling and preventing high levels of spending. Until very recently Lady Young, junior Education Minister, has been saying that the answer to cutting the LEA's high spending (a key Tory aim backed particularly strongly by Mrs. Thatcher) lies in the block grant.

Block grant distribution in 1981-82: Working Papers on Institutions No. 21; Tony Travers, North East London Polytechnic.



## People's Bank to appeal for recognition

By Michael Lafferty, Banking Correspondent

A SMALL Bradford-based institution, known as People's Bank, is appealing against the Bank of England's refusal to grant it the status of a recognised bank, to a public tribunal, nominated by the Chancellor of the Exchequer.

Without recognition, People's Bank will have to remove the word "bank" from its name. This will be the first case to be heard under the appeal provision of the 1973 Banking Act.

It is understood that the Bank of England is willing to accord People's Bank only the lower status of a licensed deposit-taker.

People's Bank is a subsidiary of the Provident Financial group, which was originally founded on a cheque-trading business. It has eight branches.

People's Bank says it offers a full range of personal banking services, including current accounts with cheque guarantee cards. It pays 2 per cent interest on credit balances on current accounts, and levies no bank charges.

Mr. Peter Hogg, chairman of People's Bank, said he believed that his company provided a valuable banking service.

"We want to retain the name 'People's Bank', which has been around since 1894," he added. People's Bank had total assets of £100m and shareholders' funds of £5m.

The tribunal hearing the case consists of Mr. A. Heyman, QC, who will be chairman, Mr. A. I. F. Goldman, senior partner of a large firm of solicitors, and Mr. Michael Coates, senior partner of Price Waterhouse.

The hearing will be held on January 15, 16 and 21 at 34, Parliament Street, London. People's Bank is one of 39 institutions whose applications for one of other status under the Banking Act were outstanding when the Bank of England published a list last December 22.

Other names include Bankamerica Finance, a subsidiary of Bank of America of California; Commercial Bank of Wales; Sir Julian Hodge's bank; Gammal Trust Bank; Provincial Bank of Ireland; Rosminster; and the Lincs Employees' Savings Bank.

## Retailers still pessimistic despite buoyant trading in the sales

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

RETAILERS are generally still pessimistic about their prospects for much of 1981 in spite of the buoyant start to the year from the bargain sales.

Their pessimism is due to fears that until the economic recession shows signs of ending, consumer confidence will stay at a very low level.

"Few retailers can be at all optimistic in the present economic climate," says Mr. Richard Weir, director of the Retail Consortium.

The consortium is seeking a meeting with the Chancellor to press for special measures in the Budget to help the retail trade.

Mr. Roy Stephens, chief executive of Selfridges, predicts that "spring will be a difficult time for retailers." This is in spite of Selfridges reporting sales up by more than 18 per cent last week, the second week of its bargain sales.

The sales have generated considerable enthusiasm by shoppers, even leading to

scuffles in some departments of Harrods on Saturday on its first day.

Harrods was the last major London store to start its sales this year and first reports suggest it had more than 300,000 customers on Saturday who spent a record £5m.

Many other stores, which started their sales straight after Christmas, have also reported record takings. The John Lewis Partnership, for example, says sales after Christmas were about 58 per cent up on the same week last year.

Stores have been helped by the prolonged Christmas holiday for large sections of the workforce, and by those already made redundant spending their redundancy money.

But some leading retailers, as well as City analysts, are privately expressing scepticism about the sales claims made by some stores. The City is also worried that the low profit margins of most retailers

Retailers' fears for the future are based on the fact that

unemployment is still rising as well as the current level of wage settlements being below the rate of inflation, which will further depress consumer spending in the shops.

Depressed consumer expectations for 1981 are also shown by the regular monthly Financial Times survey of consumer confidence. The index of future confidence last month fell sharply to minus 31 per cent. Only 18 per cent of the 1,000 consumers surveyed expected conditions to improve in 1981, while 49 per cent thought they would get worse.

The tough trading conditions facing retailers could, however, lead to improved productivity. Mr. Roy Stephens of Selfridges believes the boom times for retailers in the past few years have led to a decline in the selling ability of staff.

The store is giving its staff intensive training over the next few weeks — including video presentations of correct selling techniques

## Wages cut fails to save jobs

MOST WORKERS at a Yorkshire wool mill who accepted a 10 per cent wage cut to save their jobs are to be made redundant because trade has continued to decline.

About 80 per cent of the employees of William Dewberry and Sons, dyers and finishers of Baildon, Bradford, voted for less pay in a ballot in September. They have been told that 150 workers will have to go in March, leaving 400. Fifteen years ago, 500 worked at the mill.

The 10 per cent wage cut has been restored to ensure that full redundancy payments are made.

Mr. James Ruddy, the company's chief executive, who also accepted a pay cut in September, said yesterday: "The workers are very upset about it but they were not over-surprised."

Mr. Ruddy said he was still confident the company would survive but it would be a lot smaller.

## Optimism grows over interest rates cut

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

CITY ANALYSTS appear increasingly optimistic about the prospects for a slowdown in the rate of monetary growth and for a reduction in interest rates this year.

The latest batch of stockbrokers' circulars shows growing confidence that, in spite of the rise in public sector borrowing caused by the recession, the monetary outlook should be much more favourable than last year.

This is mainly because bank lending to the private sector is expected to increase more slowly than last year.

Stockbrokers Laing and Cruickshank, for example, believe that Minimum Lending Rate will be cut by one percentage point from 14 per cent during the first three months of this year, with a further drop to a floor of 10 per cent likely by the end of the year.

Brokers Fielding, Newson-Smith and Co. argue that the major slowdown in the growth of sterling M3, the broadly

defined money supply, must await the trough of the recession.

When this happens the slowdown could be quite as dramatic and unexpected as its acceleration last year.

The Government should not resist the slowdown by too sharp a reduction in interest rates or premature fiscal retrenchment. The brokers expect an MLR low of 10 per cent.

The Laing and Cruickshank review provides a wide-ranging analysis of the economic outlook. The brokers are critical of the present approach to monetary and fiscal policy, in particular the official view of the determinants of monetary growth.

The review states that "the structural shift from the non-oil to the oil sector and the transfer of incomes from profits to wages will continue, but at a less devastating pace."

Both are avoidable, but there is little evidence of any policy change which would reverse the process.

This announcement appears as a matter of record only



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## UK NEWS

## Lorry sales 'will continue to fall'

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

COMMERCIAL vehicles sales could fall by a further 8 per cent this year to about 240,000, the Society of Motor Manufacturers and Traders estimates.

Last year sales fell 11.4 per cent compared with 1979, to 268,218.

The overall statistics disguised to some extent the severe problems at the heavy end of the business. Registrations of vehicles over 3.5 tonnes fell by 23 per cent, from 79,856 to 61,301. Sales of purpose-built vans and four-wheel-drive vehicles increased from the 1979 totals.

The year ended badly for the heavy vehicle business. In December the market was 47 per cent down on the same month a year previously, at 2,805.

Reflecting the benefits of the high value of the pound gives to marketing strategy for importers, the society's figures show that imports increased their share of the total market slightly last year from 23.2 to 24.4 per cent.

The Japanese did well, pushing up their penetration from 7.7 to 9.9 per cent and putting most of the emphasis behind purpose-built vans.

Ford strengthened its position as Britain's top-selling commercial vehicle maker and achieved

its highest-ever market share of 32.9 per cent.

Ford sold 87,858 commercials, only 4.1 per cent down on its 1979 record level.

The company claimed that its Transit van set a new record annual volume of 46,852 units, making it Britain's best-selling commercial, accounting for more than one in every six commercials sold last year.

BL, in second place in the market, with 21.4 per cent, sold 56,870 commercials compared with 56,132 in the previous year. Of the totals, Leyland Vehicles, the heavy vehicles subsidiary, contributed 19,616 last year and 18,804 in 1979.

Bedford, the General Motors subsidiary, registered last year 57,665 units, compared with 56,132 in 1979.

Dodge, the Peugeot offshoot, sold 16,165 commercials last year, including units from France and Spain as well as the UK, compared with 15,881 in 1979.

The society breaks down the total market into various segments. Registrations of car-derived vans totalled 74,912 (92,855), purpose-built vans were 118,261 (117,488), four-wheel-drive vehicles were 11,745 (10,650), trucks and trailers 61,301 (62,858) and buses and coaches 5,792 (5,806).

## Temporary Solent home for Short's flying boat

By Lynton McIn

THE LAST of a generation of large passenger-carrying flying boats built by Short Brothers of Belfast is a step nearer a permanent home in British waters. Hampshire County Council agreed on Friday to allow the 37-year-old Short Sandringham flying boat a temporary resting place on the Solent.

The project is the work of a team backed by ICI, British Airways, Eastern Airlines of the U.S., Reemair, a company specialising in aircraft support equipment, and the Transport Trust.

ICI has said it will supply all the white paint to restore the craft to its former glory. BA has already helped the project team with air fares at "advantageous" rates and Eastern has provided 15 free return tickets for the team from Miami to Puerto Rico, the craft's last resting place.

The Royal Mint at Llantrisant is also involved. Mr. Peter Bolton, the pilot who is leading the efforts to restore the flying boat commissioned the Mint to produce gold, silver and bronze medallions depicting the boat. These are for sale in an attempt to raise about £30,000 towards the £100,000 needed to help restore the craft to flying condition.

## Rolls-Royce develops improved jet engine

MY MICHAEL DONNE, AEROSPACE CORRESPONDENT

ROLLS-ROYCE is developing a version of its Dash 535 engine for use in the new Boeing 737 twin-engine jet airliner ordered by British Airways and Eastern Airlines of the U.S.

Lord McFadzean, chairman of Rolls-Royce, says in the company's newspaper that this improved version of the engine "will achieve a performance in airline service to match that promised by our competitors, and we aim to capture a substantial part of what will be a very large market over the next two decades."

Lord McFadzean was reassuring the Rolls-Royce personnel that although the company had recently lost two large orders, from Delta Air Lines and American Airlines, to its rival Pratt and Whitney, the company was neither dismayed nor disheartened.

"Rolls-Royce fought hard to win these orders," he says. "We brought forward our planned future improvements in the 535. We made good commercial sense, but clearly the competition must have offered a better package: this must have been costly."

Rolls-Royce was able to offer American Airlines delivery nearly two years earlier than Pratt and Whitney because of its more advanced programme, he says. This would have resulted, on Rolls-Royce's calculations, in fuel savings approaching \$50m to American Airlines.

The overall deal with its competitor must have involved some form of compensation to the airline for having to retain their fuel-efficient engines in service longer than was necessary.

Lord McFadzean says it had always been expected that at least one other engine, and possibly two, would be selected by airlines for the 737. The company should never underestimate technical competition from the U.S., and it would have been surprising if Pratt and Whitney had abdicated from a segment of the market where they held a virtual monopoly for so long.

Competition is undoubtedly going to be very tough, he says. But while respecting the competition, let us not be depressed by some of the advertising. It has been stated that the new Pratt and Whitney engine will save American Airlines an extra 8-10 per cent in fuel costs.

"The basis of the comparison is not stated: it cannot be with the RB-211-535-E4 version, on which work has been proceeding for some time."

This improved version of the engine takes advantage of technology developed in the 324 (another version of the RB-211), for the long-range TriStar and the Boeing 747, where substantial fuel-burn advantages are being achieved over the best U.S. versions in service.

## Fast growth in printing industry productivity

By Alan Pike

PRINTING and publishing industry productivity grew three times as quickly as in the economy as a whole during the second half of the 1970s, according to a Cambridge Econometrics report published today.

The report indicates that between 1975 and 1980 the industry's productivity rose by 18 per cent against an average of 6 per cent. But it expects depressed market conditions to preclude much further productivity growth before next year.

Like previous forecasts, the report concludes that in spite of bright long-term prospects for productivity, the industry continues to face problems on the sales side. Exports are severely depressed by the sterling exchange rate, overseas competition and balance-of-payments problems in customer countries of the Third World.

Exports are not expected to recover to 1980 levels before 1980 and in book printing—the most export-oriented and currently most depressed sector of the industry—output in 1987 is forecast to be 1 per cent lower than the 1980 level.

By contrast, the report expects output of manufactured stationery to rise by 15 per cent by 1987 and forecasts that general printing and publishing will do equally well.

## Brokers Hedderwick cleared of charges

BY REG VAUGHAN

LONDON stockbrokers Hedderwick Stirling Grumbar have been cleared by the Stock Exchange's disciplinary committee of alleged infringement of Stock Exchange rules relating to lending practices in government securities.

Charges had been made against Mr. Ralph Hedderwick, the former senior partner, his successor Mr. Wallis Hunt and Hedderwick partner Mr. Peter Kay.

This decision comes just a month after the Director of Public Prosecutions decided not to recommend charges against the firm following a City of London Fraud Squad probe.

Mr. Robert Fell, chief execu-

tive of the Stock Exchange, said yesterday a report of the disciplinary committee's findings would be considered by the full council of the Stock Exchange at its next meeting on January 20. A statement would be issued at that time if it was felt to be appropriate, he said. The full council generally accepts the findings of the disciplinary committee.

The Stock Exchange first announced on July 1 that it was looking into allegations that Hedderwick had lent gilt edged stock to Wedd and Owen, the specialist gilt jobber which had ceased trading a week earlier. Hedderwick is not a designated money broker under Stock Exchange rules.

## Reporter will appeal in Goldsmith action

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

MR. MICHAEL GILLARD, a television reporter, will appeal today against a High Court jury's rejection of his claim for libel and slander damages against Sir James Goldsmith.

In the five-day hearing in June Mr. Gillard complained that Sir James made allegations to four national newspaper editors and repeated in a letter to Mr. William Deedes editor of the Daily Telegraph, that Mr.

Gillard had "blackmailed" Mr. John Addy, a public relations consultant, into giving him information for use in Private Eye about Sir James' solicitor, Mr. Eric Levine.

Sir James denied malice and claimed that the allegations were true.

The appeal will be heard by a court headed by Lord Denning, Master of the Rolls.

## INSURANCE

## EEC solvency directive ends era of 200 years

BY ERIC SHORT

THE INSURANCE Bill, introduced in Parliament just before the Christmas recess, marks the end of an era in UK life assurance operations. It prescribes for the first time specific solvency margins for insurance companies' long-term business.

For more than 200 years, since William Morgan of Equitable Life made the first scientific valuation of life business, the sole responsibility for certifying solvency: life business rested with the actuary of the insurance company.

All that is required at present is the actuary's signature that the value of the liabilities does not exceed a stated figure. The solvency margin represents the excess of the value of assets over the value of liabilities. Because of the long-term nature of life and pensions business, the actuary's role is to calculate the value of liabilities having regard to the nature of assets. Effectively, the actuary does a series of discounted cash flow calculations, allowing for future mortality, future investment returns on the existing portfolio, new money, future expenses, and so on.

The solvency margins are contained in the assumptions made by the actuary when calculating the liabilities. He assumes a lower rate of interest than is likely to be earned and stringent mortality assumptions. No specific figure is ever given for the solvency as such.

The EEC life directive sets out that insurance companies will calculate and show on their returns to the insurance authorities a specific figure for a solvency margin calculated on prescribed formula. Effectively, the directive states that the value of a life company's assets must exceed the value of liabilities by at least this margin if it is to continue trading.

The formulae set out are complex. For mainstream conventional life business, it is 4 per cent of actuarial reserves, plus 0.3 per cent of the sum at risk.

For linked business, with no investment risk and no expenses guarantee, the margin is 0.3 per cent of the sum at risk. Life companies can offset only 50 per cent of reinsurance in calculating the sum at risk and 15 per cent of reinsurance on the reserves.

The theory is that a reinsurer could go insolvent. The minimum solvency margin is £500,000.

For long established conventional life companies, the

change is a mere irritant for those with a high proportion of with-profit business. The actuary's absolute power is eroded and another layer of administration is added in preparing official returns.

There is the danger that the actuary could be pressured by other members of the company to distribute all profit above the official solvency margin on the grounds that if this is regarded as adequate by the authorities, there is no need to hold back any further surplus.

In practice, the actuary should be able to convince his Board that his judgement is paramount in deciding what surplus to distribute to policyholders and shareholders.

The directive has a much bigger impact on linked life companies. If a conventional company runs into trouble, it first cuts its bonus rates and remains solvent. A linked life company has no such first line of defence.

Many linked companies are small and manage to trade profitably on low capital amounts by reinsuring almost all the death risk and often a large part of the expenses risk. Now their solvency margin will have to be at least £500,000. That is, the share capital and free reserves must at least equal this amount.

Small linked companies could need substantial capital injections to meet this requirement. They have at least until March, 1984, before they need do anything.

The practical impact of the directive is minimal, but actuaries and life companies were disappointed in its outcome.

The most outspoken view came from the Scottish Provident Institution in last year's chairman's statement. He said the British negotiators had been compelled to make too many concessions to the rigid Continental concept of insurance control.

It was emphasised as essential that any further erosion of the British "freedom with publicity" concept should be kept to a minimum.

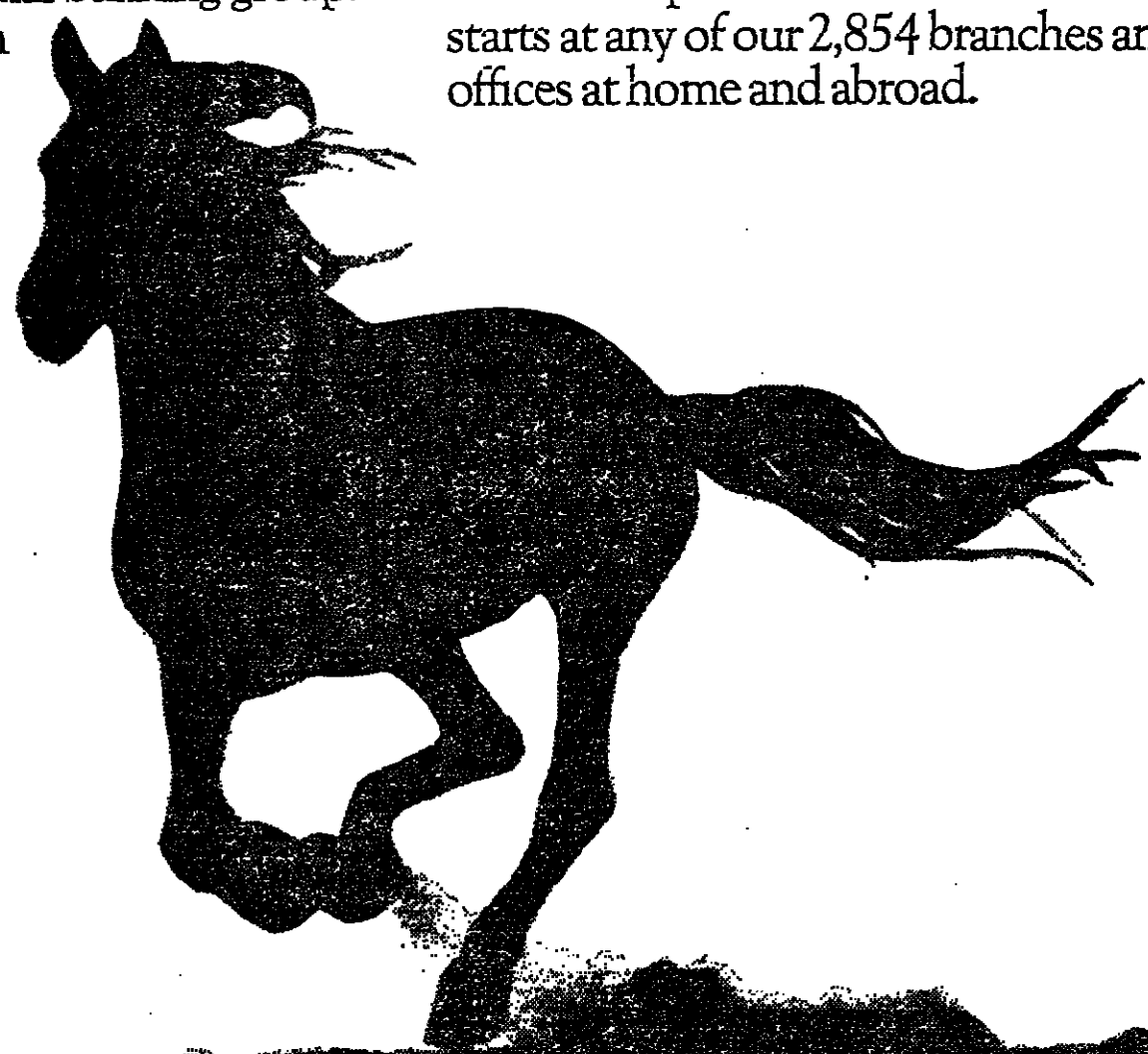
One leading actuary referred to the directive as one more stage in the creeping paralysis imposing itself on UK life assurance operations. His fear was that further controls could be imposed on premium rates and investment policies unless the negotiators in Brussels stood firm.

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At the sign of the Black Horse

## Parliament this week

**TODAY**  
Commons: Fisheries Bill, second reading.

**TOMORROW**  
Commons: Transport Bill, second reading; Motor Vehicles and Heavy Goods Vehicles regulations.

Lords: International Organisations Bill, committee; Social Security (Contributions) Bill, second reading; Northern Ireland consolidation orders.

Select Committees: Foreign Affairs; Overseas Development Sub-committee. (Room 15, 5.15 pm).

**WEDNESDAY**  
Commons: Rate Support Grant motions.

Lords: Debate on International Year of Disabled Persons. Bill of Rights (HL), committee; Short debate on Council of Europe recommendations on schools in Syria and Jordan. Select Committees: Education. Subject: Funding of the

arts. Witness: Mr. Paul Channon, Minister for Arts. (Room 6, 10.30 am). Employment Subject: Manpower Services Commission corporate plan 1981-85. (Room 8, 4.30 pm). Social Services. Subject: Medical education. Witnesses: Council for Post-Graduate Medical Education in England and Wales; Scottish Council for Post-Graduate Medical Education; University Hospitals Association. (Room 21, 4.30 pm).

**THURSDAY**  
Commons: Supply day debate, subject to be announced. Motions on EEC documents on steel.

Lords: Scottish Order Confirmation Bills, report; Sheep Variable Premium Order. Contempt of Court Bill (HL), committee.

**FRIDAY**  
Commons: Private Members' motions.







# Technical Page

EDITED BY ARTHUR BENNETT AND ALAN CANE

## Printing codes on plastic bottles

THE NEW-FOUND ability to print bar codes on flexible plastic bottles has significantly widened the role of laser-scanning of products at supermarket checkouts and given fresh impetus to its use.

Metal Box, which has extensive interests in printing on all materials, has solved the difficult problems of printing bar codes "in the round" by the silk screen and dry offset processes. Experts from the research and development centre at Warrage, Berks, provided the original film masters and worked closely with MB's factory at Wrexham to reproduce the article numbering to the extremely tight register required for laser-scanning. An oil company and a supermarket group are among the first users.

Metal Box is possibly the only packaging company that also incorporates all the major printing processes from gravure to flexography for plastic film or reel material. Printing is now by all processes on all materials in use from traditional tin cans to plastics.

Bar codes are only just beginning to be used in the UK, but in America they have been in use since 1973, although it has taken several years to prove their economic viability. Today there are more than 3,000 supermarkets using the system and 70-80 a month joining them.

In the UK only a handful of supermarket groups like Asda, Keymarkets, Tesco and Sainsbury have installed pilot schemes to study the system and devise appropriate computer programmes.

Laser-scanning, besides reducing pilferage, provides a lot of data of crucial importance to profitability and management. It is the efficiency of the store layout, individual checkouts and, of course, stock control.

However, it is of little use a retailer spending £100,000 or so in installing a laser-scanning system if it has nothing to read. The addition of bar codes needs the co-operation of the food manufacturer or packer, so it is a chicken and egg situation. Birds Eye was among the first to print bar codes and others are following.

Metal Box is well entrenched in the system, having been printing bar codes for export to the U.S. since 1974. It has printed more than 1,500,000 symbols. It is now under considerable pressure to enlarge the use of the European Article Number (EAN) which is being accepted on a world-wide basis from Europe to Japan.

Currently the Article Number Association (ANA) is drawing up guidelines in the light of growing experience. The UK number starts with 50. Then follows five digits (under the bars, whose width identifies them) which identifies the manufacturer. A further five digits identifies each unique product by size, flavour, special offer, special launch and so on. A 13th number is the computer check digit.

By this means the country, manufacturer, product and other information for full identification will make it possible for scanners in Germany or elsewhere to read what is going on.

It obviously brings into prominence product liability and the prospect of litigation. In Germany the numbering has been made a DIN specification, equivalent to a British Standard Institute mark. ANA believes that this will lead to unnecessary wrangles and litigation and instead is trying to achieve a more flexible, mutually agreed procedure among its 650 members.

PETER CARTWRIGHT

## Many heads mean light work for gamma rays

BY ALAN CANE

A NEW British company has joined the lists in a technology where Europe has a distinctive — and perhaps surprising — world lead.

It is called Innotron, it was set up with the help of £278,000 from the National Enterprise Board, and it makes a device which measures gamma radiation in biological samples rapidly and automatically.

It is the third UK company in the field. The first was Nuclear Enterprises of Edinburgh which won a Queen's Award to Industry in the late 1970s for the technological breakthrough which made rapid sample counting possible.

And late last year a small company, WILJ, based in Kent, announced plans for a medical multihead gamma counter to become available later this year.

It is, of course, a small specialised market — according to Mr. John Adam, sales manager, like sciences, for Nuclear Enterprises, the world market is around 1,000-2,000 machines a year, a total value of between £10m and £20m. But one in which the big U.S. medical manufacturers are curiously missing.

Gamma radiation counting is an old established discipline: traditional counters use large sodium iodide crystals in the counting head together with photomultiplier and associated circuitry to turn gamma particles into numerical results.

What Nuclear Enterprises realised was that for medical assays, where many hundreds of samples may have to be measured each day, a single counting head was simply too slow, so it developed the first multihead gamma counter, the NE 1600 which counted samples 16 at a time and swept the board.

Now there are four companies producing multihead counters and each of them has taken the logical step of adding microprocessor technology to its product. The Innotron device has four microprocessors in its new Hydramma 16.

Nuclear Enterprises launched the NE 1612, a machine basically similar to its very successful NE 1600 but with the necessary microprocessor controls.

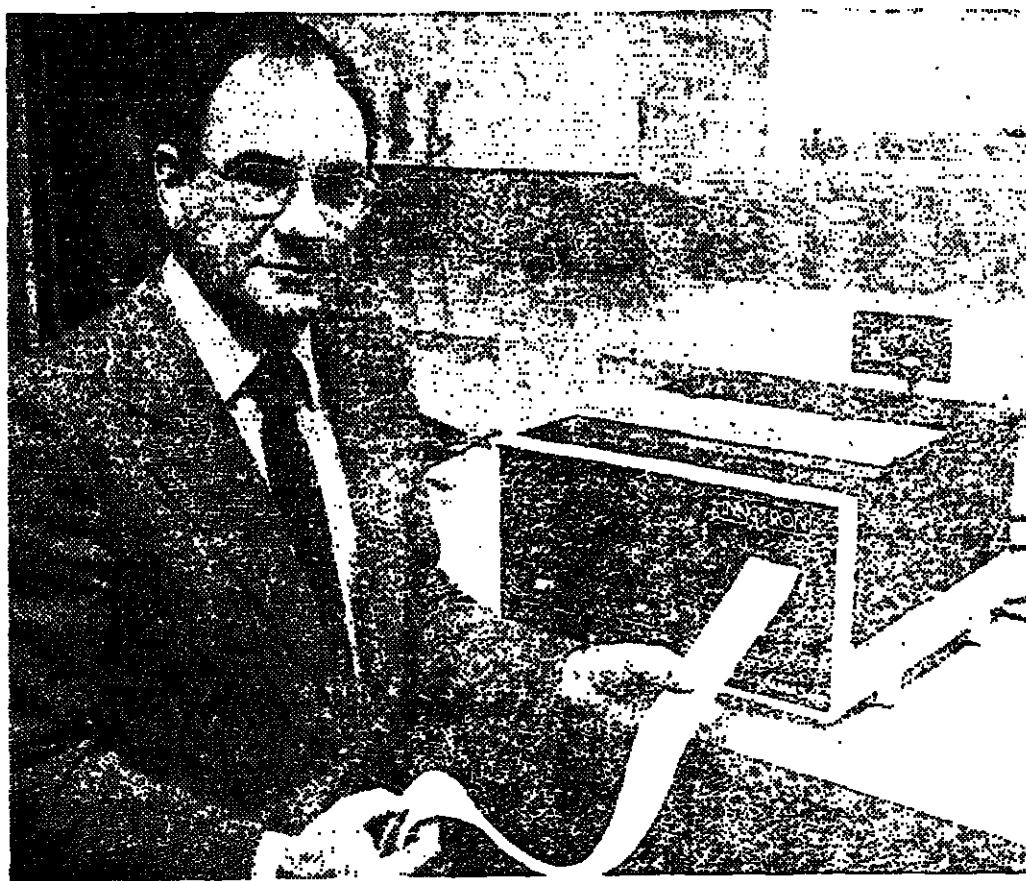
According to Dr. Ray Edwards, a biochemist in the Chemical Pathology Department at St. Bartholomew's Hospital, who has carried out a special study of multihead gamma counters, the 1612 is certain to do well.

The 1600 was beautifully designed and I believe the 1612 is a worthy successor," he said. "Nuclear Enterprises has retained features such as the stainless steel casing in spite of the additional manufacturing costs, and I think they have made the right decision."

But he believes that all the UK manufacturers have skipped on the microelectronics in comparison to LKB, the Swedish manufacturer, whose Multigamma 1260 he holds in high esteem.

"It was sensible to install such a powerful microprocessor because that is essentially inexpensive. The 1260 is an intelligent and sophisticated machine which is fully automated."

Microprocessor technology enhances the power of these machines in two ways—it makes it possible to calculate the results automatically, and it makes it possible to ensure that all the counting heads are operating at the same efficiency—and apply the necessary corrections if they are not.



Professor Timothy Chard with the new Hydramma 16; it faces tough competition from other British companies and from abroad

What both the NE1612 and the LKB 1260 have which seems to be missing on the new Innotron Hydramma 16 is the facility to store data such as assay formats and assay conditions. It is understood that Innotron is looking again at its design strategy in the light of Dr. Edwards' report.

The fourth company, WILJ is producing a machine called the Gambyr 10/20, which can operate with 10 or 20 heads. According to Dr. Edwards, WILJ has an interesting modular approach: "You can begin with a small system and build it up over the years."

But he does not believe the number of counting heads really matters: "All of these

machines have a counting capacity far in excess of anything any European laboratory would be likely to produce."

All four machines cost roughly the same, the LKB is £3,950, but a teletype input costing £1,350 is essential. The NE 1612 is about £10,000, the Hydramma 16 about £10,500 and the WILJ Gambyr £8,900.

So it is a tough market for a new company. Innotron claims that it already has significant orders including a contract from American Scientific Products for an initial 100 instruments worth U.S.\$2.5bn. Other orders are claimed from South Africa, West Germany and Belgium.

The company is owned 29 per cent by the NEB, 27 per cent by Oxford Instruments, the balance remaining with the company founders including Dr. Timothy Chard of St. Bartholomew's Hospital Medical College.

What machines like the Hydramma 16 actually do is detect minute concentrations of the constituents of blood and other body fluids, after radioactive treatment, a technique called radioimmunoassay.

It is used in the diagnosis of thyroid deficiencies, hepatitis, infertility, measurement of insulin levels, and pre-natal screening for congenital abnormalities such as spina bifida.

Mr. Peter Gribble of Innotron predicts that the company will be turning over between £5m and £10m in three to five years. It will, of course, take some years for companies such as Innotron and WILJ to run their production lines up to full capacity and to prove the quality of their production line products — and only then will it be known if they can give their bigger, established rivals a run for their money.

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What both the NE1612 and the LKB 1260 have which seems to be missing on the new Innotron Hydramma 16 is the facility to store data such as assay formats and assay conditions. It is understood that Innotron is looking again at its design strategy in the light of Dr. Edwards' report.

The fourth company, WILJ is producing a machine called the Gambyr 10/20, which can operate with 10 or 20 heads. According to Dr. Edwards, WILJ has an interesting modular approach: "You can begin with a small system and build it up over the years."

But he does not believe the number of counting heads really matters: "All of these

machines have a counting capacity far in excess of anything any European laboratory would be likely to produce."

All four machines cost roughly the same, the LKB is £3,950, but a teletype input costing £1,350 is essential. The NE 1612 is about £10,000, the Hydramma 16 about £10,500 and the WILJ Gambyr £8,900.

So it is a tough market for a new company. Innotron claims that it already has significant orders including a contract from American Scientific Products for an initial 100 instruments worth U.S.\$2.5bn. Other orders are claimed from South Africa, West Germany and Belgium.

The company is owned 29 per cent by the NEB, 27 per cent by Oxford Instruments, the balance remaining with the company founders including Dr. Timothy Chard of St. Bartholomew's Hospital Medical College.

What machines like the Hydramma 16 actually do is detect minute concentrations of the constituents of blood and other body fluids, after radioactive treatment, a technique called radioimmunoassay.

It is used in the diagnosis of thyroid deficiencies, hepatitis, infertility, measurement of insulin levels, and pre-natal screening for congenital abnormalities such as spina bifida.

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## Structural steelwork

is part of...



## Solves colour problems

MAKING GLOSS paint in a range of consistent colours poses interesting questions of control. The Silver Paint and Lacquer Company of Batley, Yorkshire, solved the problem by installing Unipulse meters and an Autotatch electronic meter control system supplied by Neptune Measurement.

The system is completely automatic and replaces a manual operation. The meters ensure that the right amount of stainer is added to the white paint base prior to mixing; metering is controlled by the Autotatch unit which opens and closes valves in response to impulses received from the meters. Neptune Measurement is on Saddleworth 4622.

## Cleans the sewers

SEWER JETTERS which carry clean water supply tanks of up to 600 gallon (2,724 litres) capacity, but are less than 7½ tons gvw, can be driven by those not holding HGV licences says Whale Tankers, Ravenshaw Lane, Solihull, West Midlands (021-704 3191).

Equipped with Aqua Hydraulics AH35 plunger-type pumps delivering 28 gallons a minute at 1,700 psi, the non-HGV jetter can be supplied on a Bedford KCC chassis, a Dodge 608, a Ford D670 or a Leyland TR73S, but a number of imported chassis are also suitable. Standard equipment on the jettiers includes a hydraulically operated 300 feet hose reel, a 2½ inch approved hydrant filling valve, and full length sight glass contents indicator.

Included in these new type jettiers are 10 units on Mercedes chassis for shipping to municipal authorities in Saudi Arabia.

## Stabilises the load

USUAL METHOD of hand strapping bundled corrugated cases on pallets invariably leaves a rounded top surface and, if the palletised loads are then stacked, the weight of the upper pallets will compress the lower ones, causing strapping to become loose with the result that pallets are dangerously unstable in storage and transit. Palletised loads can be compressed before strapping, thus ensuring that the stack remains secure, since the introduction of a completely new type of low-cost pallet press from F. A. Power, Holdford Road, Witton, Birmingham (021 356 6264).

This handles up to 20 standard 40 x 48 inch wooden pallets an hour and applies an even pressure of up to three and a half tons to compress the cases by between ten and 15 per cent, without damaging the fluting. One of the major advantages in using the Power-Consol is the saving in transport costs, says the company, which points out that with compression of up to 15 per cent it is possible to stack more cases on each pallet.

The machine occupies a floor area of 2100 x 1200 mm, weighs 800 kg. Operation is by a small hand lever.

## NEWS IN BRIEF COMPONENTS

NOT MUCH more than half the length of a standard glass-tube fuse is a design of miniature circuit breaker from Alcoswitch which uses a bi-metallic element, thus leaving it unaffected by short duration current pulses from components such as capacitors.

Available from HB Electronics of Bolton (0204 384361) the unit is for use with AC or DC up to 24 volts. The small size makes it highly suitable for printed board applications and a right angle mounting version allows edge-of-board use.

## HYGIENE

BRINGING THE latest microbiological technology in its simplest form into the hands of those involved with environmental health and safety, hygiene, and all aspects of food production and handling is the PGC Germ Control System introduced by Partome, 181 Queen Square, Bath, Avon.

This gives rapid warning of danger from contaminated products or work-surfaces in the food and catering industries. It uses a special swab with a transport medium. Incubation, in a simple and cheap unit, is said to produce completely reliable results in a maximum of about six hours — making it possible to complete tests within a normal work-shift.

The presence of danger is indicated, at a glance, by an obvious and distinctive change of colour from red to yellow.

## VIEWDATA

NEWS COMES from Incoterm, the Honeywell terminals subsidiary, of the first up and running installation of the Incoterm system, a private viewdata offering.

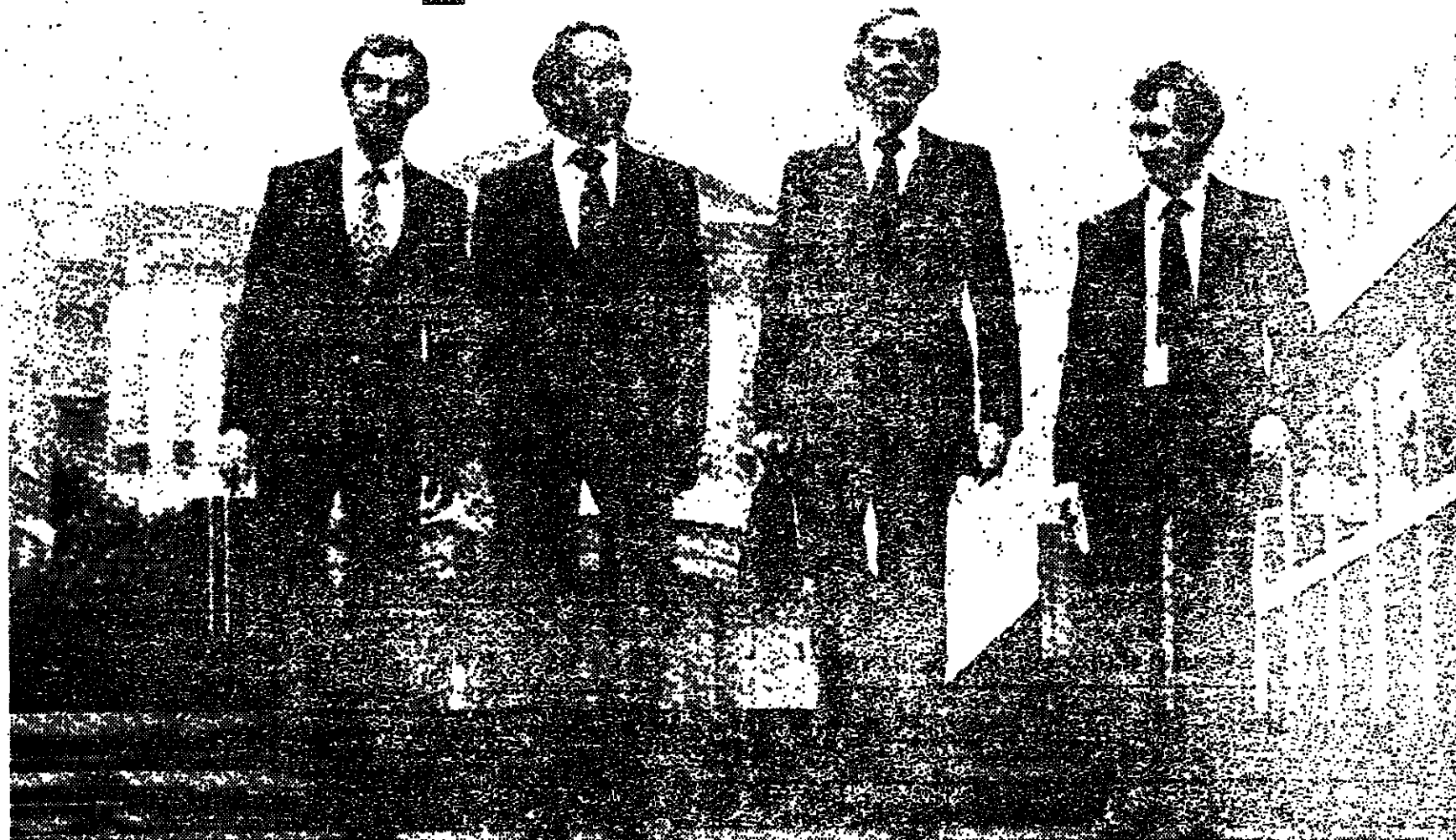
The system is at Howson-Algraphy, the Vickers-owned lithographic products company and the first application is the provision, on-screen, of information about competitors' products. First screens are in library and boardroom but others are planned for additional locations, possibly including sales representatives' homes.

Howson-Algraphy also has plans to extend the system to its ICL mainframes in order to extract high level management information on stocks, sales, orders and so on and make the data available to authorised personnel so as to reduce the large volumes of paper reports currently circulated.

Currently under development however, is a monthly overseas financial reporting system using pre-set pages and the response frame facility: controllers will be able to enter monthly performance statistics direct into the UK database.

Honeywell Information systems is on 01-568 9191.

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Simon Grettton, Bill Eagle, Terry Glossop and Ian Croze

Here are Toronto Dominion's UK Corporate Bankers. When your company needs financing for expansion, foreign trade, a large scale project—or foreign exchange and money market services—that's the time to meet one of TD's corporate bankers.

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International Bank Limited which managed or co-managed over U.S. \$13 billion in loan syndications last year.

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\* It is requested that for safety reasons no prams or pushchairs can be admitted. However, limited pram parking space available and baby harnesses supplied on request. Invalid chairs admitted only by prior arrangement with the organisers. Respect no dogs.



## A WIGGIN ALLOYS LIMITED

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As from 1st January 1981, Henry Wiggin & Company Limited, Europe's leading nickel alloy producer and manufacturer of the world-famous NIMONIC\*, MONEL\*, INCONEL\*, INCOLOY\*, CORRONEL\*, BRIGHTRAY\*, and NILO\* Alloys has changed its name to Wiggin Alloys Limited.

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\* Trade Mark



## NECKERMANN RESCUE

## Karstadt will pump in DM 248m

BY KEVIN DONE IN FRANKFURT

KARSTADT of West Germany, West Europe's largest retail stores group, is prepared to pump in up to DM 248m (\$127m) to rescue its ailing 51.2 per cent owned mail order and travel subsidiary, Necker-mann Versand, and has offered to buy out minority shareholders.

Neckermann, which was first saved by Karstadt, from imminent financial collapse only four years ago, has lost around DM 65m in the past year.

The Frankfurt-based group has suffered a disastrous year in the travel market, where bookings fell by nearly 10 per cent. Neckermann and Reisen (NUR), the second largest package tour operator in the Federal Republic, accumulated losses of DM 40m in 1979, the company said at the weekend,

compared with a profit of DM 10m in 1978.

In the mail order business alone — Neckermann is the third largest West German house after Quelle and Otto Versand — the company still operated profitably and increased sales. But Neckermann ran up a major deficit in its chain of 84 stores and service centres which support catalogue sales. Its mail order business in France and in the Netherlands also operated deeply in the red.

Taken as a whole, the mail order and stores sector suffered losses of about DM 30m on last year's sales of DM 1.87bn, an increase of 4.9 per cent. The travel business achieved a turnover of DM 1.19bn, a marginal rise of 1.1 per cent.

Neckermann and Karstadt propose to meet the losses by halving Neckermann's nominal

equity capital of DM 137.4m with a write-down of existing shares at a ratio of one-to-two. The company's nominal capital would then be restored to DM 137.4m with the issue of new shares at a ratio of one for one at a price of DM 100 per nominal DM 50 share.

Before this injection of DM 137.4m of new capital, which will be put to the annual general meeting of Neckermann on June 11 for approval, Karstadt is offering to buy out the minority shareholders.

Karstadt is offering to pay DM 250 per share in an action from February 13 to March 13. Before the shares were suspended on December 30, they were trading at DM 65. If all small shareholders subscribe, which is thought highly unlikely, the move for full control of Neckermann could cost Karstadt a further DM 110.6m.

Karstadt said at the weekend it was offering to take over the shares before the capital write-down, as there was little chance of Neckermann making any dividend payment "for the foreseeable future."

The capital write-down will be made effective from December 31, 1980, and was made inevitable by last year's losses. The company's open reserves had dwindled to DM 1m in the process of making good the massive losses of earlier years.

Neckermann has not paid a dividend since 1974. In 1976—the year it was saved from collapse by Karstadt and the agreement of its banks to forego DM 180m in interest and loan repayments—it had losses of DM 222m, followed in 1977 by a deficit of DM 129m, in 1978 of DM 45m and in 1979 of DM 26m.

## Mitsui income rises by 41%

By Our Financial Staff

AFTER REPORTING a 41.5 per cent increase in first half consolidated net income, Mitsui one of Japan's leading trading houses, declined to forecast results for the year to March 31 because of uncertain world economic trends and the yen's sharp appreciation against the U.S. dollar.

First half income rose to a record ¥15.31bn (\$76.17m) from ¥10.82bn a year earlier on record sales of ¥7.34bn, up 20.5 per cent from ¥6.09bn a year earlier.

Mitsui said that the record half year business performance was mainly due to increased offshore and import transactions, especially of non-ferrous metals and foodstuffs. Stronger performances by overseas affiliates also boosted net income.

## Management restructure for First Chicago

BY DAVID LACELLE IN NEW YORK

FIRST CHICAGO, the \$30bn Chicago bank, is to restructure its operations in the wake of the severe crisis which rocked it nearly a year ago. The changes were announced by Mr. Barry Sullivan, the chairman and chief executive officer, who took over last summer after the bank's two top officers had been dismissed.

At the top, main responsibilities will be divided among Mr. Sullivan, who will set the bank's strategy, Mr. Richard Thomas, the president, who will oversee banking functions, and Mr. Neil McKay, the vice-chairman, who will administer the bank. Mr. Sullivan has lost some of his banking responsibilities during the crisis.

The world banking group is being strengthened to improve services to existing customers. But there will be special focus on multinational, energy and transport companies, inter-national financial institutions, and central banks.

The U.S. banking group will be organised around specific industries, with emphasis on the Mid-West market, where First Chicago wants to regain its lost pre-eminence.

Mr. Sullivan said the changes reflected the bank's desire to build on customer relationships, particularly in its traditional Mid-West markets. The bank's resources would also be focused exclusively on the markets, industries and products where it can excel, he said.

## Tissue move by Brascan hinted

By Robert Gibbens in Montreal

BRASCAN, the major Canadian holding company controlled by the Peter and Edward Bronfman interests, which already holds minority positions in several U.S. consumer products companies, is believed to have brought a substantial number of shares of Scott Paper Company, the U.S. and Canadian tissue maker.

Scott said in Philadelphia that Brascan had been responsible for heavy trading in the company's shares in New York on Friday. In Toronto, Brascan would neither confirm nor deny that it had been buying Scott Paper shares. Brascan has said that it hopes to build up holdings of 20 to 30 per cent in a major North American consumer products company.

## CURRENCIES, MONEY and GOLD

## A taxing time ahead

BY COLIN MILLHAM

The tax paying season began fairly quietly as far as the market was concerned, although shortages of day-to-day funds increased as last week progressed. The reduction in banks' reserve asset ratios to 10 per cent from 12½ per cent and the cut to £100m in the weekly Treasury bill tender—both moves designed to help cope with the difficult month of January, when money tends to flow into the Exchequer rather than the money market—pushed interest rates down at the beginning of

the week. This trend continued on Tuesday, thanks to a surplus of credit and generally favourable reaction to the latest money supply figures. Thereafter very short term rates reflected the imminent approach of the worsening credit situation, while longer rates continued to ease in anticipation of a downward trend in Minimum Lending Rate this year.

Payments of Corporation tax and VAT are likely to create money market shortages beyond

the end of January, while money flows in the gilt-edged market are also significant at present. The failure of the authorities to sell more than a nominal amount of the long tap Exchequer 12½ per cent 1989 "B" meant that this was not a heavy drain on market funds, but the call on Treasury 11½ per cent 2007/87 increased the shortage on Friday by over £500m. This Friday the call on Treasury 11½ per cent 1989 will absorb a maximum of £300m, but on the other hand gilt dividends due this month total over £1bn.

Since November's announcement of changes in official policy towards the money market, the authorities have only lent money to relieve daily shortages on one occasion, preferring to influence market rates by purchases of Treasury and other eligible bills. This coupled with the expected shortage of Treasury bills in the near future has pushed down the bill discount rate and already opened a gap between bill rates and MLR, which the authorities expect to lose its central position within the banking system.

## THE POUND SPOT AND FORWARD

THE POUND SPOT AND FORWARD						
Jan. 9	Day's Spread	Close	One month	% Three months	%	
				per month	per month	
Jan. 9	2,350.2-2,400	2,380.2-2,370	1,351.45c dis	-7.01	2.22-2.25dis	-3.90
Canada	2,840.2-2,890	2,840.2-2,870	1,001.10c dis	-4.43	1.85-2.00dis	-2.70
Denmark	1,320.2-1,400	2,180.2-2,170	2,152.05c dis	-1.70	4.47-4.74c	1.50
Belgium	30.75-30.78	31.05-31.07	19.9c dis	2.12	37-37.25c	1.68
France	141.51-141.58	141.51-141.58	25-250c pm	1.23	74-74.5c	0.07
Germany	1,209.2-1,240	1,209.2-1,215	2,001.00-0.06 dis	0.06	5.06-5.15c	5.06
Italy	471.75-471.78	474.75-474.78	3-12½ pm	5.06	61-61.5c	5.06
Spain	127.03-127.75	127.03-127.75	88-115c dis	-2.51	3.33-3.38-25c	-2.51
Sweden	191.15-191.85	191.20-191.25	55-75c dis	-2.53	168-168.25c	-2.53
Switzerland	2241-2251	2,180.2-2,170	4-45-05c dis	-2.89	10.25-10.35c	-2.89
Norway	12.31-12.36	12.31-12.32	3-140c pm	2.56	101-101.25c	3.01
Netherlands	10.91-10.96	10.91-10.96	1-11-7½ pm	3.01	8-8-7½ pm	3.01
Japan	10.98-10.54	10.50-10.51	2-15c dis	3.47	7-7-25c pm	3.47
Australia	482-490	486-487	9-50pm	2.51	20-22-22c	5.01
South Africa	33.40-33.55	33.40-33.46	3-25c pm	6.42	94-94.75c	8.25
South Korea	4.25-4.31	4.25-4.30	3-25c pm	6.42	94-94.75c	8.25
Belgian rate is for convertible francs. Financial francs 78.20-76.30.						

Belgian rate is for convertible francs. Financial franc 16.30-20.20. Six-month forward dollar 3.03-3.05c. 12-month 3.50-3.80c dis.

## THE DOLLAR SPOT AND FORWARD

THE DOLLAR SPOT AND FORWARD						
	Day's Spread	Close	One month	% Three months	%	
Jan. 9	2,350.2-2,400	2,380.2-2,370	1,351.45c dis	-7.01	2.20-2.25dis	-3.90
Canada	1,880.1-1,885	1,880.1-1,880	1,001.10c dis	-4.43	1.85-2.00dis	-2.70
Denmark	1,320.2-1,400	2,180.2-2,170	2,152.05c dis	-1.70	4.47-4.74c	1.50
Belgium	31.02-31.77	31.05-31.07	19.9c dis	2.12	37-37.25c	1.68
France	141.51-141.58	141.51-141.58	25-250c pm	1.23	74-74.5c	0.07
Germany	1,209.2-1,240	1,209.2-1,215	2,001.00-0.06 dis	0.06	5.06-5.15c	5.06
Italy	471.75-471.78	474.75-474.78	3-12½ pm	5.06	61-61.5c	5.06
Spain	127.03-127.75	127.03-127.75	88-115c dis	-2.51	3.33-3.38-25c	-2.51
Sweden	191.15-191.85	191.20-191.25	55-75c dis	-2.53	168-168.25c	-2.53
Switzerland	2241-2251	2,180.2-2,170	4-45-05c dis	-2.89	10.25-10.35c	-2.89
Norway	12.31-12.36	12.31-12.32	3-140c pm	2.56	101-101.25c	3.01
Netherlands	10.91-10.96	10.91-10.96	1-11-7½ pm	3.01	8-8-7½ pm	3.01
Japan	10.98-10.54	10.50-10.51	2-15c dis	3.47	7-7-25c pm	3.47
Australia	482-490	486-487	9-50pm	2.51	20-22-22c	5.01
South Africa	33.40-33.55	33.40-33.46	3-25c pm	6.42	94-94.75c	8.25
South Korea	4.25-4.31	4.25-4.30	3-25c pm	6.42	94-94.75c	8.25

UK and Ireland are quoted in U.S. currency. Forward premiums and discounts apply to the U.S. dollar and not to the individual currency.

## FT LONDON INTERBANK FIXING (11.00 a.m. JANUARY 9)

3 months U.S. dollars	6 months U.S. dollars
bid 18 1/16	offer 18 5/16
bid 16 1/4	offer 16 7/8

## EURO-CURRENCY INTEREST RATES (Market closing rates)

Jan. 9	Sterling	U.S. dollar	Canadian dollar	Dutch Guilder	Swiss Franc	West German Mark	French Franc	Italian Lira	Belgian Franc	Japanese Yen
Short term	13½-14	20½-20½	16-18	16-18	3½-4	8½-9	10½-10½	13½-13½	11½-11½	7½-7½
7 days' notice	14½-14½	20½-20½	16-18	16-18	3½-4	8½-9	10½-10½	13½-13½	11½-11½	7½-7½
Month	14½-14½	20½-20½	16-18	16-18	3½-4	8½-9	10½-10½	13½-13½	11½-11½	7½-7½
Three months	14½-14½	20½-20½	16-18	16-18	3½-4	8½-9	10½-10½	13½-13½	11½-11½	7½-7½
Six months	14½-14½	20½-20½	16-18	16-18	3½-4	8½-9	10½-10½	13½-13½	11½-11½	7½-7½
One year	14½-14½	20½-20½	16-18	16-18	3½-4	8½-9	10½-10½	13½-13½	11½-11½	7½-7½
Two years	14½-14½	20½-20½	16-18	16-18	3½-4	8½-9	10½-10½	13½-13½	11½-11½	7½-7½

Asian & (closing rates in Singapore) one-month 21½-21½ per cent; three months 18½-18½ per cent; six months 10½-10½ per cent; one year 13½-13½ per cent. Long-term European two years 14½-14½ per cent; three years 13½-13½ per cent; four years 12½-12½ per cent; five years 12½-12½ per cent; six years 12½-12½ per cent. Short-term rates are call for sterling, U.S. dollars, Canadian dollars and Japanese yen; others two-days' notice.

The following nominal rates were quoted for London dollar certificates of deposit one-month 18½-18½ per cent; three-month 17½-17½ per cent; six-month 16½-16½ per cent; one year 15½-15½ per cent.

## LONDON MONEY RATES

Jan. 9	Sterling	U.S. dollar	Canadian dollar	Dutch Guilder	Swiss Franc	West German Mark	French Franc	Italian Lira	Belgian Franc	Japanese Yen
Overnight	13½-14	20½-20½	16-18	16-18	3½-4	8½-9	10½-10½	13½-13½	11½-11½	7½-7½
2 days' notice	14½-14½	20½-20½	16-18	16-18	3½-4	8½-9	10½-10½	13½-13½	11½-11½	7½-7½
7 days' notice	14½-14½	20½-20½	16-18	16-18	3½-4	8½-9	10½-10½	13½-13½	11½-11½	7½-7½
Month	14½-14½	20½-20½	16-18	16-18	3½-4	8½-9	10½-10½	13½-13½	11½-11½	7½-7½
Three months	14½-14½	20½-20½	16-18	16-18	3½-4	8½-9	10½-10½	13½-13½	11½-11½	7½-7½
Six months	14½-14½	20½-20½	16-18	16-18	3½-4	8½-9	10½-10½	13½-13½	11½-11½	7½-7½
One year	14½-14½	20½-20½	16-18	16-18	3½-4	8½-9	10½-10½	13½-13½	11½-11½	7½-7½
Two years	14½-14½	20½-20½	16-18	16-18	3½-4	8½-9	10½-10½	13½-13½	11½-11½	7½-7½

Local authority and finance houses seven days' notice, others seven days' fixed. Long-term local authority mortgage rates normally three years 13½-13½ per cent; four years 13½-13½ per cent; five years 13½-13½ per cent; six years 13½-13½ per cent. Bank bill rates in table are buying rates for prime paper. Buying rates for four-month bank bills 13½-13½ per cent; four-month trade bills 14½-14½ per cent.

Approximate selling rate for one-month Treasury bill 12½-12½ per cent; two-month 12½-12½ per cent; three-month 12½-12½ per cent. Approximate selling rate for one-month bank bill 13½-13½ per cent; two-month 13½-13½ per cent; three-month 13½-13½ per cent. Approximate selling rate for one-month Treasury bill 12½-12½ per cent; two-month 12½-12½ per cent; three-month 12½-12½ per cent.

Finance House Base Rates (indicated by the Finance House Association) 15½-15½ per cent for one month; 16½-16½ per cent for three months; 17½-17½ per cent for six months; 18½-18½ per cent for one year; 19½-19½ per cent for two years.

Clearing Bank Deposit Rates for sums at seven days' notice 11½-11½ per cent. Clearing Bank for lending 12½-12½ per cent. Treasury bills: Average tender rates of discount 12½-12½ per cent.

## GOLD

GOLD		Jan. 9	Jan. 8	
Gold Bullion (fine ounce)				
Close	\$576.579	\$573.15	\$576.15	
Opening	\$578.581	\$572.75	\$573.75	
Morning fixing	\$579.75	\$573.75	\$573.85	
Afternoon fixing	\$577.75	\$574.75	\$573.92	
Gold Coins				
Kruggerand	\$505.977	\$500.502 1/2	\$505.146 1/2	
1/2 Kruggerand	\$240.312	\$237.130	\$242.126 1/2	
1/4 Kruggerand	\$118.160	\$115.4	\$119.265 1/2	
1/10 Kruggerand	\$59.56	\$58.164 1/2	\$60.265 1/2	
Swiss Bank	\$590.94	\$585.27 1/2	\$591.265 1/2	
New Sovereigns	\$145.147 1/2	\$144.146 1/2	\$145.61	
King Sovereigns	\$171.173	\$171.172 1/2	\$171.74 1/2	
Victoria Sovereigns	\$171.173	\$171.173 1/2	\$171.74 1/2	
French 20s	\$152.154	\$154.155	\$154.55	
50 pesos Mexico	\$721.725	\$690.402 1/2	\$717.717	
100 Cor. Austria	\$653.667	\$640.646	\$652.653 1/2	
200 Eagles	\$690.694	\$680.685	\$693.685	

## OTHER CURRENCIES

OTHER CURRENCIES				
Jan. 9	g	s	£	Note Rates
Argentina Peso.	4,790.4610	1995.2004	Austria.....	33.50-33.70
Australia Dollar.	2,028.5-2,028.5	0.8440-0.8448	Belgium.....	76.00-76.00
Azerbai Manat	160.55-161.20	68.60-67.13	Canada.....	14.55-14.55
Finland Markka.	9,200.8-9,212	0.9570-0.9580	France.....	10.87-10.87
Greek Drachma.	109.92-113.179	46.40-46.40	Germany.....	3.70-3.70
Hong Kong Dollar	1.2341-1.2341	5.1408-5.1408	Italy.....	2240-2240
Iran Rial.....	174.00	71.80	Japan.....	494-480
Kuwait Dirhark	0.646-0.653	0.9210-0.9210	Netherlands.....	1.51-1.51
Luxembourg Fra.	18.09-18.15	11.78-11.77	New Zealand.....	167-167
Malaysia Dollar.	5,217.5-5,328.5	0.2180-0.2200	Portugal.....	117-140
New Zealand Dir.	2,494.0-2,490	1.0360-1.0370	Spain.....	156-159
Israeli Arab. Rial.	1.25-1.25	1.25-1.25	Sweden.....	191-191
Singapore Dollar.	4.99-5.00	0.2010-0.2030	Switzerland.....	4.25-4.25
South African Rand	1,7840-1,7850	5.7405-5.7425	United States.....	2.93-2.91
S.A. Dirham	6,775-82	6.2628-6.2650	Yugoslavia.....	790-83









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# FT SHARE INFORMATION SERVICE

LOANS				
Stock	Price	Yield	Div	Yield
Public Board and Ind.				
100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100

BANKS AND HIRE PURCHASE				
Stock	Price	Yield	Div	Yield
Public Board and Ind.				
100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100

CHEMICALS, PLASTICS				
Stock	Price	Yield	Div	Yield
Public Board and Ind.				
100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100

ELECTRICALS—Continued				
Stock	Price	Yield	Div	Yield
Public Board and Ind.				
100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100

ENGINEERING MACHINE TOOLS				
Stock	Price	Yield	Div	Yield
Public Board and Ind.				
100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100

## BRITISH FUNDS

“Shorts” (Lives up to Five Years)

Stock	Price	Yield	Div	Yield
100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100

## Five to Fifteen Years

Stock	Price	Yield	Div	Yield
100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100

## Over Fifteen Years

Stock	Price	Yield	Div	Yield
100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100

## Undated

Stock	Price	Yield	Div	Yield
100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100

## INTERNATIONAL BANK

15F 15A 15C 15D 15E 15F 15G 15H 15I 15J 15K 15L 15M 15N 15O 15P 15Q 15R 15S 15T 15U 15V 15W 15X 15Y 15Z

## CORPORATION LOANS

Stock	Price	Yield	Div	Yield
100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100

## COMMONWEALTH AND AFRICAN LOANS

Stock	Price	Yield	Div	Yield
100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100

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FOREIGN BONDS & RAILS				
Stock	Price	Yield	Div	Yield
100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100

## AMERICANS

Stock	Price	Yield	Div	Yield
100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100

## HIRE PURCHASE, ETC.

Stock	Price	Yield	Div	Yield
100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100

## BEERS, WINES AND SPIRITS

Stock	Price	Yield	Div	Yield
100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100

## BUILDING INDUSTRY, TIMBER AND ROADS

Stock	Price	Yield	Div	Yield
100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100

## CANADIANS

Stock	Price	Yield	Div	Yield
100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100

ELECTRICALS				
Stock	Price	Yield	Div	Yield
100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100

## DRAPERY AND STORES

Stock	Price	Yield	Div	Yield
100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100

## ELECTRICALS

Stock	Price	Yield	Div	Yield
100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100

## FOOD, GROCERIES, ETC.

Stock	Price	Yield	Div	Yield
100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100

## FOOD, GROCERIES, ETC.

Stock	Price	Yield	Div	Yield
100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100

## FOOD, GROCERIES, ETC.

Stock	Price	Yield	Div	Yield
100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100

## FOOD, GROCERIES, ETC.

Stock	Price	Yield	Div	Yield
100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100

## FOOD, GROCERIES, ETC.

Stock	Price	Yield	Div	Yield
100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100

HOTELS AND CATERERS				
Stock	Price	Yield	Div	Yield
100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100

## INDUSTRIALS (Miscel.)

Stock	Price	Yield	Div	Yield
100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100

## INDUSTRIALS (Miscel.)

Stock	Price	Yield	Div	Yield
100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100

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Stock	Price	Yield	Div	Yield
100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100

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Stock	Price	Yield	Div	Yield
100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100

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Stock	Price	Yield	Div	Yield
100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100

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Stock	Price	Yield	Div	Yield
100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100

## INDUSTRIALS (Miscel.)

Stock	Price	Yield	Div	Yield
100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100

HOTELS AND CATERERS				
Stock	Price	Yield	Div	Yield
100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100

## INDUSTRIALS (Miscel.)

Stock	Price	Yield	Div	Yield
100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100

## INDUSTRIALS (Miscel.)

Stock	Price	Yield	Div	Yield
100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100

## INDUSTRIALS (Miscel.)

Stock	Price	Yield	Div	Yield
100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100

## INDUSTRIALS (Miscel.)

Stock	Price	Yield	Div	Yield
100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100	100 100 100 100 100



## FINANCE, LAND—Continued

Month	Year	Stock	Price	%	Net	Yrly %	P/E
Nov.	March	S.E. Elvac Ann.	556	37	29.0	14.1	7.6
June	Oct.	Sut. Bros.	37	11.8	25	24	10.2
Dec.	April	S. Fin. WFLD	51.3	1.8	1.8	1.8	1.8
Jan.	July	Tenn. Tel. & Tel.	51.3	8	8	8	8
Aug.	Oct.	West. Selet. 200	25	30.4	7.1	17	13.0
Nov.	March	Dec. Western Ind. Inc.	36	12	12	12	12
June	Oct.	Yorikone 100	32	13.10	10.44	7.8	9.7
Dec.	April	Yorikone 100	32	12	12	12	12
Jan.	July	Yorikone 100	32	12	12	12	12
Aug.	Oct.	Yorikone 100	32	12	12	12	12

OIL AND GAS

Month	Year	Stock	Price	%	Net	Yrly %	P/E
Jan.	July	Amul Pet 200	288	777	777	777	777
Feb.	Oct.	Claren Energy Ltd	382	382	382	382	382
Mar.	April	For Amul Pet	382	382	382	382	382
Apr.	May	Basic Res. Inc. S.A.	382	382	382	382	382
May	June	Triberty Energy	382	382	382	382	382
June	July	Basic Res. Inc. S.A.	382	382	382	382	382
July	Aug.	Bri. Petroleum	410	10.11	19.15	2.5	4.13
Aug.	Sept.	Dec. 8% P. 11	462	10.11	19.15	2.5	4.13
Sept.	Oct.	Dec. 8% P. 11	462	10.11	19.15	2.5	4.13
Oct.	Nov.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Nov.	Dec.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Dec.	Jan.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Jan.	Feb.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Feb.	Mar.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Mar.	Apr.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Apr.	May	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
May	June	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
June	July	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
July	Aug.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Aug.	Sept.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Sept.	Oct.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Oct.	Nov.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Nov.	Dec.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
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Mar.	Apr.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Apr.	May	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
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Nov.	Dec.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Dec.	Jan.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Jan.	Feb.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Feb.	Mar.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Mar.	Apr.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Apr.	May	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
May	June	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
June	July	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
July	Aug.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Aug.	Sept.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Sept.	Oct.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Oct.	Nov.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Nov.	Dec.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Dec.	Jan.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Jan.	Feb.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Feb.	Mar.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Mar.	Apr.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Apr.	May	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
May	June	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
June	July	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
July	Aug.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Aug.	Sept.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Sept.	Oct.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Oct.	Nov.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Nov.	Dec.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Dec.	Jan.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Jan.	Feb.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Feb.	Mar.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Mar.	Apr.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Apr.	May	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
May	June	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
June	July	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
July	Aug.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Aug.	Sept.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Sept.	Oct.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Oct.	Nov.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Nov.	Dec.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Dec.	Jan.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Jan.	Feb.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Feb.	Mar.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Mar.	Apr.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Apr.	May	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
May	June	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
June	July	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
July	Aug.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Aug.	Sept.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Sept.	Oct.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Oct.	Nov.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Nov.	Dec.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Dec.	Jan.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Jan.	Feb.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Feb.	Mar.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Mar.	Apr.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Apr.	May	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
May	June	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
June	July	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
July	Aug.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Aug.	Sept.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Sept.	Oct.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Oct.	Nov.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Nov.	Dec.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Dec.	Jan.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Jan.	Feb.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Feb.	Mar.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Mar.	Apr.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Apr.	May	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
May	June	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
June	July	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
July	Aug.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Aug.	Sept.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Sept.	Oct.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Oct.	Nov.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Nov.	Dec.	Bri. Can. Pet. CS10	462	10.11	19.15	2.5	4.13
Dec.	Jan.	Bri. Can. Pet. CS10	462				

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0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6
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Apr. Dec.	Williamson K1			
1.9				
2.7				
3.1				
5.6				
Apr. Dec.	Umunu K1	360	1031	117.8
1.9				
2.6				
3.2				
5.8				
Apr.	Oct. Real Estate	65	25.2	4.5
1.9				
2.7				
3.1				
5.9				
Feb.	Daubert Deep R1	533.94	24.12	0460
1.9				
2.6				
3.2				
5.8				
Apr.	Feb. Randolph E. R2	285	30.01	100
1.9				
2.6				
3.2				
5.8				
Apr.	Feb. West Rand R1	1994	24.12	0174
1.9				
2.6				
3.2				
5.8				
Feb.	Eastern Rand			
1.9				
2.6				
3.2				
5.8				
May.	Nov. Braden R1	481	27.9	0840
1.9				
2.6				
3.2				
5.8				
May.	Dec. East Dagon R1	416	28.12	0370
1.9				
2.6				
3.2				
5.8				
Aug.	Feb. East Rand 25C	419	28.12	0294
1.9				
2.6				
3.2				
5.8				
Aug.	Nov. Kromas	436	29.1	0240
1.9				
2.6				
3.2				
5.8				
Aug.	Feb. Leslie 65C	419	29.1	0240
1.9				
2.6				
3.2				
5.8				
Aug.	Feb. Marlette RD 25C	429	29.1	0120
1.9				
2.6				
3.2				
5.8				
Aug.	Sept. F. V. Vaalwater RD 90C	225	24.12	0440
1.9				
2.6				
3.2				
5.8				
Aug.	Feb. Westheide R1	514.6	24.12	0440
1.9				
2.6				
3.2				
5.8				
September	W. N. Nipal 25C	130	24.12	03

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18	5.4	Nov.	May	Lydenburg 12c.	148	27.10
1	4.1	Nov.	May	Ris. Plat. 10c.	245	27.10
2.5	5.6					
2.5	5.6					
1.9	3.9					
1.7	3.7					
1.7	3.7					
1.1	4.3	Nov.	Nov.	Coronation 25c.	195	29.9
2.0	5.3	Nov.	May	Falcon Rm. 50c.	600	29.4
2.0	5.4	Nov.	May	Road Cons. 14c.	30	10.3
3.9	7.2	Apr.	Apr.	Ross Cons. 10c.	320	10.3
1.0	4.3	Nov.	May	Wartine Col. Rm. 1	55	13.10
1.0	4.3	Dec.	Oct.	Zam. Gr. \$80.00	27	15.9

		Australian					
Dividends Paid	Stock	Price	Last of	Sw Net	Cvr	Yld	Grs
	Acme 50c.....	32		02.5c		3.9	
	AC M 20c.....	36					
	Bond Corp.....	164		07.5c	1.9	2.6	
Nov.	Bonville 1 Mine.....	90	73	02.25c	1.0	1.5	
	CRA 50c.....	290	570	01.5c	2.1	2.5	
	Canasta Northwest.....	242					
	Carb Boy 25c.....	31					
	Central Pacific.....	463					
	Culrus Pacific N.L.....	40					
	Eagle Corp. 10c.....	31					
	Emmett 25c.....	30					
June	M. Kalgore 25c.....	475	578	013c	0	0.3	
	Great Eastern.....	262					
Sept.	Hawkes Arms 10c.....	278	241.5	12.5	2.4	1.3	
	Hoops Gold N.L.....	152r					
	Imperial Mining.....	28					
	Kidderer N.L. 25c.....	229					
	Lynchburg Expln.....	105					
	Meekatharra.....	77				2.6	
	Metals Energy.....	63		505c	2.9	2.4	
	Metals Ex. 50c.....	35					
Oct.	Mossman Hill 25c.....	35	152	007 1/2c	1.7	4.2	
	Neelville Expl. 25c.....	19					
	Mt. L.M. Hope 50c.....	47		015c	1.7	8.0	
	Monfalel Exp. 25c.....	19					
	Mt. Mary 25c.....	57					
June	North B. Hill 50c.....	185	191	018c	3.4	4.8	
	Nth. Kalbarri.....	39					
	Nth. Mining Corp.....	118					
	N. West Mining N.L.....	106 1/2					
May	Oldfield 25c.....	27	27 1/2	012c	1.1	4.5	
	Olmito N.L.....	105					
	Pacific Copper.....	172					
	Panama 25c.....	179					
	Parima M&E Ex. 50c.....	46					
	Perpetual 25c.....	125	017.5c	0	1.7		
Sept.	Peter-Wallsted 50c.....	185					
	Portland.....	150					
	Southern Pacific.....	179					
	San Ramon 25c.....	48					
	West Coast 25c.....	18	29 1/2	007 1/2c	1.4	2.4	
Oct.	Westn. Mining 50c.....	232					
	Westn. 25c.....	10					
	Westn. 25c.....	62					

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## Commons row likely on rates support

BY ROBIN PAULEY

A MAJOR ROW is expected in Parliament on Wednesday about the rate support grant settlement for local councils in 1981-82 and the inconsistent, and potentially inflationary, results now widely expected to result from the new block grant system.

London MPs of both political parties are under pressure from London boroughs in their constituencies because of the amount of grant which the capital will lose under the new system.

In addition, a number of MPs with local government backgrounds and interests including members of the Conservative backbench Local Government Committee, are now furious with the Government for causing so much disruption in council finances and for destroying goodwill between the Conservative

administration and Conservative councils.

It is doubtful whether many Tory MPs would be prepared to vote against the Government in the rate support grant settlement debate on Wednesday, but several are expected to speak strongly against both the switch of funds away from metropolitan areas in favour of the counties and against the chaos which has erupted in developing a new method of distributing the grant.

Concern is growing about the inconsistent results of the new system for 1981-82 and the extent to which a large number of authorities will be encouraged to spend more than necessary.

Research by local authorities, their associations and by Mr. Tony Travers, of North-East

London Polytechnic, have all indicated that some councils will be faced with incentives to spend more because their grants would be proportional to their spending, while in other cases grants will be reduced if they spend more than a certain limit. Only a few councils come into this second category.

Mr. Travers, in an analysis published today, shows that most non-metropolitan counties and districts and all metropolitan counties—the majority of councils in England and Wales—will attract increased grant.

If they decided to spend more than the Government's estimate of what they need.

This feature, which applies particularly to councils with low rate bases, is a major upset of the Government's intention when it decided to change the

system. The whole point was supposed to be to stop the possibility of authorities being able to attract grant ad infinitum.

However, some other authorities, such as the Inner London Education Authority, Camden and Spelthorne, Surrey, lose grant very rapidly after their expenditure passes the Government's benchmark for expenditure.

It is estimated that they would get no grant at all and be dependent solely upon their ratepayers for funds.

The arbitrary favouring of some councils over others has caused a storm, particularly in inner London, where all councils anyway stand to lose grant under the new scheme but some lose it sharply and others gently.

Block grant winners and losers, Page 20

## Olympia appeals to Bonn for cash aid

By Kevin Done in Frankfurt

OLYMPIA WERKE, one of the major loss-making subsidiaries of the financially troubled AEG-Telefunken group, is to seek financial support from the West German Government and the State Government of Lower Saxony as a condition for keeping open one of its main factories in north-west Germany.

The typewriter works at Leer in East Frisia was to be closed as part of the far-reaching restructuring programme by AEG-Telefunken. The company ran up a further balance sheet loss of DM 300m in 1980 after post-tax losses of DM 965m in 1979 led to a large-scale financial rescue operation organised by a West German banks consortium.

Olympia AEG's office equipment subsidiary, has proved one of the weakest parts of the group. Repairs in Lower Saxony that its losses in 1980 could have exceeded DM 150m, after losses of more than DM 100m in 1979, have not been denied by the company.

After extensive negotiations with the workers Olympia said at the weekend that the Leer works, where mechanical and electric typewriters are made, could be kept open with State aid.

A significant cut in the number of workers Olympia employs some 10,000 in West Germany and about 12,300 worldwide, would still be needed.

Some 3,500 workers at Olympia's main works at Wilhelmshaven stopped work for two hours last week in protest at possible job losses.

Olympia, which had sales last year of some DM 1bn, said at the weekend that the scale of the necessary job cuts had not been decided.

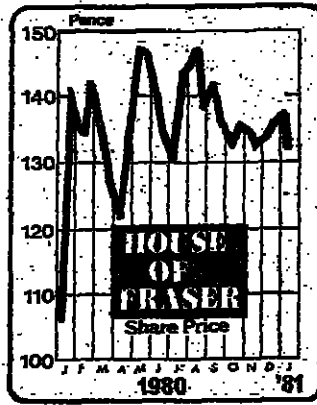
But it appears to be seeking to reduce domestic work force by at least 1,000.

It plans to place more products where there were major losses last year, and to concentrate on areas where it has a technological lead, such as electronic typewriters and text processing.

In product areas where it can no longer compete with Far Eastern competition manufacturing will be given up in favour of buying products direct from Far Eastern makers.

## THE LEX COLUMN

# Lonrho's battle of Oxford Street



This is the decisive week in the latest battle between Lonrho and House of Fraser. Although the extraordinary general meeting called by Lonrho to protest against Fraser's D. H. Evans sale-and-leaseback deal does not take place until January 20, the proxy cards need to be posted by this Thursday in order to be in time. At this stage the Board remains in a strong position to win, though it is unlikely that Lonrho will this time be trounced so overwhelmingly as in the previous proxy battle last June. Then, the Board pulled in over 70m votes whereas Lonrho was able to attract only a few million on top of the 45m votes (just under 30 per cent of the total) which it can exercise on its own account.

One reason why Lonrho should do better is that it has a more plausible case than last time, when it tried to push through a transparently unjustifiable extra dividend, and also attempted to pack Fraser's Board with its own men. Moreover, shareholders are likely to respond unenthusiastically to a second proxy battle within seven months. And the timing has been a little awkward for Fraser, for the arguments have been partly obliterated by Christmas pudding and Hogmanay revels, while to have delayed the EGM any further would have made it almost impossible to get the D. H. Evans deal completed in time to be reflected in the January 31 balance sheet.

But whatever the rights and wrongs of the Evans deal (and not much more need be said than that it is an obscure and technical issue on which professional opinion is divided) the fact remains that Lonrho's aggressive tactics are not justified. It has Board representation, but with 30 per cent it remains a minority shareholder with no right to impose a minority view.

Lonrho has been inconsistent in berating the Fraser management over alleged past errors. After all, it told the Monopolies Commission in 1978 that it regarded the group as "exceptionally well run" and Lonrho would not wish to make any major changes. It has also been decidedly disingenuous in claiming, as it did in the December 31 circular, that other shareholders' interests in this dispute must coincide with Lonrho's.

In fact other shareholders will note that Lonrho has changed its view from that put to the Monopolies Commission, which heard that Lonrho "had no

intention of materially influencing or controlling House of Fraser policy." If Lonrho can wear down the Board and shower shareholders with enough tiresome circulars, it might be able to take control of Fraser more cheaply than otherwise.

The forthcoming poor results from Fraser, due in April, could provide Lonrho with an opportunity. But Lonrho's own share price is well below its 1980 peak, and it is overbought by a big weak holder in the shape of Gulf Fisheries. Lonrho's market capitalisation is some £250m, and it would have to pay a substantial premium for the outstanding 70 per cent of Fraser, now worth £140m in the market.

Despite the tribulations of Double Eagle, British investors continue to hunger for speculative plays in places like Alberta and the Rocky Mountain Overthrust. During the first few working days of the New Year, it has become apparent that the deluge of North American oil and gas exploration companies has resumed with undiminished strength.

Thus Apian Resources comes out of the Shackleton and Hansa stable, and is going to offer 15m shares at 50p apiece. It is to be listed in Vancouver and no doubt will be traded under London's rule for foreign companies.

Transatlantic oils

Besides the overtly public offerings, the market for private placements appears better than ever. The well-connected oil analyst or fund manager is said to be seeing as many as a dozen prospectuses crossing his desk in some weeks.

For instance, Minden Oil and Gas is a U.S. based company which is being offered to clients by Lazard. It has the distinction of starting with a paid-up capital of \$1.5m and is taking the precaution of investing no

more than 25 per cent in any single venture. Minden looks to have better credentials than some. Indeed, it is important to distinguish between the various North Americans in terms of management, prospects and backing.

City analysts estimate that as much as \$100m of U.S. and Canadian oil exploration paper has been placed in the past six months, only half from public offerings. Just recently, however, the response to the lure of oil has been slightly less than fully Pavlovian. Thus Pennine Resources, the Candecra off-shore, designed to raise \$45m for U.S. exploration, recently only squeaked home with applications for 95m shares after an offer for sale of 9m.

Male Petroleum Investments, an exploration vehicle incorporated in Curacao, listed on the Luxembourg Stock Exchange and planning to drill in the U.S., suffered a dry hole in London. It was forced to send second cheques out to subscribers when the December 29 deadline passed without the raising of the minimum \$20,000 subscription units. Still, the parade of appeals continues.

U.S. interest rates

It was not just the recommendations of one flamboyant guru that sent Wall Street spinning last week. Fundamentals matter too. Having been lulled into a mood of complacency by a couple of sets of good money supply figures, the market woke up to the fact that the Fed really does mean business and that is not going to allow interest rates to drift down in the way that they did last spring.

At almost the same moment that the Fed Chairman was telling the Senate Banking Committee that there were no soft options, the authorities were busy tightening money, by taking reserves out of the banking system. The federal funds rate at the time was about 18 per cent, and it was a shock to the market to learn that the Fed apparently considered that rate to be too low.

This brought grief to the bond markets, where long yields had been well ahead of the camp and a large corporate bond calendar was building up. In the Eurobond market, where new issuers had jumped the gun, there were falls of over three points from the peak. Until the economy adjusts itself to the pressures that have brought about high interest rates, they will not be allowed to fall far.

## Solidarity to shun strikes

By Leslie Collett in Gdansk

LEADERS OF the Solidarity union intend to avoid using strikes to press their demands for the five-day working week after demonstrating that they were able to close almost every large factory in Poland on Saturday. The union had threatened strikes if any workers were dismissed for staying at home.

Mr. Lech Walesa, head of Solidarity told the FT: "We do not want a strike and will be looking for other, better solutions."

About 85 per cent of office and factory workers stayed away from their jobs, while only essential services were maintained, he said.

The Government argued that most factories had switched the free Saturday scheduled for January 31 to this past Saturday. This may indicate that the Government is looking for a way out of the dilemma.

Three Saturdays were to be free this month, January 3, 17 and 31 while the 10th and 24th were to be work days.

Mr. Walesa is leaving for Warsaw tomorrow on the first leg of his trip to Rome. It is thought likely he will propose talks with the Government on economic questions which could help defuse the impasse.

"I was not in favour of introducing all free Saturdays this year, but the Government made many mistakes in the past four months," he said. The authorities should have presented arguments for and against free Saturdays but instead "they wanted confrontation."

Mr. Walesa said if the Polish Supreme Court refuses to allow the registration of the peasants' union, Rural Solidarity, later this week it will not automatically mean another clash with the Government.

"I propose putting off any strong action until I get back from the trip to Italy," Mr. Bogdan Lis, the most influential of Mr. Walesa's advisers, said if the Government wants to negotiate "fewer free Saturdays" then it must "negotiate with us and not give orders." He said if the authorities take constructive steps then a "compromise will be possible."

## OPEC states use London for Japanese share-buying spree

BY JOHN MAKINSON

OPEC countries have been using London as their principal channel for massive share purchases on the Tokyo stock exchange. The buying spree has recently abated but Bank of Japan figures suggest that share purchases through London were a significant factor behind the sharp appreciation of the yen on foreign exchange markets last year.

The central bank figures show that net purchases of Japanese shares from London totalled \$3.7bn in the first 11 months of last year, compared with only \$171m in the same period of 1979. British investors, enjoying their first full year of freedom from exchange controls, were partly responsible for the rise but Japanese brokers believe OPEC countries probably accounted for about two-thirds of last year's total.

The buying activity was particularly pronounced in August and September when net purchases from London totalled almost \$1.7bn, but it tailed off towards the end of the year. Brokers attribute the reduction to the onset of the war between Iran and Iraq, together with the

sharp rise in U.S. interest rates.

The Tokyo Stock Exchange announced last week that foreign investors were net purchasers of shares worth \$4.2bn last year so London appears to account for the lion's share of the buying. The figures do not paint an entirely accurate picture, however, as some Japanese securities houses use London as a clearing-house for transactions even when they take place in another foreign country.

The OPEC buying is part of a long-term strategy to diversify out of the dollar, the currency in which oil revenues are generally received. Mr. Shiro Inoue, senior advisor to Yamaichi Securities Company, said in London last week it was assumed that Middle East oil-producing countries were holding 6 per cent of their total assets in yen by last August, and that this proportion was expected to rise to around 10 per cent.

Middle East countries were also reported to be heavy buyers of Japanese bonds and yen deposits throughout the year, helping to finance Japan's

payments deficit and pushing up the value of the yen, which was the strongest major currency of the year.

The Tokyo Stock Exchange index showed a rise of about 6 per cent last year and all of this can be attributed to foreign buying. According to Daiwa Securities, Japanese investment trusts, individuals and corporations were all net sellers of Japanese equities in 1980.

Middle-East Government agencies, such as the Kuwait Investment Office, are believed to have been buying Japanese shares heavily not only on the stock exchange but also through the vehicle of bond issues convertible into equity and denominated in dollars, marks and Swiss francs.

Last year they were particularly heavy buyers of high-technology companies but, as a result, shares in many of these are now in short supply. Japanese brokers therefore have to have to pay a substantial premium for these stocks or turn their attention to other, more cyclical sectors such as steel or shipbuilding.

## Budget expected in mid-March

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

BUDGET DAY seems likely to be even earlier than previously expected, probably in mid-March.

An announcement about the date is expected to be made within the next 10 days by Mr. Francis Pym, the new Leader of the Commons.

Until recently, it had been expected that the Budget would be around late March or early April. But the latest indications are that the speech is likely to be either March 10 or 17, though slippage to the end of month cannot be entirely ruled out.

In any case, a pre-Easter Budget is certain. This is partly because the Government wants to maximise the revenue from any changes in indirect taxes, which take

effect immediately. The Treasury wants to announce the details of public spending limits as early as possible to give Departments and programme-managers time to make the necessary adjustments.

Some Whitehall observers wonder whether an early Budget might have the advantage for Sir Geoffrey Howe, the Chancellor, of minimising the time both for politically damaging pre-Budget leaks and speculation, and for Ministerial discussions about the direction of economic policy.

Budget preparations have been brought forward, and key decisions must be taken much earlier than usual. It has already become clear that the main debates are about level and

range of concessions to industry and the partly associated question of the size of any increases in personal taxation.

Any help for industry appears likely to be wrapped up and presented in a multi-item package. While the list may appear long, the key budgetary issue will be whether the employers' national insurance surcharge is reduced.

This would directly help industry's liquidity, though it could cost a lot of money in lost revenue; the surcharge would bring in more than £2.5bn in 1980-81.

An increase in basic rate of income tax is being resisted by a number of key Ministers. They prefer not raising the personal thresholds and allowances fully in line with inflation.

## Weather

UK TODAY

CLOUDY with rain spreading from the North in England and Wales followed by brighter, clearer weather. Showers in northern areas, wintry in Scotland and heaviest in the West.

London, South England, E. Anglia, Midlands, Channel Isles, S. Wales. Rain spreading South but clearing and mostly dry later. Frost or strong SW winds. Max. 7C (45F).

N. England, N. Wales, Lakes, Isle of Man. Rain clearing southwards with heavy showers in places. Strong to gale force NW winds. Max. 4C (39F).

Scotland and N. Ireland. Sunny intervals and scattered showers turning to sleet now. Strong NW wind locally gale force. Max. 3C (37F).

Outlook: Sunny intervals, wintry showers, rain or snow and night frost.

WORLDWIDE

	Y'day	Today	Y'day	Today
Algeria	C	13	15	18
Amman	F	10	12	15
Baghdad	C	13	15	18
Bahran	C	13	15	18
Bangkok	C	13	15	18
Beirut	C	13	15	18
Bombay	C	13	15	18
Buenos Aires	C	13	15	18
Calcutta	C	13	15	18
Cairo	C	13	15	18
Cardiff	C	13	15	18
Cebu	C	13	15	18
Colon	C	13	15	18
Copenhagen	C	13	15	18
Dakar	C	13	15	18
Darver	C	13	15	18
Dublin	C	13	15	18
Edinburgh	C	13	15	18
Frankfurt	C	13	15	18
Glasgow	C	13	15	18
Hamburg	C	13	15	18
Helsinki	C	13	15	18
Hong Kong	C	13	15	18
Imbabra	C	13	15	18
Jersey	C	13	15	18
Joazeiro	C	13	15	18
London	C	13	15	18
Lyons	C	13	15	18
Madrid	C	13	15	18
Moscow	C	13	15	18
Mumbai	C	13	15	18
Nairobi	C	13	15	18
Paris	C	13	15	18
Rangoon	C	13	15	18
Rome	C	13	15	18
Sao Paulo	C	13	15	18
Seoul	C	13	15	18
Shanghai	C	13	15	18
Singapore	C	13	15	18
Sofia	C	13	15	18
Taipei	C	13	15	18
Tokyo	C	13	15	18
Tybe	C	13	15	18
Warsaw	C	13	15	18
Wellington	C	13	15	18
Yokohama	C	13	15	18

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Continued from Page 1

## Seamen's industrial action

Transport and General Workers Union, ASLEF, the train drivers' union, the National Union of Railwaymen and the Amalgamated Union of Engineering Workers to seek support.

Dockers' executive leaders in the TGWU said they backed the seamen. They would discuss any detailed request for support at a meeting planned in the middle of this week.

In the 1968 strike, dockers' support was vital in minimising shipowners' attempts to reduce its effectiveness by employing foreign-owned ships to maintain exports and imports.

Mr. Jim Slater, NUS general secretary, said the action was

going ahead because "we can't hold our punches any longer. We are convinced our case for overtime rates to be brought in line with other major industries stands up. We have repeatedly asked for independent arbitration which we accept should take into account the employers' ability to pay."

The union voted not to accept the proposal for time-and-a-half overtime rates only on Sundays. Ships would merely respond by cutting overtime on those days.

After a mass meeting in South Shields, Mr. Joe Pigott, branch secretary, said up to 24 ships trading to the Tyne could be affected. Ships at other North-East coast ports such as

Blythe, the Wear and the Tees would be affected.

He said: "We have between 400 and 500 members from the North-East on oil rigs for manning their tenders and these could be affected."

The Trade Department said it was "keeping an eye" on the dispute. The indications were that it would have to drag on for some time, or escalate significantly, before the Department was likely to consider intervention.

The Confederation of British Industry expressed concern about the likely effects on exports, particularly to Britain's European partners.

Continued from Page 1

## Talbot

are only 50 per cent. The French group faces severe difficulties and is forecasting a loss this year of FF1.5bn (£140m).

Scottish ministers have a contingency plan which would involve finding another manufacturer to take over Linwood and save some of the 4,000 jobs there. Japan is seen as the most likely source, although several major Japanese motor groups have already made plans for manufacturing elsewhere in Europe.

Nissan has a joint arrangement with Alfa Romeo to produce a small car in Italy. Toyota is known to be interested in manufacturing in Spain and Honda already has a link with another British company, BL.

## Gang of Three pressed to stay in party

BY ELINOR GOODMAN, LOBBY CORRESPONDENT

THE PRESSURES on Labour's so-called "Gang of Three" Right-wingers to stay inside the Labour Party increased yesterday at the beginning of what could be a decisive fortnight for any breakaway group.

In an indication of how seriously some of their Parliamentary colleagues take the threat of an imminent breakaway which would seriously damage Labour's electoral chances, two leading members of the moderate Manifesto Group, Mr. Giles Radice and Mr. George Robertson, came

into the open with an appeal to those who shared their views about the way Labour was going to fight back inside the party.

Raising the standard of Hugh Gaitskill, the two urged the Gang of Three to "fight, fight and fight again to save the party we love." Now, they said, with the party adopting positions which were "ill thought-out, impossible to put into practice," and in some cases amounting to "political bullying," was not the time to

surrender.

The appeal, after signs last week that at least a small group of Labour MPs were bracing themselves to leave the party, came in two separate but co-ordinated statements from Mr. Radice (Chester-le-Street) and Mr. George Robertson (Hamilton), respectively chairman and secretary of the Manifesto Group.

Both would once have been considered natural allies of Mr. Shirley Williams, Mr. Bill Rodgers and their partner in the Gang of Three, Dr. David Owen.

The appeal, which in many ways would strike a chord with the Gang of Three, is indicative of the kind of political and emotional pressures the "Three" will be under in the run-up to the party special conference on January 24.

This, despite the view of Mr. Rodgers that it may well not be the right issue on which to leave the party, has come to be seen as a watershed for the Right.

But the "Three" are also likely to be under strong pressure from Mr. Roy Jenkins to break loose and join him in some new movement.